Discussion of South Carolina Act 236: Version 2.0

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Energy and Environmental Economics, Inc.
44 Montgomery Street, Suite 1500
San Francisco, CA 94104
415.391.5100

Energy+Environmental Economics

Table of Contents

Glossary/List of Acronyms **5**

Executive Summary **6**

1 Introduction **10**

1.1 Act 236: The Distributed Energy Resources Program Act of 2014 11

1.1.1 Progress to Date 12

1.1.2 Employment Trends 14

1.2 Solar in the Southeast 15

1.3 Areas of Contention and Disagreement 16

2 Rate Design **17**

2.1 The Bonbright Principles 17

2.2 Cost Allocation and Cost Shifting 19

2.3 National Trends in Rate Design 20

2.4 Current Rates in South Carolina 22

2.5 Rate Design for Distributed Energy Resources 22

2.5.1 Time-of-Use Rates 23

2.5.2 Demand Charges 23

2.5.3 Separate DER Customer Class 24

2.5.4 Additional DER Rate Design Options 25

3 Customer-Scale Installations and the Value of DERs **26**

3.1 Effect on DER Valuation 30

4 Cost Shift Report **31**

4.1 South Carolina NEM Background 31

4.2 Methodology 32

4.3 Installation Forecast 33

4.4 Estimated NEM Cost Shift 34

4.5 Total Incremental DER Program Cost 36

5 Low-to-Moderate Income Customers 38

5.1 Energy Challenges Faced by LMI Residents 38

5.2 Existing LMI Energy Programs in South Carolina 39

6 Commercial and Industrial Renewable Energy Programs 40

6.1 Green Tariff Programs in Other Jurisdictions 42

7 PURPA, Interconnection, and Utility-scale Resources 44

7.1 Public Utilities Regulatory Policies Act (PURPA) of 1978 44

7.1.1 What is PURPA? 44

7.1.2 Avoided Cost Methodology 45

7.2 Interconnection 46

7.2.1 Interconnection in South Carolina 49

8 Areas for Further Consideration 51

8.1 Holistic Rate Design 51

8.2 Grid Modernization 52

8.3 Integrated Resource Planning 52

9 Appendix 54

9.1 Value of DERs – Additional Examples 54

9.1.1 Quantifying Costs in Value of Solar Studies 54

9.1.2 Updating Zero-Values 54

9.2 Existing LMI Energy Programs in South Carolina 56

9.2.1 Low Income Home Energy Assistance Program 56

9.2.2 Weatherization Assistance Program 56

9.2.3 Community Solar for LMI Customers 57

9.2.4 Additional Programs in South Carolina 57

9.3 LMI Programs from Other Jurisdictions 58

9.4 Update on Low- and Moderate-Income Issues 58

9.5 Interconnection “Best Practices” – the International Renewable Energy Council 59

9.5.1 Timeliness 59
9.5.2 Transparency 60
9.5.3 Additional IREC Recommendations 60
9.6 South Carolina's Interconnection Standard 61
9.7 Methodology of Cost Shift Calculations 62
9.8 Selected E3 Presentations from Act 236: Version 2.0 Process 67
9.8.1 Act 236 Follow-up 67
9.8.2 Rate Design Options and Considerations 115

Glossary/List of Acronyms

- **Act 236 (Distributed Energy Resources Program Act):** legislation passed in 2014, meant to address renewable energy development in South Carolina. The legislation's three sections address third-party leasing, net energy metering, and utility cost recovery for renewable energy procurement and incentives.
- **2015 Settlement Agreement:** In 2015, the South Carolina Public Service Commission approved the Settlement Agreement in Order 2015-194. The Agreement included the methodology to be used to calculate the value of DER, that the 1:1 NEM rate would be preserved until January 1, 2021, and that the difference between the value of DER generation (as calculated using the NEM methodology) and the 1:1 NEM rate would be treated as a DER program expense and collected through the fuel clause, not through base rates.

- **DEC**: Duke Energy Carolinas
- **DEP**: Duke Energy Progress
- **DERs**: Distributed Energy Resources
- **E3**: Energy and Environmental Economics, Inc.
- **IOU**: Investor-Owned Utility
- **MW**: Megawatt
- **NEM**: Net Energy Metering
- **ORS**: Office of Regulatory Staff
- **PSC**: Public Service Commission
- **SCE&G**: South Carolina Electric & Gas
- **SRNL**: Savannah River National Laboratory

Executive Summary

Continuing in the collaborative framework that helped to produce South Carolina's landmark Distributed Energy Resources Program Act of 2014 (Act 236),[1] multiple stakeholders in the state's energy sector met regularly between June and December of 2018 to discuss the future of distributed energy resources (DERs) in South Carolina as part of an "Act 236: Version 2.0" process. The group was convened by the Office of Regulatory Staff (ORS) and facilitated by the ORS Energy Office (Energy Office). Stakeholders included representatives from private and public electric utilities and cooperatives, renewable energy developers and solar industry groups, environmental and environmental justice organizations, consumer advocates, large energy users, and researchers from the Savannah River National Laboratory.

Energy and Environmental Economics, Inc. (E3)[2] was retained as an independent consultant by ORS to participate in these meetings, conduct analyses, and produce this report summarizing relevant key issues for a potential version 2.0 of Act 236. This report aims to highlight the topics stakeholders addressed in the meetings, note areas of significant disagreement, provide context and perspective as to how various issues interact with and influence one another, and describe how other states and jurisdictions around the country have approached similar situations. The report is not meant to be prescriptive regarding how South Carolina should address DERs going forward; rather, this report is primarily meant to be informative to policymakers as well as other interested parties in order to guide future decision-making. Further, we would like to acknowledge that many stakeholders provided in-depth and thoughtful comments and edits to this report as it was being drafted. To the extent possible, E3 incorporated this important feedback as we developed the final draft of this report.

Many wide-ranging and far-reaching topics were discussed, debated, and addressed by stakeholders during the Act 236: Version 2.0 process. It is important to note that this diverse group of stakeholders do not agree on all topics, and further, strongly disagree on some issues. Throughout the report, we explicitly highlight and discuss these areas of contention in order to reflect the process and stakeholder views as faithfully as possible.

The section below summarizes both the key takeaways and major areas of contention, organized by report section.

[1] http://www.scstatehouse.gov/sess120_2013-2014/bills/1189.htm
[2] www.ethree.com

Rate Design

Key Takeaways: DER compensation is an entrenched issue within the larger set of general rate design concerns. A key challenge in designing effective rates for DERs is to address DER-specific issues without adversely impacting unrelated rate considerations. No perfect intersection exists between the "right" retail rate and the "best" type of DER compensation; balancing at-times competing interests such as utility/DER revenue certainty, accurately-valued DER compensation, and customer equity concerns is often challenging, and there is no single, correct approach. Compromise and balance are needed for equitable and sustainable rate design that fairly compensates all resources.

Areas of Contention:

- There is no agreement on how rate design should evolve in South Carolina, either as a DER compensation mechanism or more broadly for all customers.
- Some stakeholders feel that increasing customer fixed charges is not an appropriate response to cost shifting.
- Stakeholders do not agree whether DER customers should be considered as distinct from non-DER customers for the purposes of ratemaking.

Customer-Scale Installations and the Value of Solar

Key Takeaways: The value assigned to DERs has a fundamental impact on the magnitude of any cost shift from net metering of these resources. Different jurisdictions have taken a wide variety of approaches to DER valuation, including assigning amounts to components currently considered to have a zero-value in South Carolina.

Areas of Contention:

- Avoided cost values have been contested every year since the passage of Act 236.
- Stakeholders disagree as to whether the Act 236 2.0 process is the correct forum for discussing avoided costs, given that the South Carolina General Assembly has already granted the PSC authority over the calculation methodology.
- Some stakeholders feel there are reasonable approaches to updating certain components of the NEM methodology, while others disagree and argue doing so is not cost-effective.

Cost Shift Report

Key Takeaways: Using the methodology selected for this report, the estimated cost shift from net energy metering is substantially higher than previous assessments, with the change driven predominantly by increases in expected customer-scale solar installations and decreases in avoided cost values. No retail rate adjustments have been made in the cost shift analysis with regard to the outcome of the VC Summer proceeding.

Areas of Contention:

- Stakeholders disagree as to whether NEM should be considered a cost shift, since this is predicated on utilities being permitted to recover the cost of lost retail revenues.
- Stakeholders disagree about the methodology used to calculate the cost shift and the calculated avoided cost values, which are a key input into the calculation.

Low-to-Moderate Income Customers

Key Takeaways: Energy bills represent a larger portion of low-to-moderate income (LMI) customers' incomes than they do for other customers. Current LMI energy assistance programs in South Carolina serve a relatively small portion of the LMI population and are largely funded by federal grants. Other states have taken various approaches to providing energy bill assistance to LMI customers, any of which could be applied in South Carolina if desired.

Areas of Contention:

- While all stakeholders support LMI customer assistance, there is disagreement over the appropriate approach and whether this stakeholder process is the best opportunity for action, given that LMI equity issues extend beyond the focus of this group.

Commercial and Industrial Renewable Energy Programs

Key Takeaways: Green Tariff programs internalize incremental costs and avoid the potential for cost shifting to non-participating customers, with various program structures allowing for customization to specific state scenarios.

Areas of Contention:

- Some stakeholders note that proposed Green Tariff programs in South Carolina will not be available to all customers given current eligibility criteria.

PURPA, Interconnection, and Utility-scale Resources

Key Takeaways: South Carolina may want to consider further review of its avoided cost calculations. Several key process changes could likely improve the interconnection process of utility-scale projects, especially as North Carolina solicits large amounts of new solar and South Carolina will need to actively ensure equity in its interconnection process.

Areas of Contention:

- Stakeholders disagree about whether the current avoided cost methodology accurately reflects the true value of non-utility generation resources.

Areas for Further Consideration

Key Takeaways: Stakeholders in this process have made progress on several important questions regarding South Carolina's near-term energy future. Considerable ongoing attention is needed to design a robust and dynamic electric system that can take advantage of new technologies while minimizing customer costs. Several key areas to consider in this ongoing discussion include the potential for holistic rate design, how to best modernize the grid, and the design of a comprehensive and truly integrated resource planning process.

E3 appreciates the opportunity to have participated in this important process. We hope this report reflects stakeholders' contributions and the diversity of their views on the issues and complexities facing South Carolina's energy sector. We also hope this report informs South Carolina's policymakers as they grapple with these important issues going forward.

1 Introduction

Continuing in the collaborative framework that helped to produce South Carolina's landmark Distributed Energy Resources Program Act of 2014 (Act 236),[3] multiple stakeholders in the state's energy sector met regularly between June and early December of 2018 to discuss the future of distributed energy resources (DERs) in the Palmetto State as part of an "Act 236: Version 2.0" process. The group was convened by the Office of Regulatory Staff (ORS) and facilitated by the Energy Office division of ORS. Stakeholders included representatives from private and public electric utilities and cooperatives, renewable energy developers and solar industry groups, environmental and environmental justice organizations, consumer advocates, large energy users, and researchers from the Savannah River National Laboratory.

Energy and Environmental Economics, Inc. (E3)[4] was retained as an independent consultant by ORS to participate in these meetings, conduct an analysis of the current cost shift attributable to the expansion of DERs in South Carolina as required by Act 236, and produce this report summarizing the relevant key issues for a potential version 2.0 of Act 236. This report aims to highlight the topics stakeholders addressed in the meetings, note areas of significant disagreement, provide context and perspective as to how various issues interact with and influence one another, and describe how other states and jurisdictions around the country have approached similar situations. The report is not meant to be prescriptive with regard to how South Carolina should address DERs going forward; rather, this report is primarily meant to be informative to policymakers as well as other interested parties in order to guide future decision-making.

E3 would like to thank the stakeholders who provided data for this report for their rapid and informative responses to our requests. In addition, we would like to thank the many stakeholders that provided in-depth and thoughtful comments and suggested edits to this report as it was being drafted. To the extent possible, E3 incorporated this important feedback as we developed the final draft of this report.

The report has nine sections which are generally organized around the major Act 236: Version 2.0 topics as follows:

1. The **Introduction** provides background and context for the report.

2. **Rate Design** addresses the topic of electric retail rate design in general and in the specific context of DERs, including solar.

3. **Customer-Scale Installations and the Value of Solar** addresses topics related to installations at the customer scale and discusses different approaches to DER valuation.

[3] http://www.scstatehouse.gov/sess120_2013-2014/bills/1189.htm
[4] www.ethree.com

4. **Cost Shift Report** is an analysis mandated by Act 236 that provides an estimate of the "cost shift" or incentive associated with the net energy metering (NEM) program as well as the other incremental costs of each of the state's large investor-owned utilities' (IOUs) DER programs.

5. **Low-to-Moderate Income Customers** addresses topics associated with electric customers with low-to-moderate incomes in South Carolina.

6. **Commercial and Industrial Renewable Energy Programs** addresses topics associated with renewable energy programs for larger customers like commercial businesses and industrial facilities.

7. **PURPA, Interconnection, and Utility-scale Resources** addresses topics associated with larger scale installations of renewable resources such as utility-scale solar.

8. **Areas of Further Consideration** briefly addresses topics that may be relevant for further consideration that were outside the scope of the stakeholder process that generated this report.

9. The **Appendix** further expands certain topics from the main body of this report and provides additional information that readers may find relevant.

1.1 Act 236: The Distributed Energy Resources Program Act of 2014

The Distributed Energy Resources Program Act of 2014, better known simply as Act 236, aimed to "promote the establishment of a reliable, efficient, and diversified portfolio of distributed energy resources" for the State of South Carolina."[5] To further the goal of promoting DERs, Act 236 authorized the state's three largest investor-owned utilities (IOUs) to propose DER programs for which they could receive cost recovery. The state's three largest IOUs are Duke Energy Carolinas, LLC (DEC); Duke Energy Progress, LLC (DEP); and South Carolina Electric & Gas Company (SCE&G)[6]. Act 236 further required the Public Service Commission of South Carolina (PSC or "Commission") to establish a valuation methodology for net energy metering (NEM) to be used in computing the value of DER. The IOUs were required to make NEM available to customer-generators on a first-come, first-served basis until aggregate NEM capacity reached two percent of the previous five-year average of the utility's retail peak demand within the state.[7] Act 236 also permitted the leasing of solar systems in South Carolina for the first time, initiated a process for revising the state's interconnection standards, and directed the electric cooperatives to study and adopt net metering policies.

[5] S.C. Code Ann. § 58-39-110
[6] See ORS data on the number of customers per utility in South Carolina: http://energy.sc.gov/node/3072
[7] "Status Report on Distributed Energy resource and Net Energy Metering Implementation." South Carolina Office of Regulatory Staff. July 2017.

This report defines DERs consistent with the definition used in Act 236, as "demand- and supply-side resources that can be deployed throughout the system of an electrical utility to meet the energy and reliability needs of the customers served by that system, including, but not limited to, renewable energy facilities, managed loads (including electric vehicle charging), energy storage, and other measures necessary to incorporate renewable generation resources, including load management and ancillary services, such as reserves, voltage control, and reactive power, and black start capabilities."[8] As a practical matter, solar photovoltaics have been the primary renewable energy resource installed pursuant to the Act 236 DER programs to date.

1.1.1 PROGRESS TO DATE

Since the passage of Act 236, the penetration of renewable energy in South Carolina has increased dramatically. The Energy Office reports that installed solar capacity in the state rose from just over 5 megawatts (MW) in July 2015 to nearly 470 MW in July 2018, an increase of over 9,000% in three years.[9]

This capacity increase has been driven by the utility-specific goals set out in Act 236, along with other factors such as the Public Utility Regulatory Policies Act of 1978 (PURPA), the federal Investment Tax Credit for solar, state tax credits, utility incentives, and declining costs for renewable energy. Figure 1 and Table 1 provide an overview of the three large IOUs' progress toward their respective Act 236 goals as of October 2018.

[8] https://www.scstatehouse.gov/sess120_2013-2014/bills/1189.htm

[9] Exact figures: 5.106 MW-AC in 2015 and 469.228 MW-AC in 2018. http://energy.sc.gov/node/3079

Figure 1. Act 236 Progress to Date

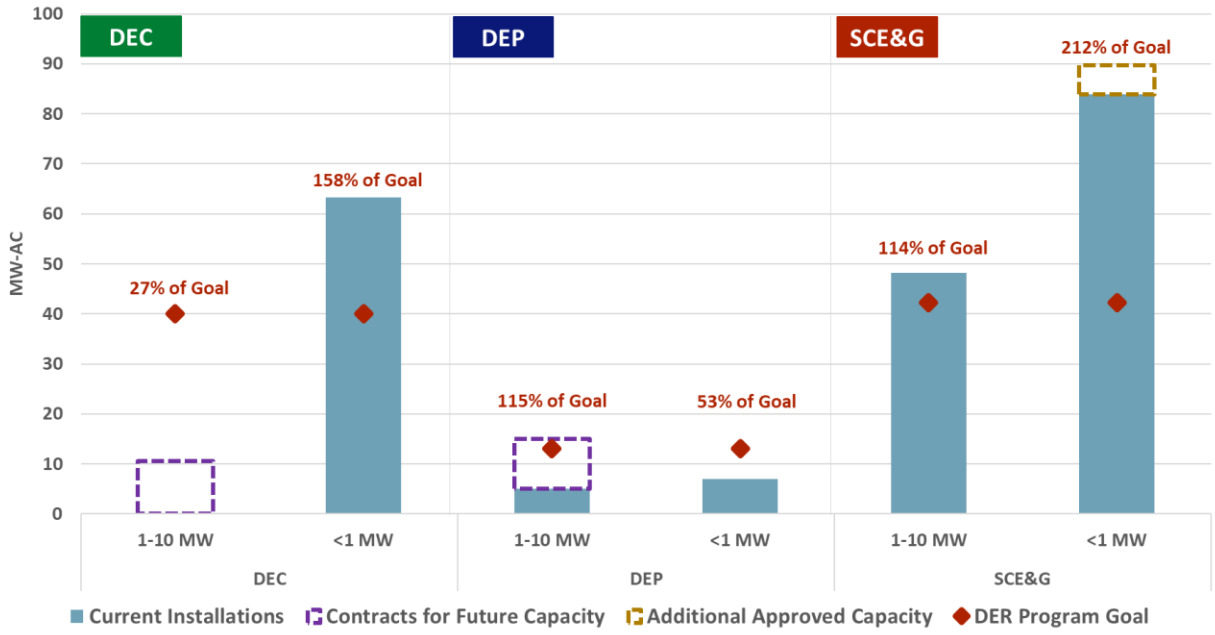


Table 1. Act 236 Progress to Date

Utility	Scale (MW-AC)	DER Program Goal* (MW-AC)	Current Installations (MW-AC)	Additional Approved Capacity (MW-AC)	Contracts for Future Capacity	Goal Attainment**
DEC	1-10 MW	40.0	0.0	N/A	10.6	27%
	<1 MW	40.0	63.3	0.0	N/A	158%
DEP	1-10 MW	13.0	5.0	N/A	10.0	115%
	<1 MW	13.0	6.9	0.0	N/A	53%
SCE&G	1-10 MW	42.3	48.2	N/A	0.0	114%
	<1 MW	42.3	83.9	5.8	N/A	212%

*Act 236 established goals for utility-scale systems (1-10 MW) and customer-scale systems (≤ 1 MW). Of the customer-scale systems, the Act includes a requirement that at least 25% of the total capacity must come from systems ≤ 20 kW.

**Goal Attainment includes Contracts for Future Capacity and Additional Approved Capacity, for the customer-scale and utility-scale categories, respectively.

The rapid development of distributed solar, perhaps spurred by very generous incentives, led to DEC reaching its required NEM target for customers with systems smaller than 1 MW in July 2018 and helped

to prompt the introduction of legislation to increase the "cap" on net energy metering.[10] This, in turn, led to the reconvening and expansion of the stakeholder group that originally collaborated on Act 236 and the Commission proceedings implementing the Act. While many energy resource issues have been discussed in the stakeholder meetings over the past several months, the temporary, limited extension of the DEC NEM program was necessary to allow a collaborative process to continue.

As a result of this collaboration, on September 19, 2018, the PSC granted DEC's petition to extend the existing NEM program. The program originally closed to new applicants on August 1, 2018 but was extended to a new date of March 15, 2019. As this issue had been perceived as one of the most pressing by some members of the stakeholder group, this interim fix allowed for discussion of longer-term solutions to the more fundamental questions raised by the increasing development of DERs in South Carolina.

1.1.2 EMPLOYMENT TRENDS

Surveys suggest that employment in the solar industry has grown as a result of the passage of Act 236. Informed by multiple surveys of solar installers conducted between 2014 and 2017, researchers at Savannah River National Lab (SRNL) identified several trends over the past few years. The majority of solar installers operating in South Carolina (71%) began working in the state in 2014 or later, with fully one third of responding companies having begun operation in the state in 2015 when Act 236 went into effect, suggesting that the legislation directly helped to catalyze the local industry.[11] Furthermore, solar installers' service territories have increased over the past several years, and many firms now operate in neighboring states more often. In 2015, 40% of survey respondents only operated in South Carolina, whereas in 2017, 100% of survey respondents also reported serving other states.[12]

A separate estimate of state employment in solar comes from the Solar Foundation, which reports that in 2017 South Carolina employed 2,829 people in this industry across 71 firms.[13] This represents a 2.1% year-over-year increase in the state's solar employment (in line with growth in the state's economy), despite a national solar industry contraction of 3.8% over the same period. Notably, in 2016, state solar employment rose 57.2% over 2015. In the 2017 reporting, South Carolina solar job growth specifically came from increases in installation, sales, and distribution roles, which were partially offset by decreases in manufacturing and project development positions.

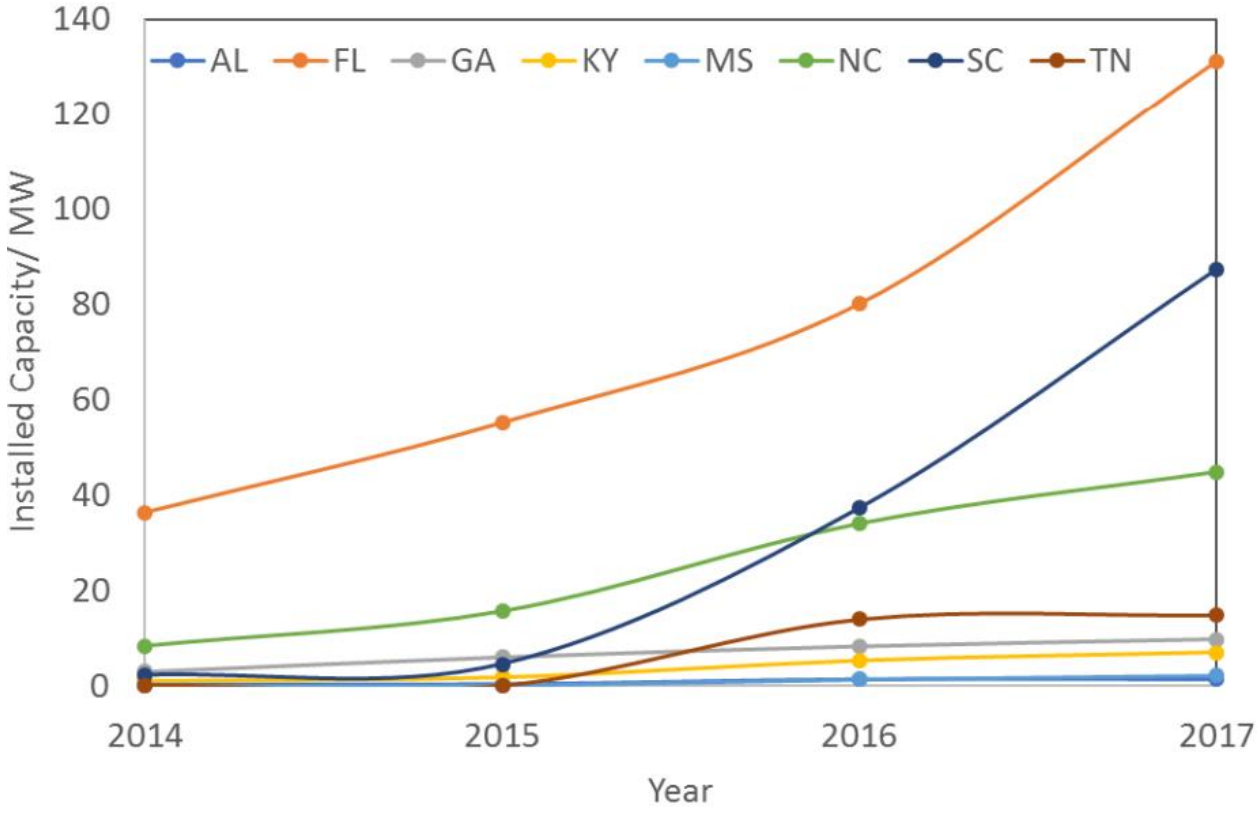
Utility stakeholders note that the electricity sector also employs thousands of people in South Carolina, and growth in the solar industry may cause reductions in direct employment by utilities and indirect employment throughout utility supply chains.

[10] H. 4421 failed to pass the South Carolina House of Representatives, and the net metering extension was removed from H. 4950 in the budget conference committee process.
[11] "2016 End of Year South Carolina PV Soft Cost and Workforce Development." Savannah River National Laboratory. Elise Fox et al. August 2017.
[12] "South Carolina Solar Development - Tracking the Effects of Act 236 (2014-2017)." Savannah River National Laboratory. Elise Fox et al. May 2018.
[13] "Solar Jobs Census 2017: South Carolina." The Solar Foundation. https://www.thesolarfoundation.org/solar-jobs-census-factsheet-2017-SC/

1.2 Solar in the Southeast

Since 2015, South Carolina has achieved significant growth in solar capacity, most notably in the residential sector. Relative to seven other Southeastern states, South Carolina has the second most installed residential solar capacity (see Figure 2). SRNL researchers note that South Carolina has installed more residential capacity than either Georgia or North Carolina, despite these states having roughly twice the population.[14] The U.S. Energy Information Administration reports that as of year-end 2017, South Carolina had more net metering capacity installed than Alabama, Georgia, Kentucky, Mississippi, North Carolina, and Tennessee combined.[15,16]

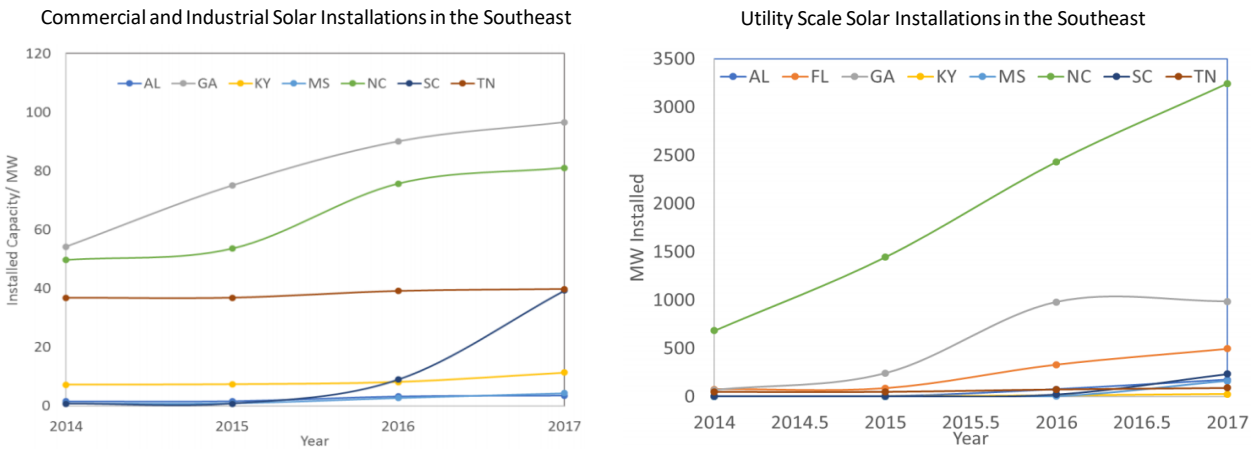
Figure 2. Residential Solar Installations in the Southeast[14]



Solar installations on commercial-, industrial-, and utility-scales have also increased in recent years, although South Carolina does not stand out in the region as significantly at these scales as it does in the residential sector. Figure 3 depicts South Carolina's installations at these scales, relative to other Southeastern states.

[14] "Solar in the Southeast." Savannah River National Laboratory. Elise Fox et al. http://energy.sc.gov/files/SRNL-MS-2018-00114.pdf
[15] Energy Information Administration, Form EIA-861M. October 29, 2018. https://www.eia.gov/electricity/data/eia861m/#netmeter
[16] For reference, the US Census Bureau Population Division estimates the populations of the states highlighted in Figures 2, 3 and 4 as follows (in millions of people): AL: 4.9, FL: 21.0, GA: 10.4, KY: 4.5, MS: 3.0, NC: 10.3, SC: 5.0, TN: 6.7.

Figure 3. Larger-Scale Solar Installations in the Southeast[14]



1.3 Areas of Contention and Disagreement

The introduction to this report would not be complete without acknowledging that the diverse group of stakeholders involved in the Act 236: Version 2.0 process do not agree on all topics, and further, strongly disagree on some issues. While throughout the report we highlight and discuss these areas of contention, here we note several key points of disagreement to introduce the dialogue that took place throughout the stakeholder group's discussions.

- **Rate design**: Stakeholders disagree whether electricity rate structures should be changed in some fashion in response to the growth in DERs, including how rates would change (if at all) for non-DER customers. Additionally, within the group there is a lack of consensus as to the appropriateness of existing cost recovery mechanisms utilized in South Carolina.
- **Value of DERs / Value of Solar**: While South Carolina has an established methodology for calculating the value of DERs, including solar, the stakeholder group exhibits divergent views as to whether this methodology is being implemented in a reasonable fashion by the utilities, despite the approval of the Public Service Commission. This disagreement extends to the derivation of avoided cost values, which are the key inputs to the DER valuation methodology.
- **NEM Cost Shift**: The stakeholder group fundamentally disagrees whether net energy metering should be considered a cost shift, especially given the unique nature of South Carolina IOUs recovering lost retail revenues through the rate rider implemented in Act 236.
- **PURPA, Interconnection and Utility-scale Resources**: As in discussions of the value of DERs, stakeholders disagree whether the current avoided cost methodology accurately reflects the true value of non-utility generation resources.

2 Rate Design

Key Takeaways

- DER compensation is an **entrenched issue** within the larger set of general rate design concerns. A key challenge in designing effective rates for DER customers is to address DER-specific issues without adversely impacting unrelated rate considerations.
- **No perfect intersection exists** between the "right" retail rate and the "best" type of DER compensation. Balancing at-times competing interests such as utility/DER revenue certainty, accurately-valued DER compensation, and customer equity concerns is often challenging, and there is no single, correct approach.
- As demonstrated through the preceding two concepts, **compromise and balance are needed** for equitable and sustainable rate design which fairly compensates all resources.

Areas of Contention

- There is no agreement on how rate design should evolve in South Carolina, either as a DER compensation mechanism or more broadly for all customers.
- Some stakeholders feel that **increasing** customer **fixed charges** is **not an appropriate method to address cost shifting**.
- Stakeholders do not agree **whether DER customers** should be considered as **distinct or separate from non-DER customers for the purposes of ratemaking.**

2.1 The Bonbright Principles

In 1961 James Bonbright published *Principles of Public Utility Rates*,[17] and the framework he put forth has since served as the industry standard by which utility rates are evaluated. The Bonbright principles can be summarized as follows:

[17] "Principles of Public Utility Rates." James C. Bonbright. http://media.terry.uga.edu/documents/exec_ed/bonbright/principles_of_public_utility_rates.pdf

- **Effectiveness**: Rates should recover the total revenue requirement under a fair return standard.
- **Equity**: Rates should be set such that there is fair apportionment of costs among customers.
- **Efficiency**: Rates should promote the efficient use of energy or other services through price signals that reflect utility costs.
- **Customer acceptance**: Rates should be designed such that they are relatively easy and straightforward for customers to understand.
- **Implementation**: Rates should be practical and cost-effective for utilities to implement.
- **Stability**: Customers' rates and bills should remain relatively stable to limit the adverse effects of unexpected changes.

While each of these principles is an important component of the rate design process, there are various tensions inherent among them, and they are continually debated and reexamined in different jurisdictions. Perhaps most notably, the principle of promoting economic efficiency in rates can increase their complexity as well as lead to customer equity issues. However, deviation from economically efficient rates prevents allocation of costs to customers on a pure "'cost-causation" basis. Finding the appropriate balance among these principles therefore requires some level of compromise and trade-offs in rate design.

Utility costs are generally identified as being customer-, demand-, or energy-related. Generally, customer- and demand-related charges are fixed, while energy-related charges are volumetric. Fixed customer-related costs do not vary with consumption or the customer's maximum usage; these include costs for billing, metering, extension of service onto the customer's property, and in many cases a portion of the distribution grid investment required to deliver electricity across the grid to the customer's site. Fixed, demand-related costs are incurred to serve the customer's maximum electrical need and include, for example, generation, transmission, and distribution costs necessary to ensure that adequate electricity resources are always available when required by consumers. Energy-related costs (volumetric costs, which vary based on energy usage) are incurred based upon how much electricity is consumed, rather than when it is consumed and include fuel and other related costs that are only incurred at the time electricity is consumed by the customer.

Historically, technical limitations on metering and billing systems have resulted in a large portion of utility's fixed costs typically being recovered through volumetric rates, especially for residential and small commercial customers, even though these costs are fixed and not variable with volumetric sales. This type of rate design advances Bonbright's principles of efficiency, by sending a marginal price signal to reduce system costs over time; customer acceptance, because differences in usage are easily understood; and implementation, because metering infrastructure for smaller customers has historically counted volumetric usage. Balanced against these principles, volumetric pricing leads to an inherent shift of cost recovery for sunk fixed costs in current rates where customers using more electricity than their class average pay more than the costs they impose on the utility, while customers using less than average pay less than their true cost to serve.

2.2 Cost Allocation and Cost Shifting

One long-recognized effect of balancing the various Bonbright principles is that some customers end up paying more or less than the average bill for a customer in their class. In some contexts, this can be termed "cost shifting," although nearly every customer pays more or less than the average, often partly in an acknowledged effort to advance public policy.

For instance, rural customers often cost more to serve than urban customers because more infrastructure is required to distribute electricity to less dense populations. Utilities generally charge rural and urban customers the same rate, however, in part to advance Bonbright's principles of equity and customer acceptance, and in part for other public policy reasons, such as a recognition of the interdependence of rural and urban economies.

Another example, particularly in jurisdictions with many all-electric homes like South Carolina, is that some customers use electricity for space and water heating, while others use gas.[18] For instance, SCE&G has approximately 362,000 gas customers and 717,000 electric customers. The all-electric customers, on average, use more electricity and have higher electric bills, while the natural gas customers use less. The all-electric residential customers pay more for fixed costs through volumetric rates; this is usually deemed acceptable, rather than being referenced as a "cost shift." Instead, the different levels of fixed cost recovery are essentially "averaged" within rates to promote fairness, acceptance, and simplicity, and these large groups of customers are generally charged the same electric rates.

In order to properly allocate costs, the characteristics of the class must be defined. During a rate case, the PSC approves the amount of fixed costs to allocate to the class in rates by considering data presented, such as the total usage of the class during an annual peak hour for the system as a whole or the usage of the class during its own annual peak hour. The cost of power plants, for instance, will generally be allocated partly on the total system peak and the cost of distribution infrastructure on the class peak. In general, a similar examination of data relevant to ratemaking is needed in order to separate a group of customers into a new class. That new class of ratepayers will then generally have different base rates than other classes. When the disparate treatment of a group of customers is proposed, public service commissions must decide whether the data available show that the size and characteristics of a proposed new grouping of the customers can be fairly said to merit the creation of a new class, as a practical matter and without undue discrimination to either the rate class ratepayers or to ratepayers as a whole.

As a general matter, once costs are allocated to a class, utilities and Commissions must decide how to design rates. The costs presented during the rate case generally derive from a specific year, called the "test year." The ongoing costs of providing service, however, evolve over time. One objective of rate

[18] Other examples include states that offer reduced volumetric rates for customers with medical conditions or residents with incomes below a certain threshold. These rate reductions are financed through higher rates for other customers. An additional example raised is the cost shift caused by customers with second homes, who do likely not pay the average bill for the second home if it does not consume as much electricity as it would if occupied full-time.

design is to ensure the utility recovers sunk costs while also sending ratepayers a price signal that encourages reduction of ongoing and future costs.

In theory, a cost shift occurs whenever ratemaking deviates from pure cost causation, as this results in rates that are not directly tied to the marginal cost of serving customers. Rates designed solely on the principle of economic efficiency would theoretically allocate to each customer or group of customers the precise costs of serving them. This is not how electric rates are designed in practice; instead, ratemaking is generally based on the characteristics of the *average* customer within a class, assuming a homogeneity of customers within a class which generally does not reflect reality.

Depending on their technical characteristics and the load profile of customers adopting them, DER technologies can shift load to different hours or increase or decrease overall load level. Under a rate structure in which the majority of fixed costs are recovered by volumetric rates in the aggregate, if a DER technology reduces load level, it may shift costs onto other customers within their class, unless countervailing factors such as load growth and the value of grid services supplied by DER customers offset the reduced volumetric charges. As suggested above, policymakers must weigh whether and to what degree this potential cost shifting merits different rate treatment of DER customers, and if so, how and on what policy and evidentiary basis to develop a new rate structure.

Cost shifting in electric rates is not inherently a negative outcome. Regulators across the country, in the balancing of various factors including public policy and customer equity goals, have deemed acceptable some level of cross-subsidization between or within groups of customers. The relevant questions therefore become: what is a fair, efficient, and effective method to pursue cost recovery? Is it consistent with legislative requirements for ratemaking? Are there other, perhaps more direct, mechanisms to achieve it?

These questions can be asked of policy goals and any related cost shifting resulting from Act 236. To achieve the desired level of DER penetration, can cost shifts resulting from the state's DER policies be reduced or eliminated by taking a different approach? Are different approaches needed or preferred? The answers to these questions will depend upon the policy goals and the magnitude of any cost shift, which is dependent on a number of factors, including how DER generation is valued and accounted for. This is discussed in greater detail in the following section, *Customer-Scale Installations and the Value of DERs*.

2.3 National Trends in Rate Design

As DER adoption increases across the country, many jurisdictions are facing similar issues to those South Carolina initially aimed to address through Act 236 in 2014. Rapid development of DERs has driven the need to revisit policies and legislation several years earlier than anticipated. Utility commissions across the country are considering how best to manage this transformation. Some commissions have initiated proceedings to consider new DER rate designs and compensation mechanisms. In recognition of this

trend, the National Association of Regulatory Utility Commissioners (NARUC) issued a *DER Rate Design and Compensation Manual* in 2016.[19]

With the increasing volume of DERs on utility electric systems, the historic grid paradigm characterized by centralized power plants is evolving as a growing number of customers are becoming "prosumers:" both producers *and* consumers of electricity. While this is an exciting time of technological development, these trends also expose components of traditional rate design which will require revision to accommodate the increasingly dynamic relationship between customers and utilities.

One of the most prevalent critiques of historic rate structures is their distortion of the true marginal costs of electricity. In a system where all electricity is provided by the utility, the effect of this limitation is to distort the efficient amount of energy consumed by customers, i.e., consuming more/less electricity when it is more/less expensive on a marginal basis. However, in an electric system with many prosumers, this pricing distortion additionally affects the levels of DERs that are adopted. To promote the economically efficient level of these resources, the price signals received by customers must reflect the true value of the electricity (and any other grid services) that DERs provide. While this is not an easy issue to address, current trends in customer adoption of rooftop solar, electric vehicles, energy storage, and other distributed resources suggest that it will only become more important and increasingly complex in the coming years. As discussed above, this complexity must also be balanced with other ratemaking principles, including effectiveness, equity, customer acceptance, implementation, and stability.

As DER penetration increases, utility commissions across the country are considering how best to manage this transformation. A recent trend, although not universal across the country, is a general movement away from traditional retail-rate NEM and toward different approximations of the true value of DERs. Many utilities have requested increases to fixed customer charges, arguing for the potential of under-recovery of costs from DER customers; most state public service commissions have generally reduced and often denied these requests.

South Carolina, through Act 236, developed a rate structure that is not widespread. Utilities calculate the revenue lost to solar customers and are allowed to charge a capped rate rider to collect this lost revenue. This per-customer rate rider is capped to a maximum annual charge applied monthly, and uncollected revenues plus any applicable carrying costs are collected in future years. In most other jurisdictions, utilities do not have a direct rate rider to recoup such lost revenue and will recover these costs through a different mechanism, such as increasing overall rates in the next applicable rate case. Public service commissions may or may not allow this, on the theory that a wide variety of technological changes can occur in the broader marketplace, such as solar, electric vehicles, new types of electronics, and more efficient lighting. These developments have both positive and negative effects on utility revenue, and some regulators maintain that the utility must reasonably plan for these changes.

[19] https://pubs.naruc.org/pub/19FDF48B-AA57-5160-DBA1-BE2E9C2F7EA0

2.4 Current Rates in South Carolina

South Carolina's electric rates follow traditional ratemaking practices and are therefore subject to the limitations described above relative to increasing DER penetration.[20]

Residential and small commercial customers of IOUs face a fairly straightforward, "two-part" rate structure, where energy is charged at either a flat price or with minor seasonal and/or tiered adjustments. A portion of the utilities' fixed costs are recovered through the monthly basic facilities charge and (by design) the remaining utility fixed costs are embedded in the volumetric energy rate that customers pay. As discussed above, a public policy interest in implementing relatively simple volumetric pricing is to encourage energy efficiency and give consumers more understanding of and control over their energy usage and bills.

The volumetric portion of residential rates also recovers costs that are variable to the utility and that are "passed through" to customers in an exact amount, without the rate of return associated with fixed cost investments by the utility. These variable costs include fuel cost, variable O&M, and the cost of power purchase agreements. The general price signal sent to customers through volumetric rates is one method of controlling these costs. Also, the fixed cost of the non-utility-owned solar installations are contained within power purchase agreements that are variable to the utility. To this degree, it can be argued the volumetric rate structure enables customers to support competition in the provision of fixed infrastructure.

While there is more variation in the rates charged to larger commercial and industrial (C&I) customers, most are structured as a "three-part" rate, adding more complexity but also more accuracy in the allocation of costs. In these rates, bills are determined not only by a basic facilities charge, the volume of energy consumed within a month, and a customer's power demand at a given time, which approximates the cost required to build and maintain the infrastructure necessary to serve them.

2.5 Rate Design for Distributed Energy Resources

As South Carolina considers how best to design an electricity system that accommodates the desired amount of DERs, updating electric rates to better reflect underlying costs and resource values is one potential tool to aid in this transition. Ultimately, there are important principles to consider in this discussion. One is the value of creating a rate structure that attributes fair costs and benefits to different resources based on the value those resources provide to the grid, the utility, ratepayers, and society at large. Another principle is that of gradualism. An "economically ideal" rate may be based on real-time pricing of electricity and granular measurement of the system costs imposed by each customer, but implementing such a rate would require significant improvements to metering, cost allocation, billing, and customer education and awareness.

[20] This discussion of rates focuses solely on the electric rates of DEC, DEP and SCE&G.

A variety of intermediate options could move the state further along the path toward efficient rate design and accurate cost allocation. This could also help "future proof" rate design in the expectation of increased DER adoption of solar, electric vehicles, and energy storage. Regardless of the path chosen, any rate design change will require customer education as well as analysis of distributional bill impacts to increase acceptance and smooth the transition. The following are some options that have been discussed regarding rate design choices in the context of DER compensation and better utility cost recovery. There are many other approaches and variations that have been discussed, both nationally and in South Carolina.[21]

2.5.1 TIME-OF-USE RATES

Time-of-use (TOU) rates have been offered since the 1980s and are an increasingly popular structure. TOU rates are already offered by South Carolina's IOUs as an optional alternative to the default rate for both residential and C&I customers and offered by Mid-Carolina Electric Cooperative for its residential customers. This design differentiates between peak and off-peak energy rates (and seasons), communicating a simple price signal to customers to better approximate the cost of providing electricity throughout the day and over the course of the year. By offering differentiated rates, the utility can provide price signals that better align with system demand and cost causation and thereby reduce subsidization concerns. To better reflect the cost of serving different customers, TOU rates can also be paired with other changes, such as introducing demand charges, changing the level of fixed charges, and providing compensation for grid services provided by customers.

TOU rates have been widely accepted across the country, and several jurisdictions are changing their default electricity rate to a TOU structure. Depending on the exact design of TOU rates, consumer advocates, solar industry representatives, and environmental organizations may reasonably question the fairness and predictability for customers of some proposed TOU rate structures. Various forms of bill protection and trial periods can be employed to mitigate adverse changes and ease the transition to the new rate structure.

In some cases, TOU charges have been proposed for DER customers, but not for non-DER customers. While this mandatory TOU approach for DER customers may reduce subsidization, it will not eliminate the concern. This approach was not necessarily embraced by the Act 236: 2.0 stakeholder group, either from solar-focused entities or utilities, although SCE&G has stated that they do not oppose TOU rates.

2.5.2 DEMAND CHARGES

Another approach to better matching rate design to cost causation is to include both an energy and demand charge for all customers, rather than only for larger C&I customers. Demand charges allow utilities to distinguish between *customer-specific* fixed costs for items such as meters and billing (recovered through a monthly fixed charge such as SCE&G's basic facilities charge) and the fixed *system*

[21] https://www.raponline.org/knowledge-center/smart-rate-design-for-a-smart-future/; https://pubs.naruc.org/pub/19FDF48B-AA57-5160-DBA1-BE2E9C2F7EA0; https://rmi.org/wp-content/uploads/2017/04/A-Review-of-Alternative-Rate-Designs-2016.pdf; http://documents.dps.ny.gov/public/Common/ViewDoc.aspx?DocRefId=%7BA0BF2F42-82A1-4ED0-AE6D-D7E38F8D655D%7D

or demand-related cost, to which customers contribute based on the intensity of their grid utilization (i.e., how much power they demand at a given time).

Demand may be measured based on the average of several peak demand levels throughout the course of a billing period or on the rolling average of daily peak demand, to name a few common approaches. Perhaps the most common approach among large C&I customers is to measure demand on a 15-minute or hourly basis, frequently with a demand "ratchet" that can require customers to pay at least a minimum charge for the highest usage during the whole year. Since small customers are served as a group on a single residential feeder, it is unclear whether this approach would properly account for the aggregate demand impacts of a group of small customers.

As with discussions around TOU rates, consumer advocates and others question the fairness of applying demand charges to residential and small commercial customers and the ability of these customers to track and understand the impact of fluctuations in usage on their bills. These concerns are valid and could potentially be mitigated using the same bill protection mechanisms discussed relative to TOU rates. Customer outreach and education are also crucial to ensuring increased acceptance of rate design changes. Alternatively, demand charges could only be employed for smaller customers, rather than the entire customer base. Fifty utilities in 21 states currently offer residential electric rates that include demand charges, predominantly for DER customers only.[22]

Finally, it is important to note that demand charges and TOU rates are not mutually exclusive and can be combined to create a rate structure that allocates costs based on energy usage and demand in a more accurate fashion than either change can achieve in isolation. DEC and SCE&G offer such combined structures as an optional rate for all residential customers, as do some of the electric cooperatives in South Carolina. In addition to the TOU rate mentioned above, Mid-Carolina Electric Cooperative made demand-based rates the standard rate design for residential and small commercial customers. Some stakeholders have pointed it out as a model for future rate design for all utilities. It includes a fixed charge of approximately 90 cents a day, or approximately $27 per month.

2.5.3 SEPARATE DER CUSTOMER CLASS

Another option often discussed is to separate DER customers into their own, distinct rate class. This approach recognizes that DER customer characteristics (i.e., energy usage and demand patterns) are different from those of non-DER customers currently included in the same class. The Kansas Corporation Commission has ordered that DER customers be considered a separate class, and in other states (e.g. Montana) legislation has allowed for creation of separate rate classes.[23] To create a separate rate class, data specific to DER customers must be considered within the context of a general rate case to determine whether a separate rate class is merited without undue discrimination. Collection and characterization of illustrative relevant data was suggested by DER advocates in this collaborative series of meetings but was deemed outside the scope of this report. The IOUs have not necessarily advocated for a separate rate

[22] "Rate Design for DE Customers in New York." Ahmad Faruqui and Sanem Sergici. The Brattle Group. March 2018.

[23] "In new trend, utilities propose separate rate classes for solar customers without rate increase." Herman K Trabish. Utility Dive. November 2, 2017. https://www.utilitydive.com/news/in-new-trend-utilities-propose-separate-rate-classes-for-solar-customers-w/508393/

class, either. Rather, DER advocates and some South Carolina utilities favor development of rates that can be fairly applied across all residential customers, rather than singling out DER customers as their own rate class.

2.5.4 ADDITIONAL DER RATE DESIGN OPTIONS

Beyond the several options discussed above, there are a variety of other approaches to designing rates for DER customers. These include adjustments to fixed charges (such as South Carolina's basic facilities charge), standby charges meant to recover the costs of maintaining additional generation capacity for the times when a DER customer is not generating electricity, and various forms of demand charges (e.g., with demand measured more or less frequently, or over different time intervals), among others. In addition to rate design components, there are also different approaches to DER compensation, including but not limited to net metering. For an in-depth discussion of DER rate design options, see the NARUC 2016 *Manual on Distributed Energy Resources Rate Design and Compensation*.[24]

[24] https://pubs.naruc.org/pub/19FDF48B-AA57-5160-DBA1-BE2E9C2F7EA0

3 Customer-Scale Installations and the Value of DERs[25]

Key Takeaways

- The value assigned to DERs has a **fundamental impact** on the **magnitude** of any **cost shift** from net metering of these resources.
- Different jurisdictions have taken a wide variety of approaches to DER valuation, including assigning amounts to components currently considered to have a zero-value in South Carolina.

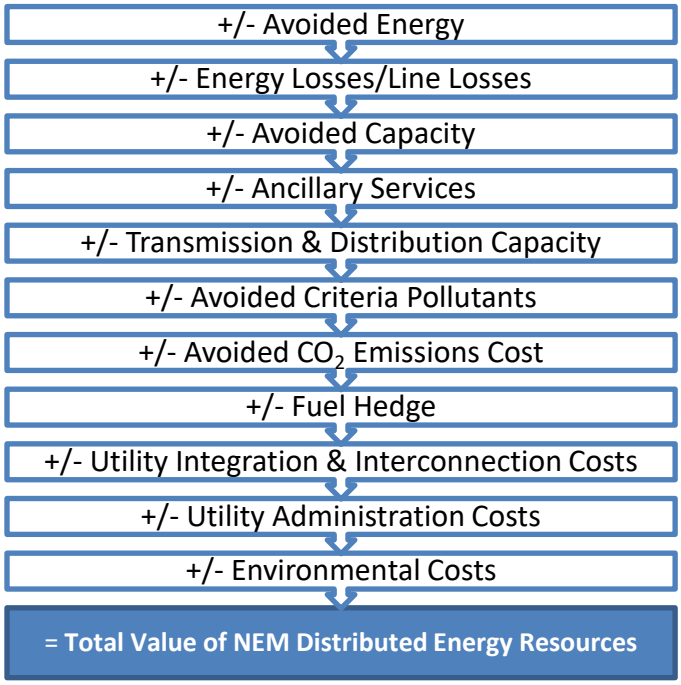
Areas of Contention

- **Avoided cost values** have been **contested each year** since the passage of Act 236.
- Stakeholders disagree as to **whether the Act 236 2.0 process** is the **correct forum for discussing avoided costs**, given the PSC has already been given authority over their calculation methodology by state lawmakers.
- Some stakeholders feel that there are reasonable approaches to obtaining certain values within the NEM methodology, while others disagree and assert that it is not cost-effective to do so at this time.

In March 2015, the Commission approved the Settlement Agreement[26] reached by the stakeholder group involved in the creation of Act 236 and adopted the current methodology used to compute the value of generation from net-metered DERs.[27] Figure 4 depicts this methodology.

[25] Throughout this section, the terms *Value of DERs* and *Value of Solar* are used interchangeably
[26] The Settlement Agreement is discussed in greater detail in Section 4: Cost Shift Report.
[27] Order No. 2015-194.

Figure 4. Net Energy Metering Methodology[28]



While this methodology was agreed upon as part of the Settlement Agreement, the individual components of the calculation are established for each utility by the Commission in annual proceedings. Parties frequently disagree about such calculations in evidentiary hearings before the Commission, presenting arguments as to different values they believe to be appropriate for the individual components. Ultimately, the decision reached by the Commission establishes the monetary value of each component, and thereby the overall valuation of DERs.

The Commission allows for some of the components to be used as placeholders "where there is currently a lack of capability to accurately quantify a particular category and/or a lack of definable cost or benefit to the Utility system."[29] Of the eleven components included in this calculation, seven were assigned a zero-value by the utilities in their most recent annual fuel filings.[30] The components which were assigned a zero-value include: Ancillary Services, Transmission & Distribution Capacity, Avoided CO_2 Emissions, Fuel Hedge, Utility Integration & Interconnection, Utility Administrative, and Environmental. The utilities' position is that some of these zero-values are placeholders while others are appropriately valued at zero. Duke Energy also notes that its avoided Fuel Hedge costs are embedded in the avoided energy costs.

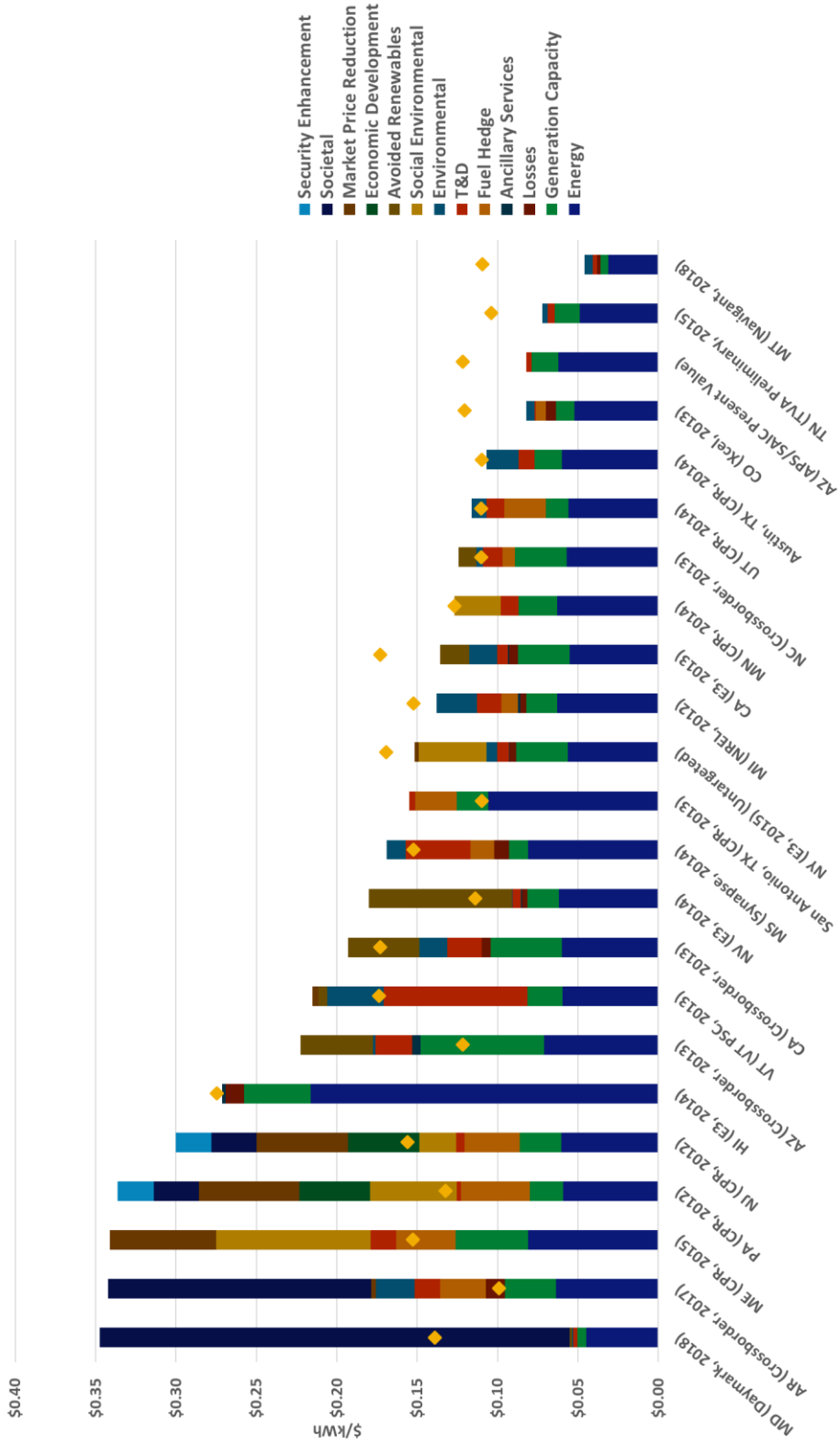
Order No. 2015-194 requires component values to be updated if and when "capabilities to reasonably quantify those values and quantifiable costs or benefits to the Utility system in such categories become

[28] For additional information on the individual components, please see Figure 3 and 4 (pages 9-10 and 12) of the 2015 *South Carolina Act 236 Cost Shift and Cost of Service Analysis* prepared by E3 on behalf of the ORS: https://www.regulatorystaff.sc.gov/electric/industryinfo/Documents/Act%20236%20Cost%20Shifting%20Report.pdf.
[29] Ibid.
[30] One stakeholder notes that the Public Service Commission has ruled in favor of utility parties each year, and on every component.

available." Various parties hold that some of the component values currently given a value of zero in South Carolina can, in fact, be reasonably quantified, and therefore must be included in the NEM DER calculation. For example, some stakeholders note that other jurisdictions derive values for avoided transmission and distribution capacity, and for avoided CO_2 costs. While this report will not discuss the feasibility of calculating these different values in detail, the *Value of Solar* section of the Appendix (section 9.1) contains a comparison of two different approaches taken to populating the values currently assigned a zero-value in South Carolina. There is broad variation across jurisdictions with regard to which components are calculated in Value of Solar studies and the actual value of these components.

Figure 5 provides a sense of this variation and highlights that some states do assign a value to the placeholder zero-values in South Carolina. Note that this figure only includes benefits assessed from DERs; see section 9.1.1 of the Appendix for an analogous figure depicting costs assessed (few studies assess both benefits and costs of DERs).

Figure 5. Avoided Cost Benefits Across Different Value of Solar Studies



Beyond the components currently assigned a zero-value, there has also been disagreement over the proper derivation of the four non-zero-values used in the NEM methodology. Perhaps most notably, SCE&G received approval in its 2018 fuel cost proceeding to include a zero-value for avoided capacity.[31] Historically, capacity has been the second-largest avoided cost component in the value of solar in many jurisdictions, after avoided energy. Prior to 2018, SCE&G had used a non-zero-value for avoided capacity. This value in 2016 represented approximately 15% of the total assessed value of net-metered DERs in SCE&G territory; in 2017, it represented approximately 5% of total value.[32]

The newly calculated avoided generation capacity value of zero received significant negative comments from various parties to the proceeding – both relative to the effect on DERs and to utility-scale developers reliant upon avoided cost-based rates to finance their projects. While this is likely to be brought up again, SCE&G has indicated throughout the Act 236: Version 2.0 process that it believes in the validity of its approach to calculating avoided capacity costs and notes that the zero-value has been approved by the Commission.

3.1 Effect on DER Valuation

The effect of changing avoided costs or other values in the NEM methodology depends both upon the specific amounts assigned and on the relative value of different components. Some placeholder values may represent directly monetized avoided costs or benefits (e.g., ancillary services) that may currently be small and/or difficult to quantify, while others are for actual costs incurred by the utility (e.g., integration), and therefore the effect on DER valuation depends upon the net benefits (e.g., benefits minus costs).

With NEM in its current form and under existing parameters, however, the assessment of DER value remains a question of presumed program costs and calculations of potential cost shifting, rather than a direct pricing of DER value to customers. In other words, changes to this valuation therefore will not affect customer-scale adoption in the short-term. Instead, these changes will impact the amount of unrecovered utility revenue that is being recovered from all ratepayers as a DER program cost, also known as a "cost shift," discussed in the next section. In contrast, the calculation of avoided costs has a direct effect on larger, utility-scale developers who are compensated based on the values assigned to avoided costs; this issue will be discussed further in the *PURPA, Interconnection and Utility-scale Resources* section.

[31] Order No. 2018-322, Docket No. 2018-2-E.

[32] "Status Report on Distributed Energy resource and Net Energy Metering Implementation." South Carolina Office of Regulatory Staff. July 2017.

4 Cost Shift Report

Key Takeaways

- This net metering cost shift estimate is **higher than previous assessments**, driven predominantly by **increases in expected customer-scale solar installations** and **decreases in avoided cost values**.
- No retail rate adjustments have been made in the cost shift analysis as a result of the outcome of the VC Summer proceeding, although E3 has separately estimated the potential impact this could have on retail electric rates.

Areas of Contention

- Stakeholders disagree **whether NEM** should be **considered a cost shift**, given this is **predicated on utilities** being **permitted to recover** the **cost of lost retail revenues**.
- In some cases, stakeholders disagree about the calculated avoided cost values, which are a key input into the cost shift calculation. Some stakeholders disagree with the methodology used to calculate the cost shift.

4.1 South Carolina NEM Background

While Act 236 was passed in June 2014, the specific treatment of the current NEM program in South Carolina originates from a generic proceeding initiated by the Public Service Commission and negotiations between the parties, culminating in the filing of a Settlement Agreement with the Commission, which was approved in March 2015.[33] While several parties did not join the Settlement Agreement as signatories, they indicated that they did not oppose its adoption by the Commission.[34] Many of the same stakeholders who have participated in the 2018 meetings, which culminated in the creation of this report, were parties to the original collaborative process.

It is worth noting that despite reaching the Settlement Agreement in the 2015 proceeding, many participants had divergent views of how the Commission should value the costs and benefits of DERs in

[33] Order 2015-194.
[34] Ibid.

the absence of the Settlement Agreement. This was acknowledged in the Settlement Agreement itself, and reflected in testimony filed in the same proceeding, for the Commission's consideration in the event the agreement was not approved.[35]

The cost shift analysis detailed in this section focuses specifically on NEM, given that this is the current compensation policy for customer-scale solar in South Carolina.[36] NEM is a widely used compensation mechanism for DER generation. NEM typically credits DER customers for their generation on a 1:1 retail basis, thereby valuing the electricity generated by DERs (whether consumed on-site by that customer or exported to the electric grid) equivalently to electricity which otherwise would have been provided by the utility. Alternative policies also exist, such as compensation for solar resources at the "Value of Solar" established by public service commissions (see Section 3) or at the utility's avoided costs of providing that energy, among other approaches.

For the purposes of this report, the NEM cost shift is defined as the difference between what a DER is paid for the services it provides and the value the Commission attributes to those services. In this report the NEM cost shift is therefore calculated as the difference between the compensation received for generation from DERs via 1:1 bill crediting at the full volumetric retail rate and the established value of DER to the utility's electric system. This calculation reflects the DER NEM incentive as defined by the 2015 Settlement Agreement, which the utilities collect as a DER program expense through annual fuel proceedings.[37] In this way, the DER program cost is presented to the Commission for review on an annual basis, along with other costs of serving customers such as procuring fuel for electricity generation.

South Carolina is only one of two states (along with Massachusetts) allowing for recovery of uncollected costs due to full retail NEM in this fashion. Several stakeholders have also noted that including construction costs for nuclear power plants in electric rates has increased the NEM cost shift by creating a larger discrepancy between calculated DER values and retail rates.

4.2 Methodology

To estimate the NEM cost shift in South Carolina, E3 used historical and forecast DER installation data, specifically for solar; approved avoided cost rates and forecast trends in these rates; and reported utility expenditures on NEM, where available. This approach builds on a 2015 analysis of the estimated NEM cost shift from DERs in South Carolina which E3 conducted on behalf of ORS,[38]well as updates to that analysis conducted to support ORS in its reporting on DER implementation, as required by Act 236.[39] The updated estimate of the DER NEM cost shift detailed in this section is larger than the 2015 estimate, driven

[35] Docket 2014-246-E.
[36] Act 236 established NEM as the compensation policy for customer-scale in DEC, DEP and SCE&G "until the generating capacity of net energy metering systems equals two percent of the previous five-year average of the electrical utility's South Carolina retail peak demand." This limit on NEM is often referred to as a "NEM cap."
[37] Order 2015-194.
[38] https://www.regulatorystaff.sc.gov/electric/industryinfo/Documents/Act%20236%20Cost%20Shifting%20Report.pdf
[39] S.C. Code Ann. § 58-39-140(E).

predominantly by increases in expected customer-scale solar installations and decreases in avoided cost values.

In addition to estimating the NEM cost shift, this section also documents total incremental DER program costs, as reported (2015-2018) and forecast (2019-2021) by the utilities. This includes both the costs of the NEM program and all other DER program costs recovered from customers through the monthly DER program charge, such as community solar, utility-scale solar, and incentive programs.

Forecasting customer DER installation trends and future utility avoided costs is challenging, given the large degree of uncertainty involved.[40] As such, the figures in this section should be considered simply as estimates of potential future outcomes; they should not be taken as a precise depiction of what DER costs in South Carolina will be in the coming years. This is especially true given the dependency of these costs on policy and regulatory decisions, such as what compensation policy will be used for customer-scale DER in South Carolina. Depending on policy and regulatory actions in the coming years, both the level of DER installation and the associated program costs could look significantly different.

For further details of the cost shift methodology and data sources, please see Appendix 9.7.

4.3 Installation Forecast

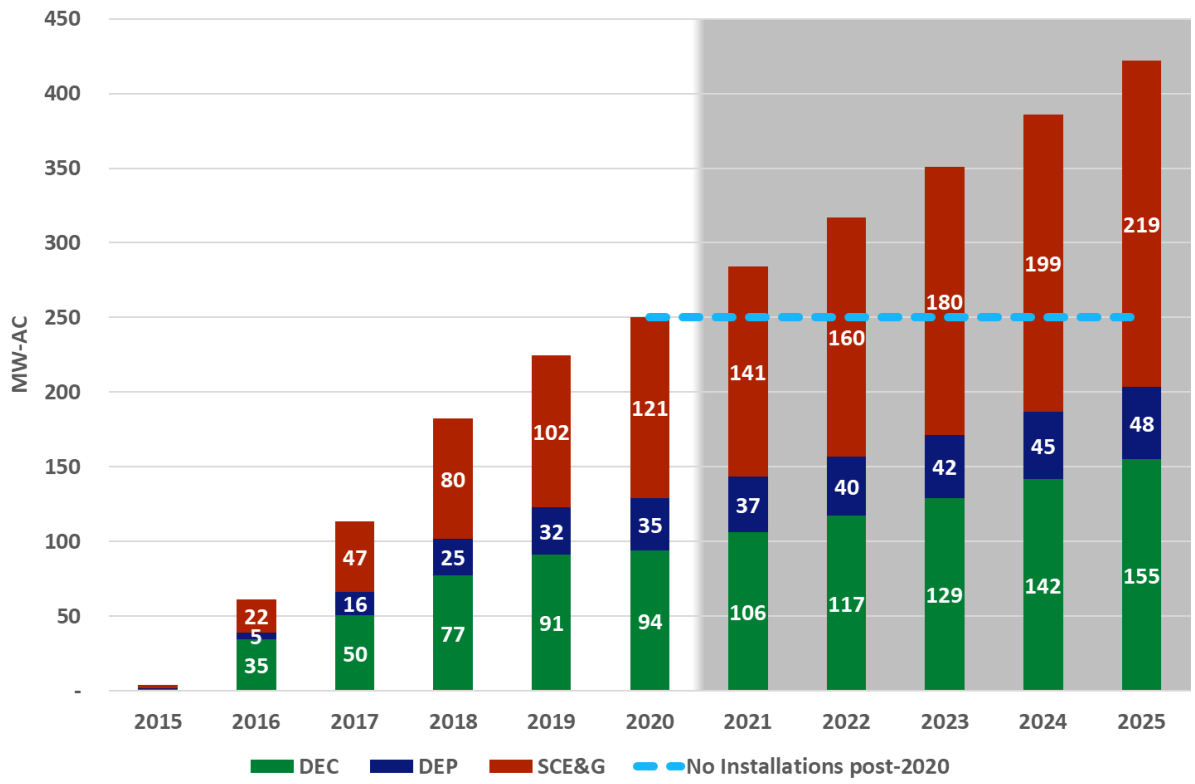
Relative to expectations at the time Act 236 was passed, both actual installations (since 2015) and forecasts of future development have increased significantly. Whereas the 2015 cost shift analysis conducted by E3 assumed a cumulative installed customer-scale capacity in 2020 of 105 MW-AC[41], updated forecasts provided by the utilities anticipate approximately 250 MW of customer-scale solar to be installed by 2020, a 137% increase from the original forecast. Figure 6 depicts the current forecast from each utility.[42]

[40] For example, the scheduled termination of the federal Investment Tax Credit will have some cooling effect on customer-scale solar adoption, but the costs for this resource will likely continue to decline. The relative effect of these different influences is difficult to gauge.

[41] Based on the goals set by Act 236.

[42] 2015 installations: DEC: 1.05 MW-AC, DEP: 0.76 MW-AC, SCE&G: 1.94 MW-AC; DEC and DEP values estimated.

Figure 6. Cumulative Customer-Scale Solar Capacity by Utility



Given the uncertainty around compensation policy for customer-scale systems installed beyond 2020, the forecast for 2019 and 2020 should be considered more confident than for subsequent years, as actual installations will depend inherently on how they are valued and compensated. This uncertainty beyond 2020 is denoted by the grey background for the years 2021-2025. The dashed blue line carries forward the total anticipated customer-scale capacity in 2020 (250 MW) and indicates a scenario in which no additional installations take place past that year. This serves as a baseline against which to view the utilities' installations forecasts, which assume continued compensation at rates above avoided costs.

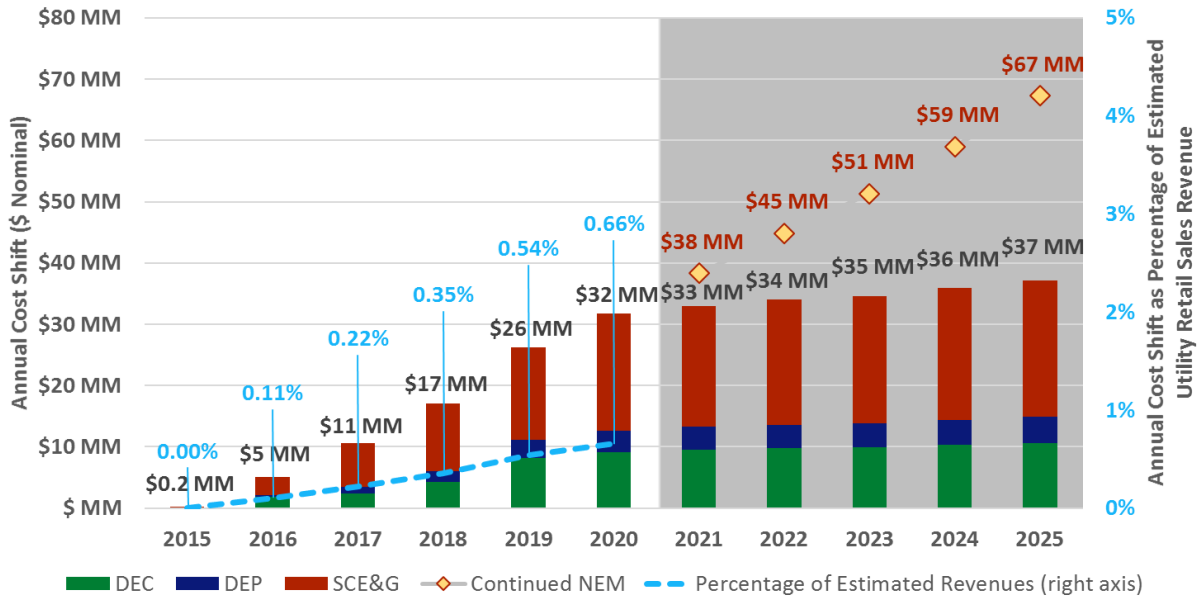
4.4 Estimated NEM Cost Shift

The estimated NEM cost shift in 2015-2018 is based on historic installation data and approved avoided cost rates. Using these values, we estimate that DERs in South Carolina have provided approximately $25 million in total value to the electric utilities since 2015. Over the same period, DERs have reduced utility electricity sales by approximately $58 million. This difference equates to a total nominal cost shift of roughly $33 million since the beginning of NEM as a result of Act 236.

Estimates of the NEM cost shift for the years 2019-2025 rely instead on forecasted installations and utility expectations of avoided cost rates. Figure 7 provides a summary of the estimated NEM cost shift in each

year. In addition to the nominal values in dollars, we provide an estimate of the cost shift as a percentage of utility electricity retail sales revenues.

Figure 7. Estimated Annual NEM Cost Shift by Utility[43]



In this figure, the uncertainty beyond 2020 is once again denoted by the grey background for the years 2021-2025. The column chart indicates the estimated annual NEM cost shift if no additional customer-scale systems are installed beyond 2020. This forecast is intended to convey what the estimated NEM cost shift would be if the current NEM policy is not maintained as the compensation mechanism for new customers, while customers participating in NEM continue through the Settlement Agreement-approved grandfathering period of December 2025. In this scenario, the net present value of the estimated NEM cost shift for 2019-2025 is approximately $173 million.[44]

In contrast, the yellow points indicate the estimated cost shift in each year if installations reach the levels forecast by the utilities.[45] In this scenario, the net present value of the estimated cost shift for 2019-2025 is approximately $230 million.

[43] Estimated electric revenues are sourced from data from S&P Global and FERC Form 1. Estimated revenues are calculated for 2015-2017 and held constant for 2017-2020.

[44] For all net present value calculations in this section, E3 used a nominal discount rate of 7.6%.

[45] The Duke utilities note that the higher level of forecast installations in Figure 6 (and driving the larger NEM cost shift estimates in Figure 7) are based on a "middle ground" compensation mechanism, valued between avoided cost rates and full retail 1:1 bill crediting. The SCE&G installation forecast is based on continued, full retail 1:1 bill crediting as under current NEM policy. These differences further highlight the uncertainty surrounding anticipated installations and compensation mechanism.

Estimates of the NEM cost shift under these two scenarios serve to "bookend" the range of potential NEM cost shifts, given the uncertainty as to which compensation mechanism remains in place, and the subsequent effect this would have on customer-scale installations.

Given recent discussions of a settlement agreement between SCE&G parent company SCANA and its ratepayers regarding cost allocation for abandoned nuclear reactor construction, E3 estimated what effect this would have on the NEM cost shift. Based on our modeling, a 10% reduction in SCE&G's retail rates would equate to an average 13% decrease in the annual NEM cost shift for SCE&G.

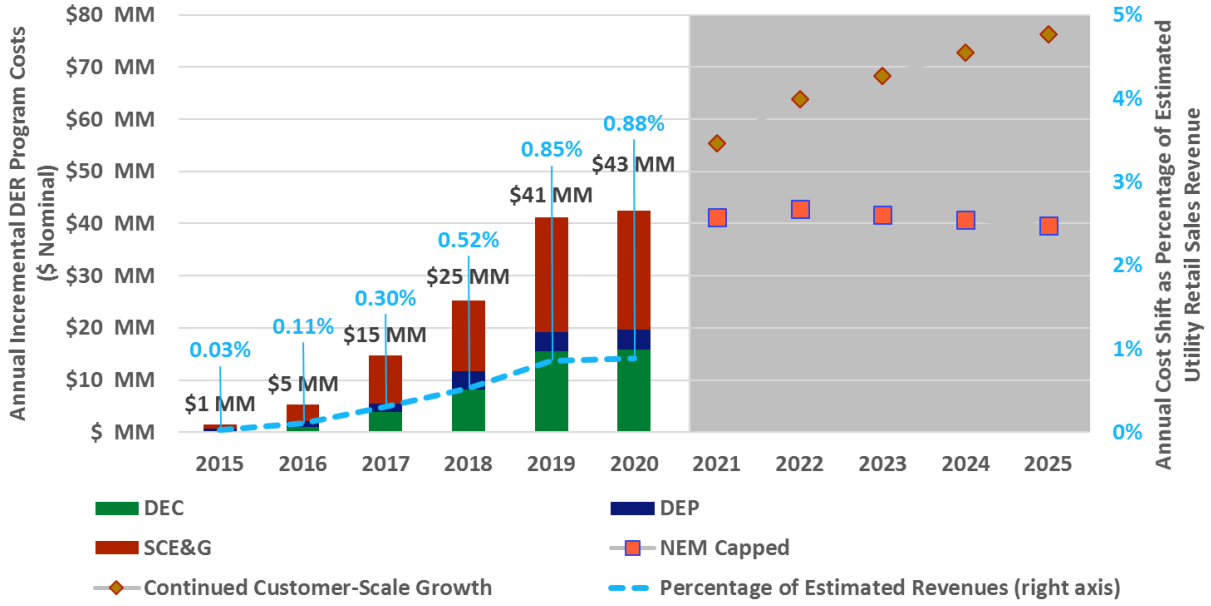
4.5 Total Incremental DER Program Cost

Beyond the cost shift from NEM of DERs, there are additional DER program costs incurred by the utilities and passed along to ratepayers. These include, for example, rebate programs and performance-based incentives, community-scale solar, utility-scale solar, the costs of meters required for NEM, general and administrative expenses, and the carrying costs for deferred collections from previous years.[46] Deferred collections are created due to annual cost recovery caps established in Act 236.[47] Carrying costs are then added to these deferred collections, and the total is reallocated across all customer classes for recovery in subsequent years. As deferred collections recur over the years, additional carrying costs will continue to be incurred and will increase in a climate of inclining interest rates. It is currently estimated that DER incremental program costs will continue to be paid monthly by ratepayers until approximately the 2040 timeframe or beyond. To date, incremental DER program costs across the three IOUs have totaled approximately $47 million.

Figure 8 depicts the total program cost for the full suite of DER programs, including NEM driven by Act 236, as well as two different estimates of potential future DER program costs. In addition to the nominal values in dollars, we provide an estimate of the cost as a percentage of utility electricity retail sales revenues.

[46] One example of a relatively large deferred collection is the rebate program offered by the Duke utilities. While customers receive the incentive funds upfront, the cost is amortized by the utilities and collected over a number of years, inclusive of carrying costs.
[47] The cost recovery caps for residential, commercial and industrial customers are $12/year, $120/year and $1,200/year, respectively.

Figure 8. Estimated Annual Total Incremental DER Program Cost by Utility (inclusive of NEM)[43]



The columns in this figure report total incremental DER program costs for each utility for the years 2015-2018, as well as an estimate of the costs for the years 2019 and 2020. In addition, two different estimates are shown for the years 2021-2025. The pink squares indicate estimated total incremental DER program costs assuming that NEM does not continue beyond the limits approved in the 2015 Settlement Agreement.[48] The orange points estimate total incremental DER program costs for a scenario in which customer-scale DERs continue to be compensated at a rate above avoided costs.[49] As with the previous figures, the uncertainty beyond 2020 is denoted by the grey background for the years 2021-2025.

As with the installation forecast and estimated NEM cost shift, forecast values (especially for 2021-2025) should be considered merely as estimates subject to significant uncertainty. The divergent estimates of total annual incremental DER program costs are intended to highlight that these costs will depend inherently on the range of potential NEM cost shift values highlighted earlier in this section and are therefore subject to the same forecasting limitations.

[48] This estimate includes an adjustment for the recently-approved extension of NEM through March 15, 2019, in DEC territory.

[49] The Duke utilities note that in a scenario with full retail NEM continued through 2025, the total program cost could potentially be higher than the upper bound estimate in this figure, as their installation forecasts provided for the years 2021-2025 assume a compensation mechanism between avoided cost rates and full retail NEM (and with full retail NEM, installations would likely be higher). However, given this upper bound estimate is based on historic total DER program costs, which include the Duke utilities' rebate programs, it likely overstates total costs for 2019-2025 (which would not include new rebate programs). On net, Duke finds this figure to be an appropriate estimate of the range of potential DER program costs in the coming years.

5 Low-to-Moderate Income Customers

Key Takeaways

- Energy bills represent a **larger portion of low-to-moderate income (LMI) customers' incomes** than they do for other customers.
- **Current LMI energy assistance programs** in South Carolina **serve a relatively small portion of the LMI population** and are largely funded by federal grants.
- Other states have taken **various approaches** to providing energy bill assistance to LMI customers, any of which could be applied in South Carolina, if desired.

Areas of Contention

- While all stakeholders support LMI customer assistance, there is disagreement over the appropriate approach and whether this stakeholder process is the best opportunity for action, given that LMI equity issues extend beyond the focus of this group.

Several stakeholders in the Act 236: Version 2.0 meetings expressed a desire to use this collaborative process as an opportunity to reconsider and improve upon how South Carolina meets the energy needs of its low-to-moderate income (LMI) residents. In this section we briefly describe the energy challenges faced by LMI customers. An overview of the existing energy programs available to the LMI population in South Carolina, a listing of other potential approaches for offering affordable energy services to these customers, and a proposal developed by a subgroup of stakeholders to provide relief to low-income consumers can be found in the Appendix (see sections 9.2-9.4).

5.1 Energy Challenges Faced by LMI Residents

Energy expenses typically represent a higher proportion of household budgets for LMI families and individuals than they do for the general population. Exacerbating this issue, energy-saving measures such as efficiency retrofits and energy efficient appliances are often inaccessible to LMI residents given the upfront cost premium they require and/or lack of customer awareness. Finally, as many LMI customers are renters rather than homeowners, there is a further disincentive to invest in energy-saving measures

or home upgrades given the length of tenancy in each residence is often uncertain and the value remains with the owner, not the tenant.

These issues are of particular concern in South Carolina, as the state's poverty rate is greater than the national average (estimated at 15.3% and 14%, respectively),[50,51] and LMI customers in the region have some of the highest energy burdens (proportion of expenses allocated to energy) in the nation.[52]

An alternative estimate of LMI customers in the state comes from assessments of eligibility for the federal Supplemental Nutrition Assistance Program (SNAP), as determined by the South Carolina Department of Social Services (DSS). Through September 2018, a year-to-date monthly average of 292,048 South Carolina households, representing 626,876 individuals, received SNAP benefits.[53] While the DSS notes the population receiving these benefits has decreased in recent years (from a 2012 peak of 879,000 individuals to 620,912 in September 2018),[54] total eligible residents may constitute a significantly higher number.

5.2 Existing LMI Energy Programs in South Carolina

The main energy assistance programs for LMI customers in South Carolina are the federal Low Income Home Energy Assistance Program (LIHEAP) and the Department of Energy's Weatherization Assistance Program (WAP). LIHEAP is a block grant funded by the U.S. Department of Health and Human Services that provides funding assistance to LMI households for various energy-related upgrades. WAP provides additional funding for home weatherization to LMI customers.

In addition to the federal programs, the large IOUs in South Carolina provide, or will soon provide, various types of assistance to LMI customers, including specific allocations for LMI customers in their community solar programs. SCE&G currently subscribes 160 LMI customers in its program, while DEC and DEP will each be allocating 200 2 kW shares to LMI customers.

Please see sections 9.2-9.4 of the Appendix for further detail on these LMI programs, including an assessment of the South Carolina population served by the federal initiatives.

[50] U.S. Census Bureau, Small Area Income and Poverty Estimates Program (2016 data).
[51] While South Carolina's poverty rate is above the national average, it is on the lower end of the regional spectrum of poverty rates: North Carolina's poverty rate is 15.4%, while Georgia, Florida, and Tennessee come in at 16.1%, 14.8%, and 15.8%, respectively.
[52] "The High Cost of Energy in Rural America: Household Energy Burdens and Opportunities for Energy Efficiency." American Council for an Energy-Efficient Economy. July 2018.
[53] "SNAP Participation: September 2018." South Carolina Department of Social Services. https://dss.sc.gov/media/1866/fs_201809.pdf
[54] South Carolina Department of Social Services. https://dss.sc.gov/assistance-program and Ibid.

6 Commercial and Industrial Renewable Energy Programs

Key Takeaways

- Green Tariff programs **internalize incremental costs**, thereby avoiding the potential for cost shifting to non-participating customers.
- Various program structures allow for **customization to specific state scenarios**.

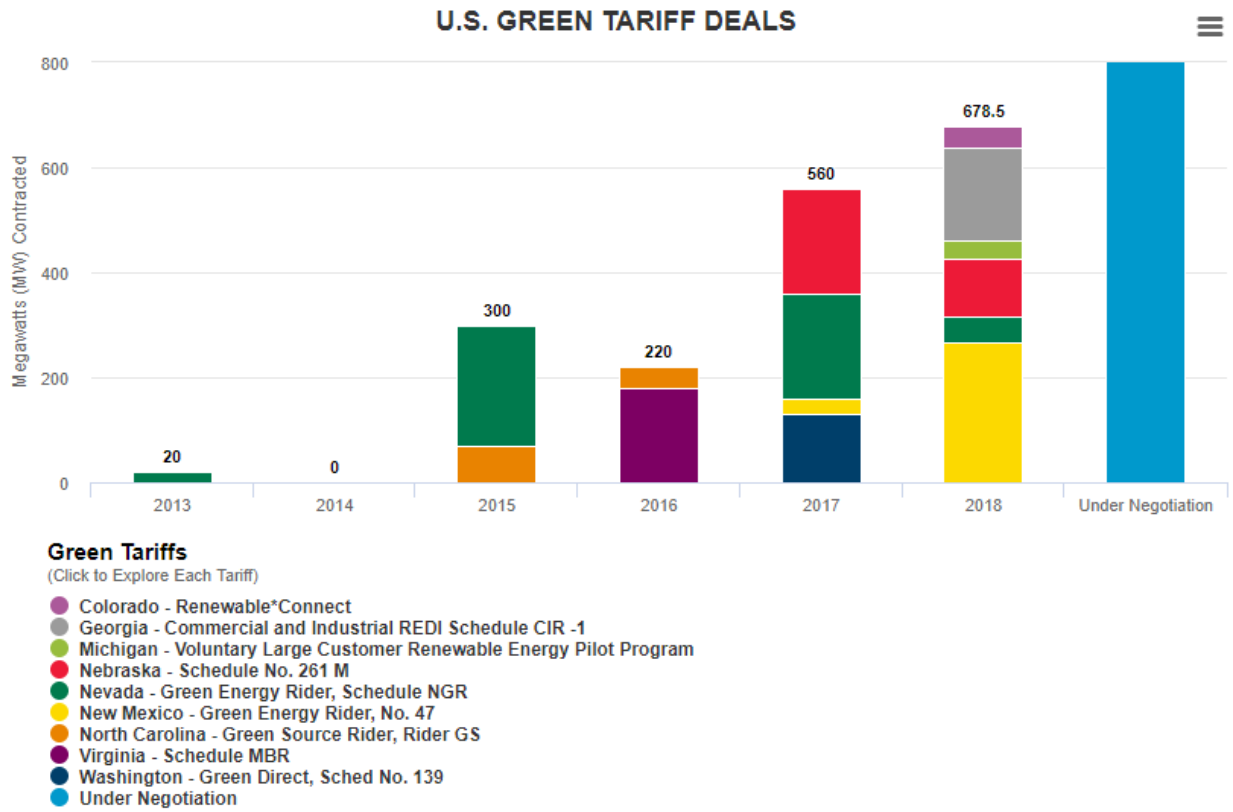
Areas of Contention

- Some stakeholders note that proposed Green Tariff programs in South Carolina will not be available to all customers given current eligibility criteria.

Larger commercial and industrial (C&I) customers – who generally pay more attention to their electricity usage – have required an expanded set of options and choices as compared to residential and small commercial programs such as NEM and community solar. These larger customers are increasingly demanding choices better suited to meeting their energy and sustainability goals, and utilities across the country are responding with a variety of programs, commonly referred to as Green Tariffs. As of February 2018, 21 Green Tariffs have been proposed or approved in 15 states.[55] Figure 9 demonstrates the growth in renewable capacity provided by these programs in recent years.[56]

[55] "Utility Green Tariffs." U.S. Environmental Protection Agency. https://www.epa.gov/greenpower/utility-green-tariffs
[56] "Grid Transformation: Green Tariff Deals." World Resources Institute. 2017. https://www.wri.org/resources/charts-graphs/grid-transformation-green-tariff-deals

Figure 9. U.S. Green Tariff Deals



Green Tariffs allow C&I customers in regulated electricity markets like South Carolina to purchase bundled renewable energy from a specific generating project and pay for it through a special utility tariff.[57] Beyond achieving specific customer renewable energy and sustainability goals, enrollment in Green Tariffs can also reduce long-term energy price risks, depending on program structure. While these programs differ in their implementation, an important commonality is that costs are internalized by the group of participating customers. The internalization of costs avoids or at least mitigates the potential for cost shifting to the utility's other ratepayers, depending on the specific Green Tariff design.

While South Carolina has yet to approve a Green Tariff, DEC and DEP jointly submitted a proposal to the PSC to create the state's first program on October 10, 2018.[58] These programs are currently before the Commission, which will ultimately weigh any comments from interested parties before rendering a decision.

[57] "Utility Green Tariffs." U.S. Environmental Protection Agency. https://www.epa.gov/greenpower/utility-green-tariffs
[58] Docket 2018-320-E.

6.1 Green Tariff Programs in Other Jurisdictions

There are four main categories of Green Tariff programs. Table 2 compares these structures and provides examples of each.[59,60] Note that the program recently proposed by Duke is of the first program type, utilizing "Sleeved" Power Purchase Agreements (PPAs).[61]

Table 2. Primary Green Tariff Structures

Program Type	Description	Examples
Sleeved PPAs	Customers purchase energy from a renewable energy (RE) developer, with the PPA "sleeved" through the utility. Utility administers transactions between parties and collects admin fees from customer to cover incremental costs.	• Duke SC: Green Source Adder (proposed) • Duke NC: Green Source Rider • NV Energy: Green Energy Rider • Rocky Mountain Power (UT): Schedule 32
Subscriptions	Similar structure to Sleeved PPA, but multiple customers served by one or more RE facility, which is owned or contracted for by the utility. Can provide greater flexibility than Sleeved PPA in terms of contract length, subscription size, and pricing transparency.	• Georgia Power: C&I Renewable Energy Development Initiative • Xcel (CO and MN): Renewable*Connect • Puget Sound Energy (WA): Green Direct
Market-Based Rates	Leverages access to organized wholesale market. Vertically-integrated utility serves as middle man, scheduling market participation for a RE facility, with whom customer has signed a PPA for energy and Renewable Energy Credits (RECs). Utility sells RE output into wholesale market, and the market price received is credited to the customer. Customer pays wholesale rate for its energy consumption, which is highly correlated with the price received for RE output.	• Dominion (VA): Schedule Market Based Rate • Omaha Public Power: Schedule No. 261M • Consumer Energy (MI): LC-REP Option B
System Resource REC Purchases	Allows customers to buy RECs and/or other environmental attributes from projects procured to meet system needs. Customer participation in this manner can enable development of new RE which benefits all utility customers.	• Dominion (VA): Schedule Renewable Facility

[59] "Here's what corporate buyers can expect from green tariffs." GreenBiz. Caitlin Marquis. August 2, 2018. https://www.greenbiz.com/article/heres-what-corporate-buyers-can-expect-green-tariffs

[60] "Implementation Guide for Utilities: Designing Renewable Energy Products to Meet Large Energy Customer Needs." World Resources Institute. Priya Barua. June 2017.

[61] Docket 2018-320-E.

Not all program structures are feasible in South Carolina, given certain dependencies on external market structures. For example, *Market-Based Rates* programs require access to an organized wholesale market, which South Carolina does not have. As the state considers the best way to implement C&I Green Tariff programs, policymakers and other stakeholders should consider how the relevant structures can be customized to provide cost-effective options for interested customers. For example, a subscription-style program could potentially prove more attractive to a broader range of C&I customers than Duke's recent filing, given the added flexibility in terms of contract length and subscription size. As the aim of these programs is to serve customers who are seeking additional options for accessing renewable energy, it will be critical to include feedback from these customers in the design of future Green Tariffs.

7 PURPA, Interconnection, and Utility-scale Resources

Key Takeaways

- South Carolina may want to consider **further review** of its **avoided cost calculations**.
- **Interconnection of utility-scale projects** could likely be **streamlined** through several key process changes.
- As North Carolina solicits large amounts of new solar, South Carolina will need to actively ensure **equity in its interconnection process**.

Areas of Contention

- Stakeholders disagree as to **whether** or not the **current avoided cost methodology** accurately reflects the **true value** of non-utility generation resources.

The key questions surrounding utility-scale project development in South Carolina center on two related topics: PURPA and Interconnection.

7.1 Public Utilities Regulatory Policies Act (PURPA) of 1978

7.1.1 WHAT IS PURPA?

As part of the National Energy Act, in 1978 Congress passed the Public Utilities Regulatory Policies Act (PURPA), which was designed, among other things, to encourage conservation of electric energy, increase efficiency in use of facilities and resources by utilities, and produce more equitable retail rates for electric consumers.[62]

[62] *National Association of Regulatory Utility Commissioners. PURPA Title II Compliance Manual. By Robert E. Burns and Kenneth Rose. N.p.: n.p., 2014.* Page 5. https://pubs.naruc.org/pub/B5B60741-CD40-7598-06EC-F63DF7BB12DC

To help PURPA accomplish its goals, a special class of generating facilities called Qualifying Facilities (QFs) was established. QFs receive special rate and regulatory treatments, including the ability to sell capacity and energy to utilities. All utilities, regardless of ownership structure, must interconnect and sell back-up power to a QF, as well as purchase energy or capacity or both from the QF. This requirement applies not only to the large investor-owned utilities in South Carolina, but to all load-serving entities. These obligations are waived if the QF has non-discriminatory access to competitive wholesale energy and long-term capacity markets. As South Carolina does not have a deregulated, competitive, wholesale energy and capacity market structure, the obligations are in effect in the state.

7.1.2 AVOIDED COST METHODOLOGY

PURPA states that purchase rates by electric utilities must be "just and reasonable to the electric consumers of the electric utility and in the public interest."[63] The Federal Energy Regulatory Commission (FERC) is the federal agency that has the responsibility to implement and enforce PURPA. FERC established the term "avoided cost" to describe these purchase rates and defines avoided cost as "the incremental costs to an electric utility of electric energy or capacity or both which, but for the purchase from the qualifying facility or qualifying facilities, such utility would generate itself or purchase from another source."[64]

In Order 69, FERC divides avoided costs into two components: avoided energy costs and avoided capacity costs.[65] Energy costs are the variable costs associated with the production of electric energy and typically consist of the cost of fuel and certain operating and maintenance costs. Capacity costs are the costs associated with providing the ability to deliver energy and typically consist of capital costs of facilities.

Under PURPA, state public utility commissions have the authority to determine the appropriate methodology for calculating avoided cost rates. Some commissions are fairly prescriptive as to the methodology utilities within their state must use, while others permit the utilities to employ various calculation approaches. The South Carolina PSC allows utilities considerable discretion in selecting and executing their methodology. Historically, a variety of methodologies have been used by commissions and utilities to calculate avoided costs. These methods include the following: Proxy Resource Method, "Peaker" Method, Partial Displacement Differential Revenue Requirement Method (DRR), Fuel Index rates, and Auction/RFP rates.[66]

The theoretical goal of an avoided cost calculation is to make a utility indifferent to purchasing capacity and energy from a QF resource versus building a utility-owned resource or contracting explicitly for one. In an environment in which potential QF resources have a significant impact on the utility's plans, this calculation can be extremely challenging to carry forward because it is difficult to know how much QF

[63] Public Utility Regulatory Policies Act of 1978, 92 Stat. 3117; U.S.C. § 2601 (1978). Page 3157

[64] *National Association of Regulatory Utility Commissioners. PURPA Title II Compliance Manual. By Robert E. Burns and Kenneth Rose. N.p.: n.p., 2014.* Page 33. https://pubs.naruc.org/pub/B5B60741-CD40-7598-06EC-F63DF7BB12DC

[65] "Small Power Production and Cogeneration Facilities; Regulations Implementing Section 210 of the Public Utility Regulatory Policies Act of 1078." 45 Federal Register 38 (25 February 1980), pp 12214 - 12237.

[66] For brief descriptions of these calculation methods see the National Association of Regulatory Utility Commissioners (NARUC) PURPA Title II Compliance Manual.

resources the utility can expect to come online, and how much to rely on not-yet-built QFs to provide reliable capacity and energy resources in future years. It can be difficult, if not impossible, for QFs to get financing without guarantees that they will have a long-term purchase agreement for the power generated. Thus, while PURPA provides an avenue for smaller scale renewable resources to enter the market, there are important considerations in relying on PURPA-defined avoided costs to compensate and plan for significant amounts of new, non-utility generation.[67]

The calculation of avoided costs is a nuanced process, with fairly distinct methodologies between states and utilities. Yet the outcomes of this process have wide-ranging effects on non-utility resources, from small-scale customer-generators (whose ascribed value is ultimately tied to utility- and commission-established avoided costs) to large, utility-scale facilities connected directly to the transmission system. In South Carolina, utility-scale solar developers find the lack of guaranteed contract lengths in some service territories, as well as the values derived from at-times disputed avoided cost methodologies, to be significant impediments to what they consider otherwise viable potential projects.

Given the complexity of the avoided cost calculations and the impact the resulting values have on a variety of resources, various stakeholders in the Act 236: Version 2.0 discussions have indicated their belief that South Carolina should introduce additional oversight into this process. Numerous other states empower their public service commissions with considerable staffing support for reviewing and discussing avoided cost calculations and results; bolstering this type of support for the South Carolina PSC could allow for a more transparent and inclusive process for establishing the value of non-utility resources.

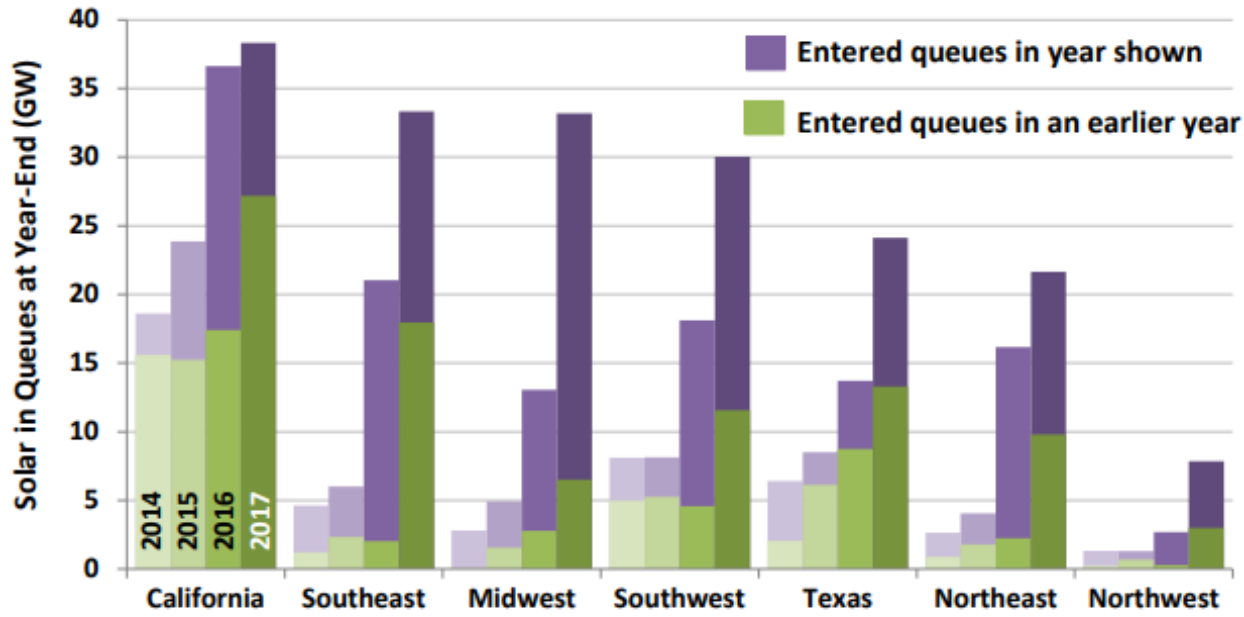
7.2 Interconnection

Generator interconnection is a complex process governed in different circumstances by either state or federal law. State-jurisdictional interconnection requests fall under the South Carolina Generator Interconnection Procedures (SCGIP) approved by the South Carolina PSC, while interconnection requests under federal jurisdiction are governed by FERC. These processes are not only for renewable generation, but also for any generator requesting interconnection to a utility's transmission or distribution system.

Across the country, the amount of planned capacity entering interconnection queues has grown substantially in the past several years, especially for solar projects. As seen in Figure 10, the Southeast is no exception, and in fact it has seen some of the most dramatic year-over-year solar growth of all regions between 2015 and 2017.[68]

[67] One stakeholder notes that another important consideration for policymakers is whether long-term QF contracts force customers to pay more for QF power than what they would otherwise pay in the spot market for energy, given that the utilities' retail customers are the ones who ultimately pay for the contracts entered into under PURPA.
[68] LBNL, Utility Scale Solar Report 2018.

Figure 10. Solar Capacity by Region in 35 Selected Interconnection Queues



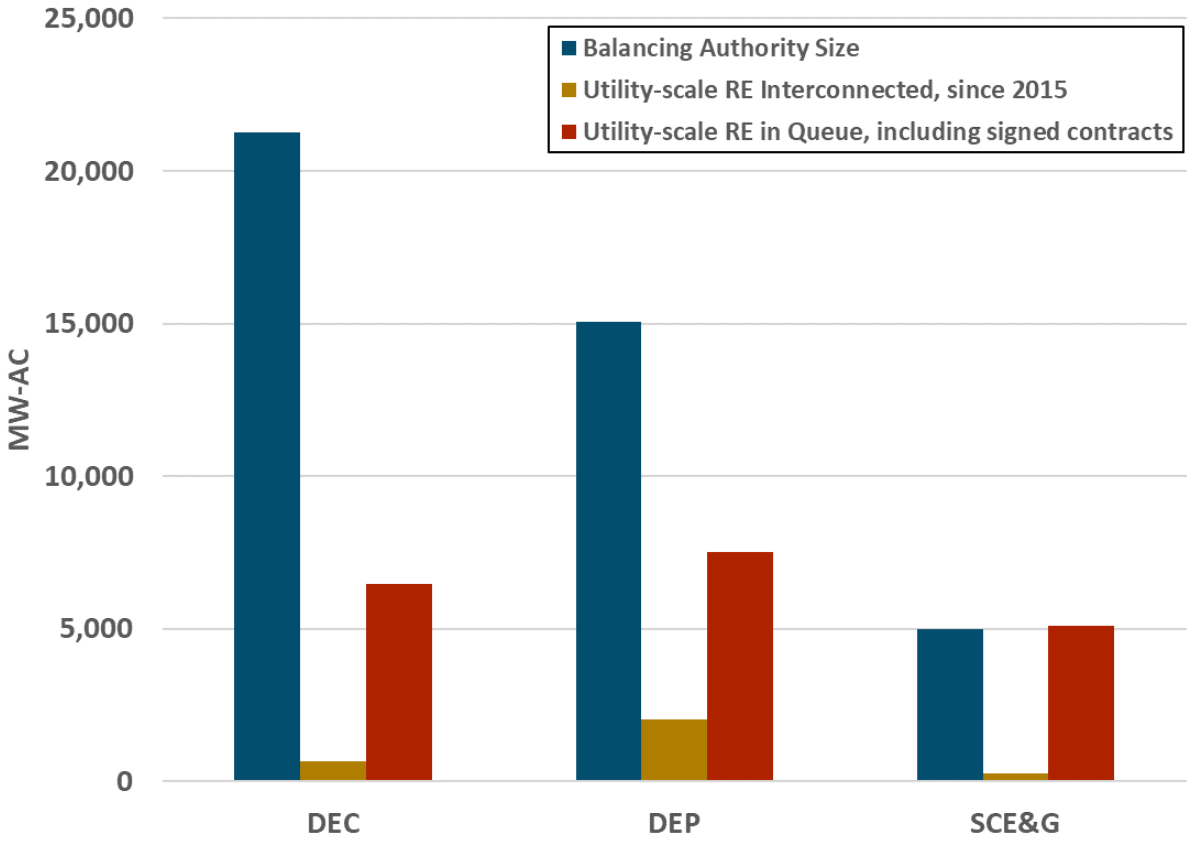
Source: Exeter Associates review of interconnection queue data

Figure 11 provides a more specific look at the size of the three large IOUs in South Carolina, relative to both the amount of renewable energy interconnected since 2015 and renewable energy currently in the interconnection queue. Note that the figures for DEC and DEP include both South Carolina and North Carolina, given that both utilities operate their respective systems in both states as uniform electric systems (often referred to as balancing authority areas).[69,70]

[69] This figure does not report the amount of non-renewable capacity requesting interconnection, which the utilities report as being a significant aggregate amount. These requests have important ramifications for renewable generators requesting interconnection, given the need for additional system studies and potential upgrades.

[70] This figure shows interconnection queues in nameplate capacity. Given that renewable generators have fairly low capacity factors, the relationship between balancing authority size (load or demand) and the cumulative size of interconnecting projects can be misleading, as it implies that the amount of renewable capacity recently interconnected – and especially the amount in the queue to interconnect – represents a much larger proportion of the total utility balancing authority than it can realistically be expected to serve.

Figure 11. South Carolina Large IOU Size, Relative to Renewable Capacity Interconnections



Given the unprecedented demand for interconnection to the electric grid, existing processes may need to be revisited and optimized to better accommodate both the increasing number of requests to interconnect and the aggregate capacity they represent. In doing so, however, it is essential to maintain adequate safety and reliability standards to ensure that projects connecting to the electric grid can be integrated without causing adverse effects.

Interconnection standards are intended to establish clear, consistent processes by which non-utility energy resources may connect to the electric grid. Transparent requirements and processes designed to account for and accommodate all applicable energy resources ensure the safety and reliability of the electric grid, while also limiting the need for expensive and time-consuming custom reviews.

The Interstate Renewable Energy Council (IREC) provides a useful set of "best practices" for interconnection standards, identifying areas in which processes can be optimized and inefficiencies can be eliminated. [71] Here we briefly highlight the main themes of the IREC practices, which are described at

[71] "Priority Considerations for Interconnection Standards: A Quick Reference Guide for Utility Regulators." (2017). and "Model Interconnection Procedures." (2013). Interstate Renewable Energy Council.

greater length in the Appendix (see section 9.5), along with an evaluation of South Carolina's Generator Interconnection Procedures (SCGIP) relative to these IREC recommendations.

- Ensuring all parties adhere to established **timelines to promote efficiency** through the interconnection queue (e.g., clearing queues of stalled projects, utilizing online applications);
- **Transparency** throughout the process to allow interconnecting parties **visibility into the progress of their projects** and enable resolution of outstanding issues (e.g., providing project status updates or an online status portal);
- Establishing an **effective dispute resolution process** to allow for mediation to avoid stalled projects and backlogged queues (e.g., involving third-party engineers to resolve technical disputes);
- Incorporating **enforcement mechanisms to ensure utility compliance** with timelines and process requirements (e.g., rewarding or penalizing utility performance based on customer satisfaction with the interconnection process).

7.2.1 INTERCONNECTION IN SOUTH CAROLINA

The issues that large-scale solar developers in South Carolina highlight as the biggest impediments to their projects, relative to interconnection practices, include queue timeline delays and the lack of mechanisms to enforce utility timeline compliance, as well as the absence of a clear dispute resolution process.[72] In turn, a key issue that utilities highlight is the lack of response timelines for developers when being asked to provide additional information for the utility to complete studies or to provide decisions when multiple interconnection options are available for the developer. Utilities also note delays driven by disputes; the number, nature and complexity of the projects and their relation to each other; and related federal actions. While the SCGIP requires utilities to submit semi-annual reports and post online monthly updates on their interconnection queues, it does not include any penalties should queue status deviate significantly from the established timelines for each step of the application process. This is problematic for developers, who have little recourse for moving projects forward when these timelines are not met. One utility stakeholder notes that the studies to evaluate each interconnection request often present unique challenges, as the utilities must ensure reliability while interconnecting unprecedented levels of intermittent, non-dispatchable solar generation to their system.

Section 6.2.3 of the SCGIP states that if no resolution has been reached within ten business days of one party providing the other with a written notice of dispute, the ORS may be contacted by either party "for assistance in informally resolving" the disagreement. If this informal process fails, either party may then file a formal complaint with the PSC. While a dispute resolution role is therefore nominally codified in the standard, in practice this component of the SCGIP remains underutilized, given that the ORS has no enforcement authority. To date, few formal complaints have been filed.[73]

[72] Throughout the Act 236 2.0 process, utility-scale solar developers have indicated that their issues in South Carolina have predominantly been when interconnecting to Duke's system, rather than that of SCE&G.

[73] One utility-scale solar developer has noted their hesitation to file formal complaints with the Commission against the utilities for timeline delays, given concerns that doing so may jeopardize their other projects waiting in the queue for processing by the same utilities. A utility stakeholder finds this insinuation to be inflammatory and baseless, questioning what the implied "retaliation" would even look like.

As suggested by IREC, monetary penalties for interconnection delays provide one potential avenue for more efficient project processing. Notably, these penalties need not apply solely to utilities, but can also serve as an incentive for developers to complete necessary steps adequately and on time.

Finally, recent legislation in North Carolina merits attention relative to interconnection in South Carolina. NC House Bill 589 of 2017, also known as "Competitive Energy Solutions for NC," established a competitive bidding program for renewable energy – Competitive Procurement of Renewable Energy (CPRE) – as well as a solar deployment target of 6,800 MW by 2020.[74] Given that projects in South Carolina are eligible to participate in this program, there will likely be considerable interest in bidding into the competitive process; subsequently, there could be a potentially significant increase in interconnection requests in South Carolina. As this develops, it will be important for South Carolina to ensure older projects holding more advanced queue positions are treated equitably, even if the interconnection process is amended to accommodate an influx of CPRE projects.

[74] https://www.ncleg.net/Sessions/2017/Bills/House/PDF/H589v6.pdf

8 Areas for Further Consideration

Key Takeaways

- The Act 236 version 2.0 stakeholders have made progress on several important questions regarding South Carolina's near-term energy future.
- Considerable ongoing **attention is neede**d to design a **robust and dynamic electric system that can take advantage of new technologies, while minimizing costs for customers**.
- Several key areas to consider in this ongoing discussion include the potential for **holistic rate design**, how to best **modernize the grid**, and the design of a comprehensive and truly **integrated resource planning** process.

When considering the future of distributed and renewable resources in South Carolina, a core challenge is agreeing upon what the future of the electricity system will (and should) look like. Ideally, policies implemented in the short-term are flexible and will accommodate uncertain future scenarios, such as changing resource or technology costs, and can allow a market system to guide development. Creating such a "future-proofed" system requires considering issues from as holistic of a perspective as possible.

In this section, we briefly highlight several key issues related to the topics discussed by the Act 236: Version 2.0 group. While deemed outside of the feasible scope of the current process, these topics are nonetheless an important piece of a comprehensive energy future for South Carolina.

8.1 Holistic Rate Design

As discussed in the *Rate Design* section, properly aligning retail electricity prices with underlying costs and creating a compensation and revenue collection framework indifferent to technology is the most economically efficient approach. While the feasibility and implementation pathways for this option can, will, and should be debated, this approach will ultimately better align costs and benefits – for both DER and non-DER customers – than incremental or short-term adjustments to rate design. It also accommodates resources that are beginning to appear on electricity systems across the country, such as electric vehicles and energy storage.

Such a fundamental change to rate structures is well beyond the charge of the Act 236: Version 2.0 stakeholder group. Nonetheless, policymakers and other stakeholders should keep the option of broader retail rate restructuring in mind as the state's energy planning evolves. If and when more comprehensive

retail rate design changes are contemplated, the ratemaking principles and compromises described in this report's *Rate Design* section should be considered.

8.2 Grid Modernization

While related to many of the considerations of the Act 236: Version 2.0 stakeholder group, doing justice to the topic of grid modernization would require significantly broadening the scope of the stakeholder group's charge, as it extends far beyond the focus of DER programs and issues raised by the original Act 236. In short, as energy resources and technologies evolve, grid infrastructure may need to adapt to effectively deploy and fairly compensate the full suite of technologies and capabilities that will be a part of the 21st century electric grid.

Similar to the fundamental rate design questions discussed briefly above, the proper manner by which to modernize the grid in South Carolina – and how to treat the costs of doing so – is an important consideration. The utilities in South Carolina, and especially DEC and DEP, have already proposed grid modernization plans for the state. The Duke utilities have been hosting "Grid Improvement Workshops" in recent months, attended by some of the same stakeholders as the Act 236: Version 2.0 group. Collaboration between all involved parties will be critical to achieving any consensus around cost-effective infrastructure upgrades, which may provide significant future benefits but may also involve substantial investment in the near term.

8.3 Integrated Resource Planning

Underpinning many of the issues discussed in this report is the broader context behind electricity system planning. Historically, integrated resource plans (IRPs) have been used by utilities and system operators to plan for supply-side resources in traditional vertically integrated market structures. As technologies and market structures evolve, IRP planners are facing a new set of challenges. Some of these challenges, especially relevant to DER technologies, include the following: whether to treat DERs as load modifiers or as system resources; how to treat interactions between bulk system investments, retail rates, and DER adoption; and to what extent DER technologies and programs capture local, in addition to bulk, system value? These are important considerations that should be addressed in a holistic manner, as they will have a strong effect on designing appropriate rate structures for solar as well as other DERs, including storage and electric vehicles. The table below summarizes E3's view on emerging best practices in utility resource planning.

Table 3. E3 View on Emerging Best Practices in Utility Resource Planning

Issue	Key Resource Planning Challenges	Emerging Best Practices
Accelerated Baseload Generation Retirements	• Should utilities accelerate retirements of baseload (e.g. coal or nuclear) units, and if so, by when and on what basis? • If utilities accelerate retirements, how should they replace the capacity and energy of these units?	• Developing an analytical basis for decision-making, balancing optimization with simpler screening analysis
CO_2 Pricing	• How should CO_2 price uncertainty best be dealt with in resource planning?	• Incorporating full range (high and low) of meaningful CO_2 prices into portfolio development and portfolio risk analysis • Developing shared understanding and intuition for how different CO_2 price levels affect investment and operating decisions
Distributed Energy Resources	• Should DERs be treated as load modifiers or resources in planning models? • How can responsive loads be most accurately represented in expansion models? • How should adoption of DERs be forecast, and how can interactions among bulk system investment decisions, retail rates, and DER adoption be best captured? • To what extent should DER programs be targeted to capture local system values?	• Incrementally improving analysis tools for DERs, while balancing tradeoffs among modeling accuracy, impact on outcomes, and staff and materials costs
Wind and Solar Generation	• How should investments in wind and solar generation be determined? • How should wind and solar variability and uncertainty be accounted for in planning models? • Should wind and solar generation be assigned capacity value, and if so, how and how much?	• Treating wind and solar as selectable resources in capacity expansion models • Stochastic modeling of wind and solar in capacity expansion and production simulation models to better capture integration costs • Undertaking reliability analysis to assign incremental capacity value to wind and solar generation and determine overall capacity and energy needs
Energy Storage	• How should the benefits of energy storage be captured in planning analysis?	• Exploring strategies to include a broader range of storage values in planning
Uncertainty and Risk	• How should utilities incorporate and manage uncertainty in their planning processes? • How should utilities and regulators incorporate quantitative risk assessment into investment decision-making and oversight?	• Using multiple well-designed scenario analyses to develop several resource portfolios that capture a meaningful spectrum of "what if" questions • Using sensitivity analysis to develop risk-adjusted cost metrics • Establishing trigger points for emerging demand-side technologies

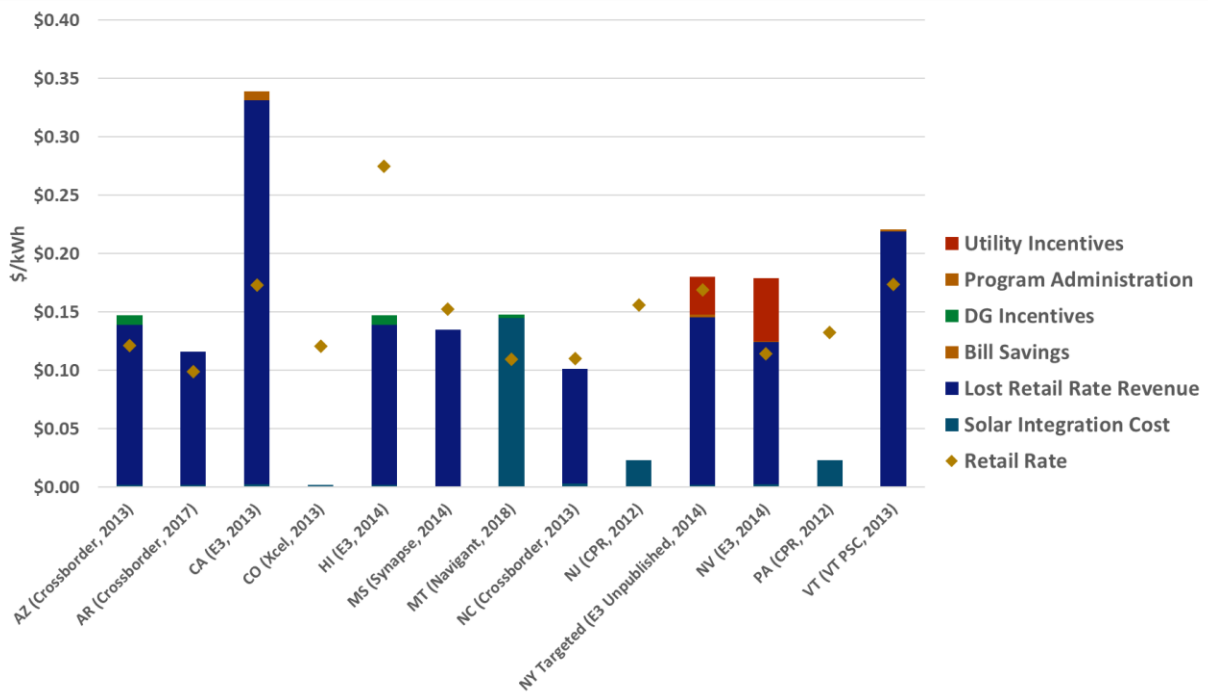
9 Appendix

9.1 Value of DERs – Additional Examples

9.1.1 QUANTIFYING COSTS IN VALUE OF SOLAR STUDIES

As described in the Value of DERs section of the main report, Value of Solar or Value of DER studies more commonly quantify benefits than they do costs. Figure 12 below highlights the costs quantified by a handful of studies that looked at both benefits and costs associated with DERs.

Figure 12. Value of Solar - Costs



9.1.2 UPDATING ZERO-VALUES

Different jurisdictions utilize a variety of methods for calculating the avoided cost components currently assigned a zero-value in South Carolina. Table 4 summarizes two recent studies with fairly divergent results, which serve as useful examples of alternative approaches to calculating the placeholder values.

Table 4. Two Approaches to Evaluating the Value of Specific DER Components

Component	Maryland, 2018[75]	Montana, 2018[76]
Ancillary Services	Not calculated, given complexity of calculations and difficulty in deriving accurate results. **Value: N/A**	Not calculated, considered to be subjective and not quantifiable. **Value: N/A**
Transmission & Distribution Capacity	*Transmission*: Reviewed planned transmission upgrades and assessed value of deferring projects for two years (a "reasonable balance relative to time deferral and a reasonable indication of the impact" on transmission rates). *Distribution*: Used results of pilot program to baseline distribution upgrade deferral value due to solar installation; combined with location-specific values to estimate specific locational benefits. **Value: $0.003/kWh**	Site-specific marginal cost data from utility resource plans used to assess specific capacity additions that can reasonably be deferred by firm NEM solar capacity. **Value: $0.002/kWh**
Avoided CO_2 Emissions	Estimated using combination of solar generation forecasts and forecast value of CO_2 emissions allowances through the Regional Greenhouse Gas Initiative (RGGI). **Value: $0.015/kWh in 2020; $0.025/kWh in 2028** **[Reference scenario]**	CO_2 price forecast developed and paired with average bulk power system carbon emissions intensity values to derive anticipated reductions under different solar adoption scenarios. **Value: Embedded in avoided energy value**
Fuel Hedge	Three approaches proposed, but no value included: 1) Assessed change in mean and standard deviation of per MWh cost of market portion of utility portfolio. 2) Assessed change in exposure to tail risk[77] as measured by Conditional Value at Risk. 3) Assessed change in shape of market exposure (as measured by exposure to outcomes above / below target market portfolio cost). **Value: N/A**	Not calculated (assumption was that solar adoption will remain small enough to have little effect on fuel price hedging).[78] **Value: N/A**
Utility Integration & Interconnection	Excluded from analysis (some costs assumed to be incurred by developer at time of project construction). **Value: N/A**	Excluded from analysis, given that the forecast amount of solar adoption is small enough that the utility is not expected to incur significant costs of this nature. **Value: N/A**
Utility Administration	Not assessed in analysis. **Value: N/A**	Developed based on an analysis of time and labor required per NEM application. **Value: $0.003**
Environmental	Estimated using combination of solar generation forecasts and forecast value of emissions allowance prices through the EPA Cross-State Air Pollution Rule program. **Value: Embedded in avoided energy value**	Assumed environmental compliance costs are embedded in avoided energy costs. **Value: $0.005/kWh**

[75] "Benefits and Costs of Utility Scale and Behind the Meter Solar Resources in Maryland." Prepared for Maryland PSC. Daymark Energy Advisors. April 2018.
[76] "NEM Benefit-Cost Analysis." Prepared for NorthWestern Energy – Montana. Navigant Consulting. March 2018.
[77] Tail risk is a type of portfolio risk, arising when the potential for an investment to move more than three standard deviations from the mean is greater than what a normal distribution would suggest.
[78] The Navigant Montana study references the ORS 2016 Act 236 Implementation report as one of several examples of how other jurisdictions also neglect to include a fuel hedging benefit in their valuation of DER. Given this circular logic, we note that this example alone should not be seen as reinforcement of the appropriateness of this approach.

These two studies highlight the considerable variation in methodologies that can be used to derive values for some of the current placeholder components in South Carolina. Additional approaches exist, and South Carolina may want to consider whether stakeholder consensus can be reached on an appropriate method to estimate the currently zero-value placeholders.

9.2 Existing LMI Energy Programs in South Carolina

9.2.1 LOW INCOME HOME ENERGY ASSISTANCE PROGRAM

The federal Low Income Home Energy Assistance Program (LIHEAP) is a block grant funded by the U.S. Department of Health and Human Services, providing funding assistance to economically disadvantaged households in order to help manage costs associated with home energy bills, weatherization and energy-related minor home repairs. The program is administered in South Carolina through local Community Action Agencies.

Given that LIHEAP is a capped block grant program, the funding it provides only serves a small percentage of the population eligible to receive the benefits it provides.[79] The latest LIHEAP Report to Congress indicates that South Carolina was allocated a net total of $38.9 million in 2014, with which 53,664 households were provided energy assistance.[80,81]

9.2.2 WEATHERIZATION ASSISTANCE PROGRAM

The Department of Energy's Weatherization Assistance Program (WAP) also provides low-income customers with home weatherization assistance. As with LIHEAP, in South Carolina this program is administered through local Community Action Agencies.

For fiscal year 2016, the South Carolina Office of Economic Opportunity (OEO) allocated a total of approximately $6.5 million to the Community Action Agencies through the WAP and associated LIHEAP WAP programs, weatherizing 312 homes representing 509 individuals and families, including many elderly and disabled funding recipients.[82] While state-level assessment data is not available, according to a

[79] "Approaches to Low-Income Energy Assistance Funding in Selected States." U.S. Department of Health and Human Services. March 2014.

[80] "Low Income Home Energy Assistance Program: Report to Congress for Fiscal Year 2014." U.S. Department of Health and Human Services. December 2016.

[81] An alternate estimate of LIHEAP eligibility vs. uptake is to assume similar eligibility as for SNAP. If 53,664 households received LIHEAP assistance in 2014, and 292,048 households received SNAP in 2018, roughly 18.4% of the SNAP recipient population received LIHEAP assistance. However, this approach doesn't account for the fact that not all SNAP-eligible residents participate in that program.

[82] "Weatherization Assistance Program." South Carolina Office of Economic Opportunity. February 2018. http://www.energy.sc.gov/files/view/2-12-2018%20Approved%20Weatherization%20Assistance%20Program_.pdf

national evaluation by the Department of Energy homes receiving WAP funding save on average $283 or more each year.[83]

OEO notes that in 2016 eleven states provided supplemental funding for the WAP, while forty states (including South Carolina) received additional WAP funding through local utilities and their ratepayers. In South Carolina, SCE&G, DEC, DEP, and several other utilities provide funding assistance for eligible individuals through Project SHARE and similar programs, where utilities match voluntary contributions from customers and employees.

9.2.3 COMMUNITY SOLAR FOR LMI CUSTOMERS

Both the existing SCE&G and the planned DEC and DEP community solar programs have specific allocations for LMI customers. These programs define LMI customers as those with annual income less than 200% of the poverty threshold.

The SCE&G program, which reached full subscription for all customers (both LMI and non-LMI) in October 2017, includes 1 MW of capacity specifically for LMI customers. There are currently 160 LMI customers enrolled in the program, implying an average capacity of 6.2 kW per customer. Using SCE&G's estimate of the energy produced by its community solar installations, LMI customers subscribed to this average system size would save approximately $114 each year.[84] SCE&G also requires LMI customers to complete a complimentary Energy Efficiency Home Energy Check-up prior to subscribing to the community solar program, which the utility estimates provides average annual energy savings of approximately 907 kWh (almost doubling the annual value customers would receive from their solar subscription alone).[85]

In their upcoming community solar programs, DEC and DEP will each be allocating 200 2-kW shares to LMI customers. While these customers will pay the same monthly charge as non-LMI customers, the application and initial fees will be waived. Based on these figures, we estimate that participating LMI customers in DEC and DEP will save approximately $62 and $68 each year, respectively.[86]

9.2.4 ADDITIONAL PROGRAMS IN SOUTH CAROLINA

One stakeholder noted a program administered in cooperative-served territories, which, while not specifically targeted toward LMI residents, has provided significant benefits to these customers. This energy efficiency retrofit program uses on-bill financing to provide customers that might not otherwise be able to afford efficiency measures the ability to invest in improvements, pay the loan through their bill, and benefit from net monthly savings. Another stakeholder noted that many utilities in South Carolina provide funding assistance for LMI customers through various energy efficiency programs available to all

[83] "Weatherization Assistance Program." U.S. Department of Energy. https://www.energy.gov/eere/wipo/weatherization-assistance-program

[84] SCE&G estimates solar production of 1,838 kWh/kW.

[85] Using SCE&G's standard Residential Rate 8 of $0.13652/kWh, this equates to approximately $124/yr.

[86] This estimate assumes 1,706 and 1,721 kWh/kW for DEC and DEP, respectively, based on Duke estimates of industrial customer solar system production. If instead the SCE&G estimate of 1,838 kWh/kW for community solar systems is used, the DEP and DEP savings estimates increase to $78 and $83 each year, respectively.

residential customers, in addition to energy efficiency and weatherization programs targeted specifically at assisting lower-income customers.

9.3 LMI Programs from Other Jurisdictions

States have taken a variety of approaches to providing energy assistance to LMI customers. The main categories include appropriations from state general funds, state-assessed surcharges on customers of regulated utilities (i.e., ratepayer funding), voluntary utility programs encouraging contributions from customers and employees, and charitable contributions funded by private nonprofit organizations, religious groups, or foundations.87 Several examples demonstrate potential options for South Carolina, should it decide to bolster support for the LMI population.

- In Florida, many of the local LIHEAP administrators augment federal funding through private sources, such as voluntary utility donation programs and nonprofit agencies.[88]
- California operates two LMI energy assistance programs funded through ratepayer surcharges, targeted at different income levels:
    - The California Alternative Rates for Energy (CARE) program provides a 30-35% discount on electricity bills and a 20% discount on natural gas bills.
    - The Family Electric Rate Assistance (FERA) program provides a smaller discount of 12% on electricity bills to families with incomes that slightly exceeds the thresholds of the CARE program.

Illinois offers a percent-of-income payment program (PIPP) to LIHEAP-eligible customers. Through this program, LMI customers pay a fixed percentage of their income towards their utility bill (in Illinois this is set at 6% of gross income) and receive a monthly LIHEAP benefit to cover the rest of the bill (up to a capped amount of $100/month).[89]

9.4 Update on Low- and Moderate-Income Issues

The following is a summary of a proposal made by the Low-to-Moderate Income Solutions subcommittee during the Act 236: Version 2.0 stakeholders meeting on October 9, 2018. The subcommittee included representatives from Appleseed Legal Justice Center and AARP.

The subcommittee noted that if low-income electric consumers were not given some relief, we did not have a true state energy plan, but an energy plan for those SC citizens who can pay for it. Their proposal was to create a statewide electricity bill program to provide some relief to very low-income residents, as

[87] Approaches to Low-Income Energy Assistance Funding in Selected States. U.S. Department of Health and Human Services. March 2014.
[88] Ibid.
[89] "Setting up utilities in the percentage of income payment plan." Illinois Legal Aid Online. Accessed 10/17/18. <https://www.illinoislegalaid.org/legal-information/setting-utilities-percentage-income-payment-plan>

determined by Supplemental Nutrition Assistance Program (SNAP) eligibility, managed by SC Department of Social Services. There are approximately 260,000 households eligible for SNAP benefits in the state, many of which consist of children, elderly, or disabled individuals. Families qualify for SNAP at 130% of the poverty limit. Poverty level is defined as $12,000 for individuals and $20,780 for a family of three.

The program would be funded through a per-kilowatt hour charge on all utility bills, and revenues collected would be rebated back to the SNAP-qualified customers via utility bills. This would be similar to the current telecommunications Lifeline program. This proposal would increase bills by approximately $2/month for a typical residential bill.

The suggested rebate or utility bill credit would be $50/month, requiring an estimated $164 million/year, or about $2/MWh of electricity used. The subcommittee suggested that IOUs would include this amount as an expense in filings before the PSC, with non-regulated utilities accounting for it as they do other business expenses. There was some discussion within the wider committee, with comments that perhaps the goal could be achieved at a lower cost.

The subcommittee noted that while they were fully supportive of energy efficiency efforts as well as solar, they felt that the most important work to be done immediately is to provide relief for low-income consumers. The subcommittee cited studies showing that low-income residents spend a disproportionately high percentage of their income on energy, not because of inefficient housing stock, although that is certainly a problem, but because incomes are so low that any high bill can be overwhelming. They also addressed the assumption that low-income families are usually high energy users; however, they cited data from the National Consumer Law Center and the U.S. Department of Energy's Energy Information Administration that showed a positive correlation between income and energy usage. Energy bills are a major cause of evictions or loss of housing, and these are already a major problem in some areas of the state.

Questions or points raised included:

- Can this proposal be done through a general tax to create a larger pool of funds?
- Does this proposal ask some customers to subsidize others?
- Are there examples of similar programs in other states?
- What percentage of those qualifying are in multifamily versus single family homes?

9.5 Interconnection "Best Practices" – the International Renewable Energy Council

9.5.1 TIMELINESS

- Interconnection **applications should be submitted online** and should incorporate electronic signatures to expedite processing.
- **Stalled projects** not meeting minimum progress requirements should be **cleared from the interconnection queue** to avoid excessive backlogs.

- Interconnection processes should **include timelines** for not only application processing, but also for **utility actions after applications have been approved**.
- **Efficient dispute resolution processes** should be implemented, such that developers utilize this option rather than waiting for application delays to pass.
    - In New York and Massachusetts, the Public Utilities Commissions provide ombudspersons to help resolve disputes.
    - In Minnesota, an ad hoc process involving outside engineers has been implemented to help mediate disputes.
    - For disputes over technical issues, a third-party "technical master" may be appointed to help resolve disputes in an impartial fashion.
- In addition to clear requirements of both utilities and developers throughout the process, interconnection standards should include **enforcement measures** to ensure **utility compliance**.
    - Massachusetts has instituted a "timeline enforcement mechanism" to impose monetary penalties on utilities if they fail to meet specified timelines.
    - New York adopted an "earnings adjustment mechanism" which rewards or penalizes utilities' performance on interconnection timelines based on customer satisfaction with the process.

9.5.2 TRANSPARENCY

- **Information** on **interconnection queues** and **project status** should be made available to project applicants and regulators to increase transparency and allow for better planning by developers.
    - In Massachusetts, the Department of Energy Resources collects interconnection queue data from utilities and publishes monthly updates on a public website.
- **Distribution system maps** showcasing features such as substations, line capacity, and existing generation capacity can **help developers to better assess** where **potential projects** are most likely to prove valuable.
    - ComEd provides useful maps for its Illinois service territory.
    - Utilities in New York provide maps highlighting good potential interconnection points.
    - In Delaware, Delmarva Power publishes a map of restricted circuits.
    - California's large utilities publish detailed maps with full hosting capacity information.
- For a small fee, utilities should provide **more granular information** on potential project sites via **pre-application reports**, leveraging pre-existing data and thus requiring limited effort to produce.
    - Many states have adopted pre-application reports, including South Carolina.

9.5.3 ADDITIONAL IREC RECOMMENDATIONS

- The interconnection process can be improved by **recognizing** the **specific values** and **services energy storage** can provide, given that this resource has distinct characteristics.
- Multiple **studies can be consolidated** into a single study to save time and expense. Following FERC processes, many states include three studies, one each for feasibility, system impacts, and facilities. However, many utilities and developers have found that the feasibility study is not necessary for each project, and further that the feasibility and system impact studies can be combined. **SC and NC already doing this – feasibility study has been eliminated.**
    - Minnesota, New York and Nevada consolidate system impacts and upgrade costs into a single study. This saves time, but also can leave project applicants having paid for a cost

estimate to be developed before learning of system impact results that likely halt the project.

- Determining and allocating necessary **upgrade costs** remains a challenge; IREC notes that best practices in this area have yet to be firmly established. However, striving to provide better estimates of **cost predictability**, **cost certainty**, and ultimate **cost allocation** should be an ongoing goal of well-functioning interconnection processes.
    - In Massachusetts, utilities must provide binding cost estimates. Final costs for projects cannot exceed 25% of estimated costs when estimates are requested early in the process; for estimates requested at the end of the review process, final costs cannot exceed the estimated amount by more than 10%.
    - California employs a similar process.

9.6 South Carolina's Interconnection Standard

The current South Carolina Generator Interconnection Procedures (SCGIP) were adopted by the PSC in April 2016, revised as required by the original Act 236.[90] Given the quickly evolving nature of the electric grid and the increasing demand for interconnection reviews, however, this standard may require further revision to accommodate the issues faced by the state.[91]

Table 5 summarizes South Carolina interconnection procedures relative to the IREC interconnection "best practices" detailed above in Section 9.6.

Table 5. Interconnection Practices in South Carolina, Relative to IREC Recommendations

Practice	SCGIP
Timeliness	
Online applications	✔[a]
Clearing queue of old projects	✗
Timelines for utility actions post-interconnection agreement signature	✗
Efficient dispute resolution process	✗[b]
Enforcement measures to ensure utility compliance	✗
Transparency	
Interconnection queue data availability	✔[c]

[90] PSC Order 2016-191 (Docket 2015-362-E).

[91] In this section we will focus on interconnection processes managed by South Carolina's utilities, and the interconnection standard established by the State, as opposed to standards published and overseen by FERC. While FERC maintains interconnection standards for several categories of generators connecting to the bulk power system, here we focus on South Carolina's utilities given that all in-state interconnections to the electric grid are within their jurisdiction.

Distribution system maps	✗
Pre-application reports	✓
Additional Considerations	
Recognition of specific values/services of energy storage	✗
Consolidation of studies to streamline process	✓[d]
Cost allocation, certainty and predictability	✗

[a] SCGIP permits utilities to accept online applications but does not require that they do so.

[b] A dispute resolution process is briefly referenced in the SCGIP, but it does not follow IREC "best practices." Its effectiveness has been questioned by various Act 236: Version 2.0 stakeholders.

[c] SCGIP requires utilities to post monthly interconnection queue information on their websites, and to submit semi-annual queue reports to the PSC and ORS.

[d] SCGIP include a two-tier (system impact + facilities) study process, eliminating the separate feasibility study.

9.7 Methodology of Cost Shift Calculations

E3's estimate of the NEM cost shift from DER incorporated the following assumptions:

+ **Key Inputs**
  - The 2015-2018 cost shift estimate is based on historic installation data and approved avoided cost rates. Historic installation data was provided directly by the utilities.
    - Avoided cost rates for 2015-2017 were sourced from the 2017 ORS *Status Report on Distributed Energy Resource and Net Energy Metering Implementation*,[92] which reflects the respective tariffs approved in fuel testimony hearings.[93] The "Small PV" values were used for DEC and DEP.
    - Avoided cost rates for 2018 (and for the 2017 DEC value, which was not included in the 2017 ORS report) were taken directly from utility testimony in fuel proceedings.[94]
  - The estimated NEM cost shift for 2019-2025 relies on utility forecasts of customer-scale DER installations, as well as on utility expectations of avoided cost rates during those years.
    - The uncertainty surrounding installations and avoided costs is highlighted throughout both the estimated NEM cost shift analysis and the estimate of future total DER program costs.

[92] http://www.energy.sc.gov/files/view/FINAL%20DER%20and%20NEM%20Report%202017.pdf

[93] SCE&G: Docket Nos. 2015-205-E, 2016-2-E, 2017-2-E; DEC: Docket Nos. 2015-203-E, 2016-3-E; DEP: Docket Nos. 2015-204-E, 2016-1-E, 2017-1-E.

[94] SCE&G: Docket No. 2018-2-E; DEC: Docket No. 2018-3-E; DEP: Docket No. 2018-1-E.

- **General Assumptions**
  - Nominal discount rate of 7.6%
  - Annual retail electric rate escalation of 2.5% for all three utilities
  - The 2018 retail rates are current as of November 1, 2018 and are not adjusted for the proposed SCE&G-Dominion merger or the DEP and DEC 2018 rate cases.
- **Cost Shift Calculation**
  - In this report the NEM cost shift is calculated as the difference between the compensation received for generation from DERs via 1:1 bill crediting at the full volumetric retail rate, i.e., assuming full export and the established value of DER, specifically the avoided costs, to the utility's electric system. Note: this calculation reflects the DER NEM incentive as defined by the 2015 Settlement Agreement.[95]
  - The starting point for the NEM cost shift analysis is an estimate of annual generation from customer-scale systems in each utility's territory. This was calculated based on assumed generation figures provided by DEC and DEP.
    - DEP values were used to model generation from customer-scale systems in SCE&G territory.
    - Slightly different generation profiles were used for residential, commercial, and industrial customers.
  - The value (benefit) of this generation was assessed using the NEM Methodology established in the 2015 Settlement Agreement (actual for the historic period [2015-2018] and utility provided for the forecast period [2019-2025]).
  - The cost of this generation was assessed as the retail value of this generation.
    - Retail rates for the three utilities were represented as an average of relevant rates for a given customer class (residential, commercial or industrial) for each utility. E3 accounted for tiered pricing and seasonal variation in rates.

The difference between this calculated value and the calculated cost represents the estimated cost shift from NEM, as defined by the NEM Methodology established in the original Act 236 Settlement Agreement.

The below tables recreate the historical data sourced from each utility's fuel proceeding.

[95] Docket No. 2014-246-E, Order No. 2015-194.

Table 6. E3 Summary of Duke Energy Carolinas DERP Incremental Costs

Source: *DEC Fuel Testimony, 2015-2018*

DEC	Annual Totals ($MM)			
DERP Incremental Costs	2015	2016	2017	2018
Purchased Power Agreements	$0.00	$0.00	$0.00	$0.00
DER NEM Incentive	$0.00	$0.05	$0.97	$2.42
Solar Rebate Program - Amortization	$0.00	$0.03	$0.78	$2.32
Shared Solar Program	$0.00	$0.00	$0.00	$0.00
Carrying Costs on Deferred Amounts	$0.00	$0.03	$0.71	$2.25
NEM Avoided Capacity Costs	$0.00	$0.00	$0.05	$0.26
NEM Meter Costs	$0.00	$0.01	$0.11	$0.35
General and Administrative Expenses	$0.11	$0.88	$1.26	$0.58
Total DER Incremental Costs	**$0.11**	**$1.00**	**$3.88**	**$8.17**
DERP Avoided Cost - Energy & Capacity	$0.00	$0.00	$0.00	$0.00
Purchased Power Agreements	$0.00	$0.00	$0.03	$0.05
Shared Solar Program	$0.00	$0.00	$0.00	$0.00
Total DERP Avoided Cost	**$0.00**	**$0.00**	**$0.03**	**$0.05**
	$0.00	$0.00	$0.00	$0.00
Total Incremental and Avoided Cost	**$0.11**	**$1.00**	**$3.91**	**$8.22**

Table 7. E3 Summary of Duke Energy Progress DERP Incremental Costs

Source: *DEP Fuel Testimony, 2015-2018*

DEP	Annual Totals ($MM)			
DERP Incremental Costs	2015	2016	2017	2018
Purchased Power Agreements	$0.00	$0.00	$0.00	$0.00
DER NEM Incentive	$0.00	$0.01	$0.15	$0.69
Solar Rebate Program - Amortization	$0.00	$0.03	$0.37	$1.14
Shared Solar Program	$0.00	$0.00	$0.00	$0.00
Carrying Costs on Deferred Amounts	$0.00	$0.02	$0.34	$1.06
NEM Avoided Capacity Costs	$0.00	$0.00	$0.01	$0.03
NEM Meter Costs	$0.00	$0.00	$0.03	$0.04
General and Administrative Expenses	$0.60	$1.11	$0.60	$0.52
Interest on under-collection due to cap	$0.00	$0.00	$0.00	$0.00
Adjustments	$0.00	$0.00	$0.08	$0.00
Total DER Incremental Costs	**$0.60**	**$1.18**	**$1.57**	**$3.47**
DERP Avoided Cost - Energy & Capacity	$0.00	$0.00	$0.00	$0.00
Purchased Power Agreements	$0.00	$0.00	$0.03	$0.89
Shared Solar Program	$0.00	$0.00	$0.00	$0.00
Total DERP Avoided Cost	**$0.00**	**$0.00**	**$0.03**	**$0.89**
	$0.00	$0.00	$0.00	$0.00
Total Incremental and Avoided Cost	**$0.60**	**$1.18**	**$1.59**	**$4.37**

Table 8. E3 Summary of SCE&G DERP Incremental Costs

Source: *SCE&G Fuel Testimony, 2015-2018*

SCE&G	Annual Totals ($MM)			
DERP Incremental Costs	2015	2016	2017	2018
NEM Incentive	$0.01	$1.08	$4.43	$8.41
NEM Future Benefits	$0.00	$0.13	$0.15	-$0.01
NEM PBI	$0.00	$0.22	$0.31	$0.32
DER Depreciation Costs	$0.00	$0.07	$0.27	$0.41
BCA Incentive	$0.00	$0.08	$1.43	$3.76
Community Solar	$0.00	$0.00	$0.00	$1.42
Utility Scale Incentive	$0.00	$0.05	$0.43	$1.19
Administrative & General Expenses	$0.68	$1.35	$1.96	$1.97
Carrying Costs	$0.00	$0.06	$0.25	$0.59
Total DERP Incremental Costs	**$0.71**	**$3.05**	**$9.22**	**$18.06**
Revenue Recovery	$0.00	$2.89	$8.80	$3.70
Monthly (Over)/Under	$0.71	$0.15	$0.42	$14.36
Adjustments	$0.00	$0.00	$0.00	$0.00
Unbilled DERP Incremental Revenue	$0.00	-$0.18	-$0.32	$0.00
Balance at Period Ending	**$0.73**	**$0.70**	**$0.80**	**$15.16**

9.8 Selected E3 Presentations from Act 236: Version 2.0 Process

9.8.1 ACT 236 FOLLOW-UP

Energy+Environmental Economics

Act 236: Version 2.0

August 7, 2018

Kush Patel, Partner
Sharad Bharadwaj, Consultant
Ben Shapiro, Senior Associate

Agenda / Presentation Outline

- **Introductions**
- **E3 Background**
- **Brief Discussion of Rate Design Principles in the Context of DER/Solar PV* Compensation**
- **Review of the Current "State of the Art" on Calculating the Value of Solar**
- ***State of the Union:* Summary of Relevant DER and Retail Rate Actions across the U.S.**
- **Next Steps**
- **Appendix**

**Note distributed energy resources (DERs) and solar PV used interchangeably in this presentation*

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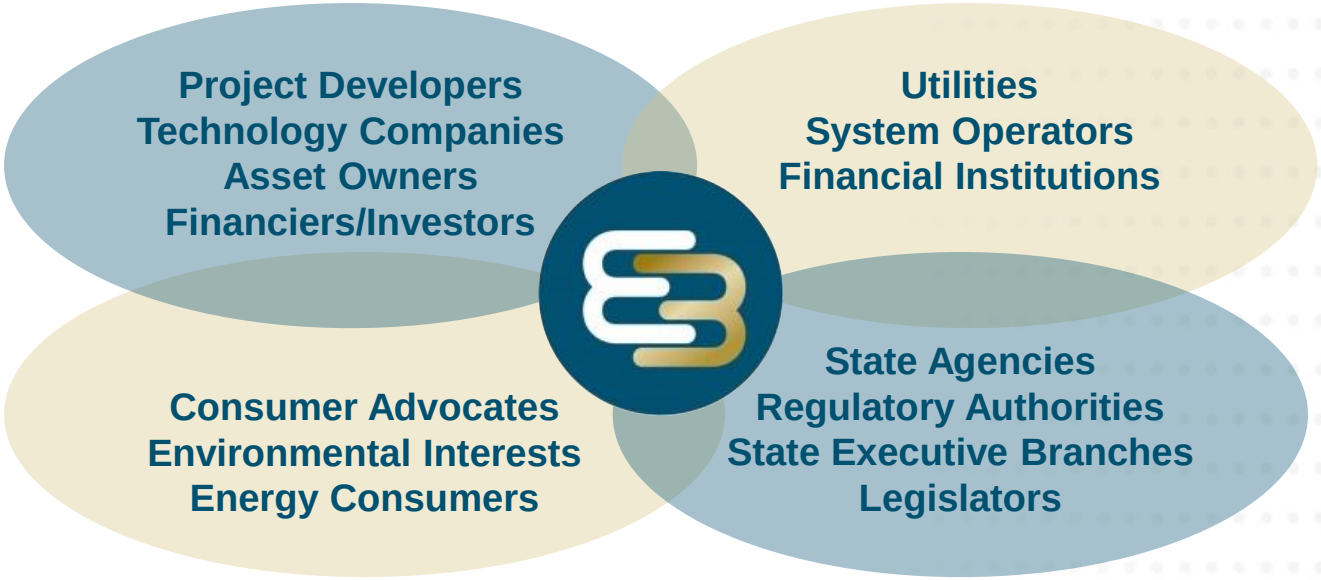
E3 INTRODUCTION AND BACKGROUND

About E3:
We work across the industry and stakeholders

- **Founded in 1989, E3 is a leading energy consultancy with a unique 360 degree view of the industry**
- **E3 operates at the nexus of energy, environment, and economics**
- **Our team employs a unique combination of economic analysis, modeling acumen, and deep strategic insight to solve complex problems for a diverse client base**



Who are we really and why we are here?

- E3 supported ORS and the stakeholders at the time to help reach the original Act 236 settlement agreement
- Since then we have supported ORS on Act 236 implementation and assessment as well as other issues, mostly involving avoided costs
- We are here again to support ORS and the stakeholders (old and new) to potentially reach another agreement on "Version 2" of Act 236
- We are extremely honored to be asked to help again on this extremely important topic and grateful for the time and financial support from all the stakeholders

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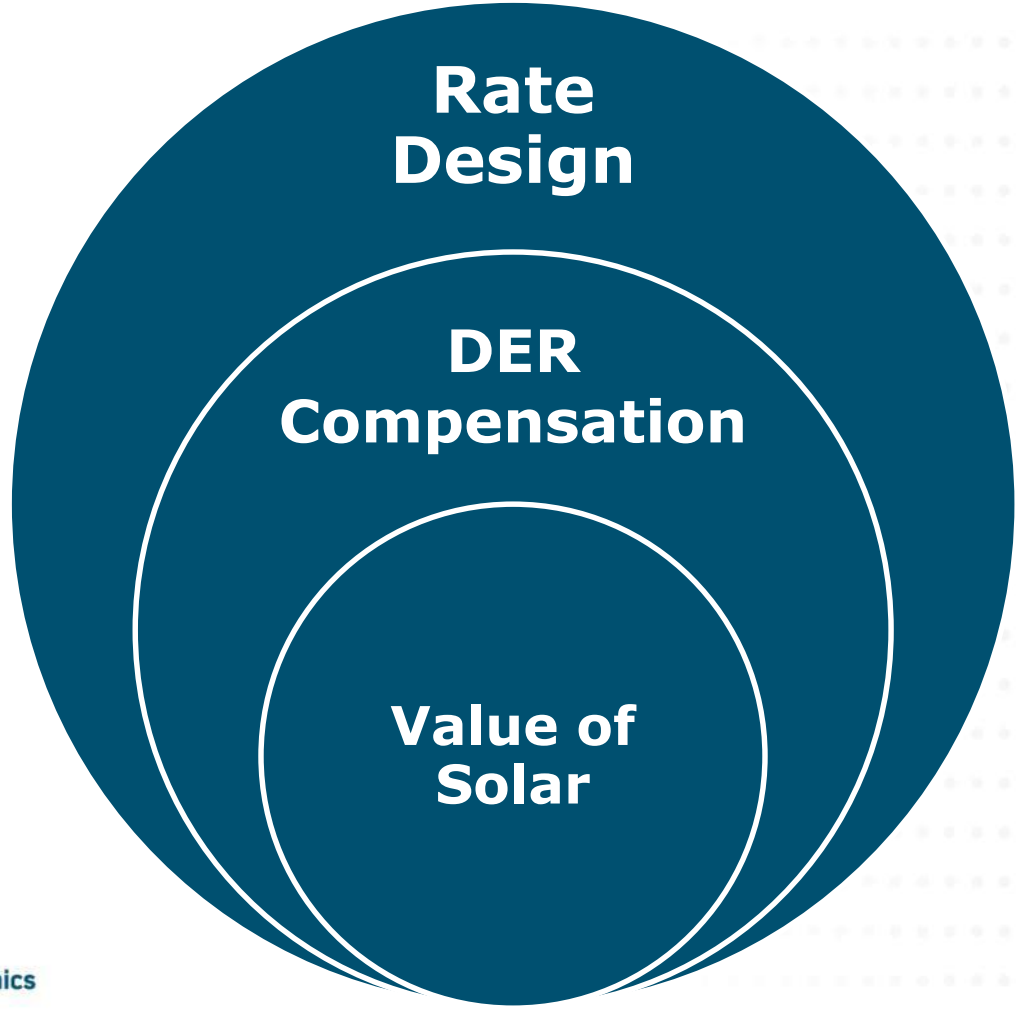
RATE DESIGN PRINCIPLES IN THE CONTEXT OF DER COMPENSATION

First Principle:

Rate design encompasses many issues; some of which are related, while many others are not

- **DER compensation and the value of solar are embedded issues within the larger set of general rate design concerns**



Second principle:

There is <u>no</u> perfect intersection between the "right" retail rate and the "best" type of DER compensation

E3 will be hard at work!

Rates

- Cost causation
  - Marginal vs. embedded costs
- Equity:
  - DER & non-DER customers
  - Low-to-moderate income customers and others

Revenue Certainty

- DER/customer financing
- Utility/ratepayer investments

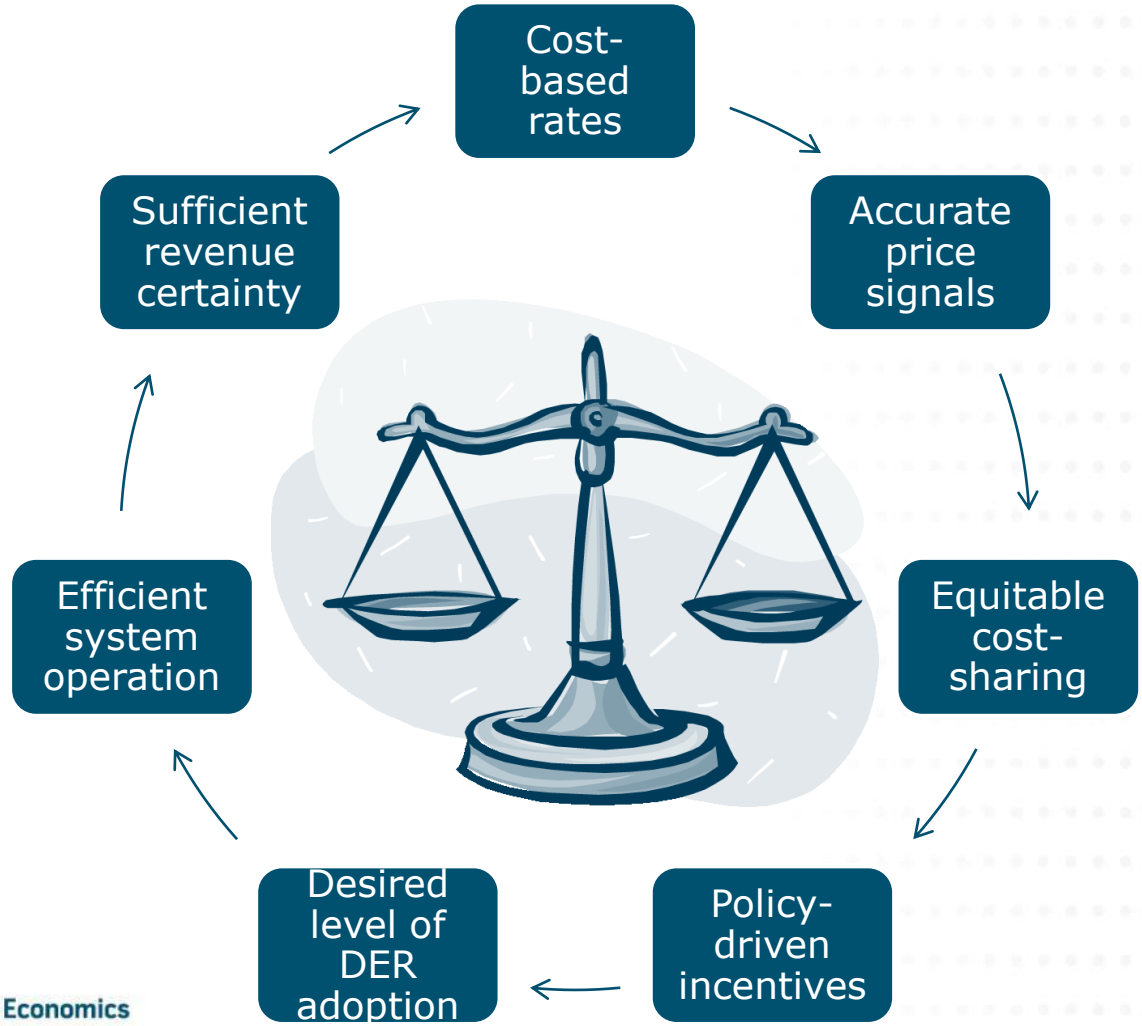
?

DER Compensation

- Align DER compensation with value
- Encourage desired level of DER adoption
- Minimize DER adoption costs

Third Principle:
Compromise and balance is needed for equitable and sustainable DER compensation within rate design

+ ***Goal:*** **Retail rates and DER compensation mechanisms that accurately reflect South Carolina values**



Here's one set of illustrative retail rate/DER compensation principles

- **Efficiency:**
  - Rates should promote efficient investment and consumption decisions by customers, which if tied to the utility avoided costs minimize the total costs of delivered energy to customers
- **Equity:**
  - Costs should be allocated fairly and equitably among customer classes and customers within the class when rate components are based on embedded costs
- **Rates should be simple, stable, understandable, acceptable to the public, and easily administered**
- **Innovative rate designs should be tested prior to full scale implementation**
- **Rates should support public policy, as applicable**

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CURRENT "STATE OF THE ART" WITH THE VALUE OF SOLAR

Summary of Value of Solar/DER benefits studies

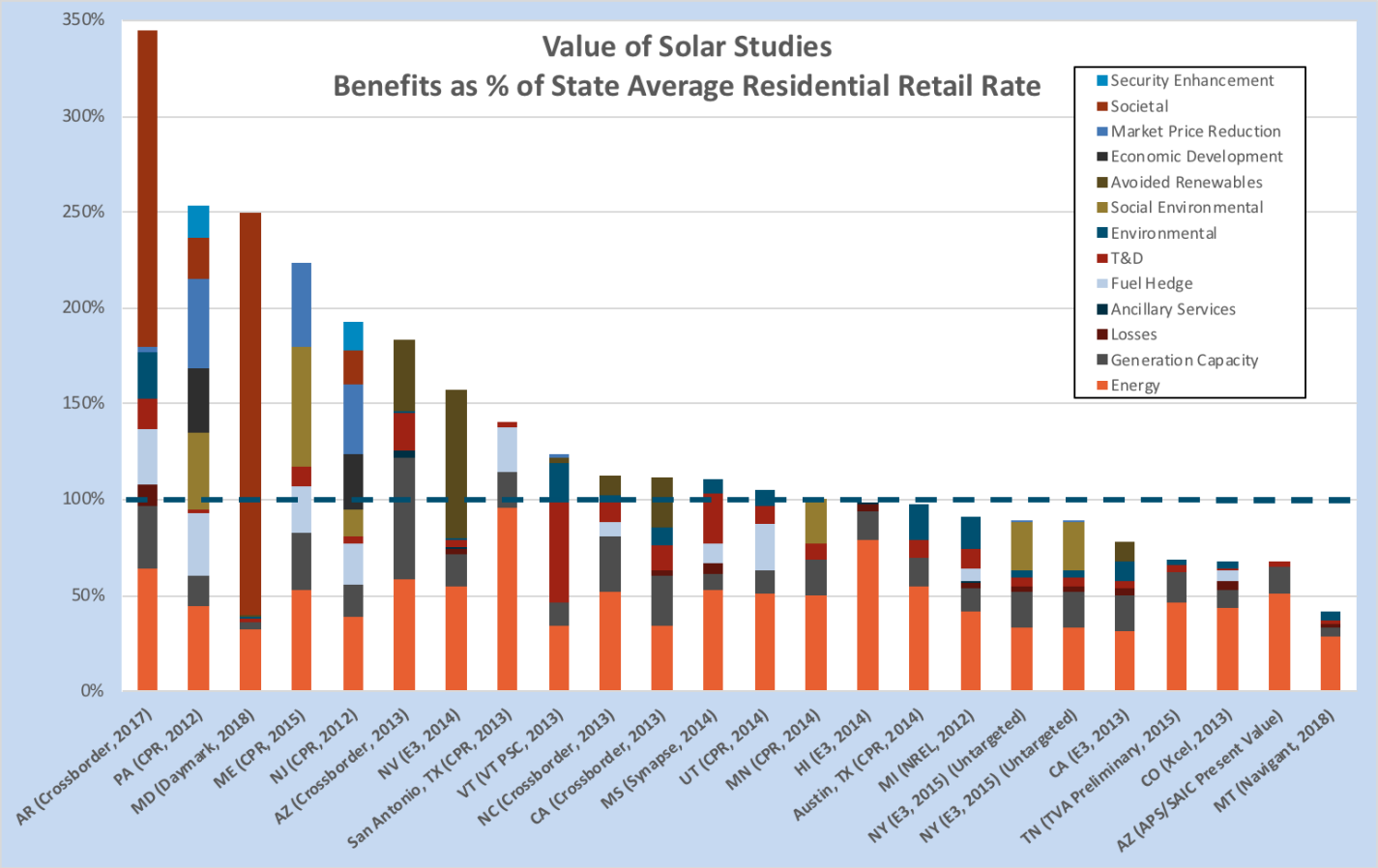
Included	●
Included as a sensitivity	●
Represented/captured in other values	●

EXAMPLES OF RECENT NEM VALUE STUDIES FROM STATES, UTILITIES, CONSULTANCIES, AND STAKEHOLDERS

STATE	STUDY	BENEFITS ANALYZED												COSTS ANALYZED				BENEFIT/COST TESTS							
		Avoided Energy (incl. O&M, fuel costs)	Avoided Fuel Hedge	Avoided Capacity (generation and reserve)	Avoided Losses	Avoided or Deferred T&D Investment	Avoided Ancillary Services	Market Price Reduction	Avoided Renewables Procurement	Monetized Environmental	Social Environmental	Security Enhancement/Risk	Societal (incl. economic/jobs)	PV Integration	Program Administration	Bill Savings (Utility Revenue Loss)	Utility/DER Incentives	Total Resource Cost Test (TRC)	Program Administrator/Utility Cost Test (PACT/UCT)	Cost of Service (COS) Analysis	Ratepayer Impact Measure (RIM)	Participant Cost Test (PCT)	Societal Cost Test (SCT)	Revenue Requirement Savings: Cost Ratio	Net Cost Comparison of NEM, FiT, Other
ARIZONA	Crossborder Energy (2013)	●		●	●	●	●	●	●	●		●	●	●		●	●				●				
ARIZONA	APS/SAIC (2013)	●		●	●	●																			
ARKANSAS	Crossborder Energy (2017)	●	●		●	●				●	●		●	●	●	●	●	●	●		●	●	●		
CALIFORNIA	E3 (2013)	●		●	●	●	●		●	●				●	●	●				●	●				
CALIFORNIA	Crossborder Energy (2013)	●		●	●	●	●		●	●				●	●	●					●				
COLORADO	Xcel (2013)	●	●	●	●	●	●			●				●											
HAWAII	E3 (2014)	●		●	●	●	●				●														●
MAINE	Clean Power Research (2015)	●	●	●	●	●	●	●			●			●											
MARYLAND	Daymark (2018)	●	●	●	●	●		●	●	●	●		●												
MASSACHUSETTS	La Capra Associates (2013)	●		●	●	●		●	●	●		●	●			●	●	●			●				
MICHIGAN	NREL (2012)	●	●	●	●	●	●		●	●															
MINNESOTA	Clean Power Research (2014)	●	●	●	●	●					●														
MISSISSIPPI	Synapse Energy Economics (2014)	●	●	●	●	●				●				●	●	●		●				●		●	
MONTANA	Navigant (2018)	●		●	●	●				●	●				●	●			●		●				
NORTH CAROLINA	Crossborder Energy (2013)	●	●	●	●	●	●	●	●	●	●	●	●	●		●	●								
NEW JERSEY	Clean Power Research (2012)	●	●	●	●	●		●	●		●	●	●	●											
NEW YORK	E3 (2015)	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●		●	●	●	●		
NEVADA	E3 (2014)	●		●	●	●	●		●	●				●	●	●	●	●	●		●	●	●		
PENNSYLVANIA	Clean Power Research (2012)	●	●	●	●	●		●	●		●	●	●	●											
SOUTH CAROLINA	E3 (2015)	●		●	●	●	●			●				●	●	●	●			●	●				
TENNESSEE	TVA (2015)	●		●	●	●				●	●														
TEXAS (AUSTIN)	Clean Power Research (2014)	●	●	●	●	●			●	●															
TEXAS (SAN ANTONIO)	Clean Power Research (2013)	●	●	●	●	●				●															
UTAH	Clean Power Research (2014)	●	●	●	●	●				●															
VERMONT	Vermont PSC (2013)	●		●	●	●	●	●	●	●	●				●	●					●				

Value of Solar components

- Many potential value/benefit components for solar
- Which and how many components are analyzed has fundamental impact on perceived value of solar



MD and MT Value of Solar studies are the most recent and wildly divergent

Maryland

Benefits

- Energy
  - +Market price reductions
- Capacity
- T&D
- Losses
- Carbon compliance
  - +NOx / SOx compliance
- Societal (economic, health, non-monetized carbon)
- Avoided fuel hedging
- Avoided REC compliance

Costs

- Not considered

Montana

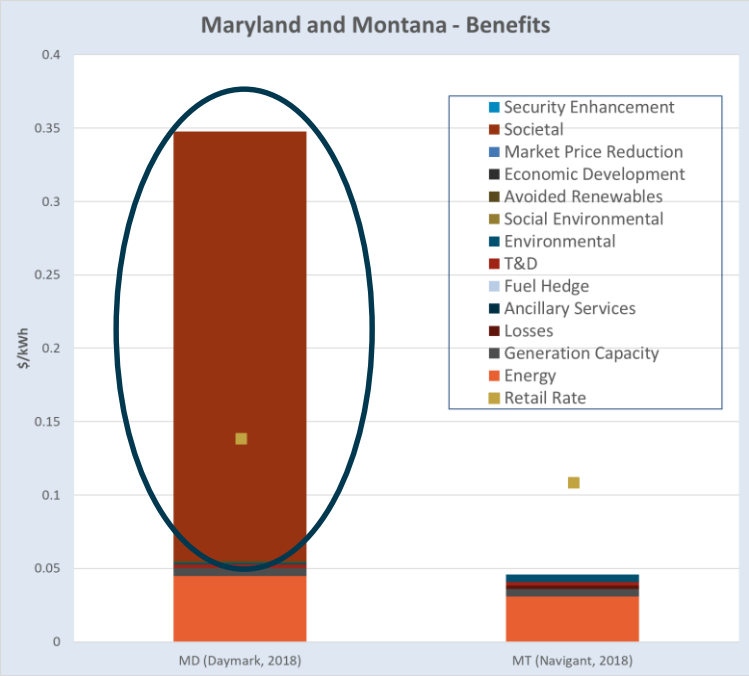
Benefits

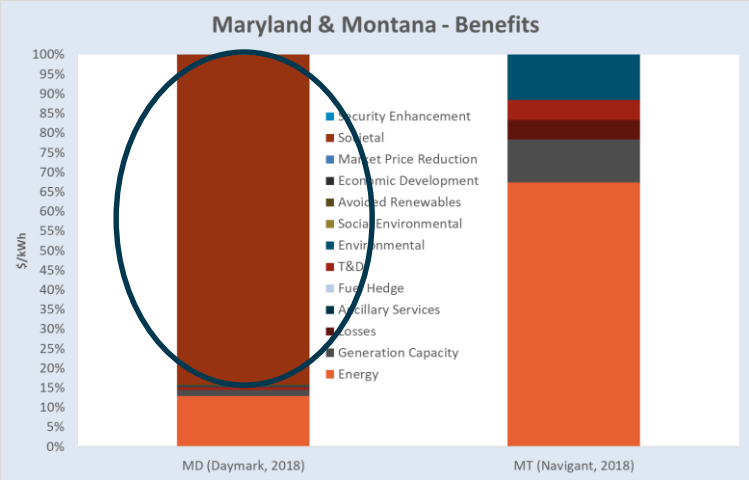
- Energy
- Capacity
- T&D
- Losses
- Carbon compliance

Costs*

- Bill savings (lost utility revenues)
- Administrative

*Not shown in these charts, the costs calculated in the MT study total to $0.11/kWh





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Reminder: Act 236 NEM Methodology

- +/- Avoided Energy
- +/- Energy Losses / Line Losses
- +/- Avoided Capacity
- +/- Ancillary Services
- +/- T&D Capacity
- +/- Avoided Criteria Pollutants
- +/- Avoided CO2 Emissions Cost
- +/- Fuel Hedge
- +/- Utility Integration & Interconnection Costs
- +/- Utility Administration Costs
- +/- Environmental Costs

↓

Value of NEM Solar

1:1 NEM @ Retail Rate - **Value of NEM Solar** = **Cost/Revenue Shift**

Ultimately there are two approaches to DER/solar compensation

Top-down

Retail (-)

Value of Solar (+)

Bottom-up

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STATE OF THE UNION

Action on retail rates, DERs, and NEM is nationwide

Figure 1. 2017 Action on Net Metering, Rate Design, & Solar Ownership Policies

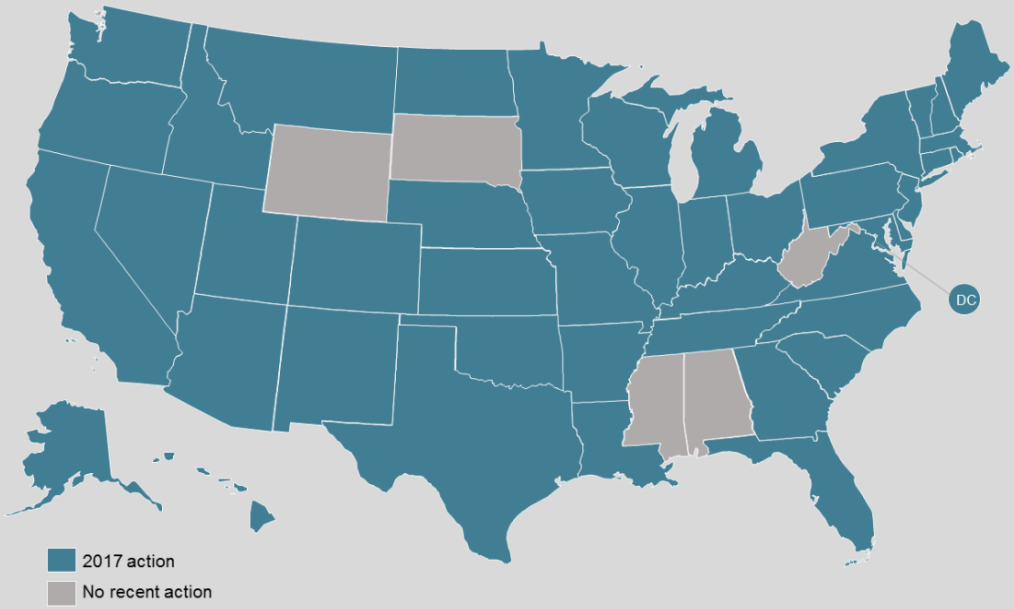


Table 1. Q2 2018 Summary of Policy Actions

Policy Type	# of Actions	% by Type	# of States
Residential fixed charge or minimum bill increase	46	31%	25
DG compensation rules	39	26%	23 + DC
Community solar	25	17%	17
DG valuation or net metering study	20	14%	16 + DC
Residential demand or solar charge	11	7%	5 + DC
Third-party ownership of solar	4	3%	2 + DC
Utility-led rooftop PV programs	3	2%	3
Total	**148**	**100%**	**42 States + DC**

Note: The "# of States/ Districts" total is not the sum of the rows, as some states have multiple actions. Percentages are rounded and may not add up to 100%.

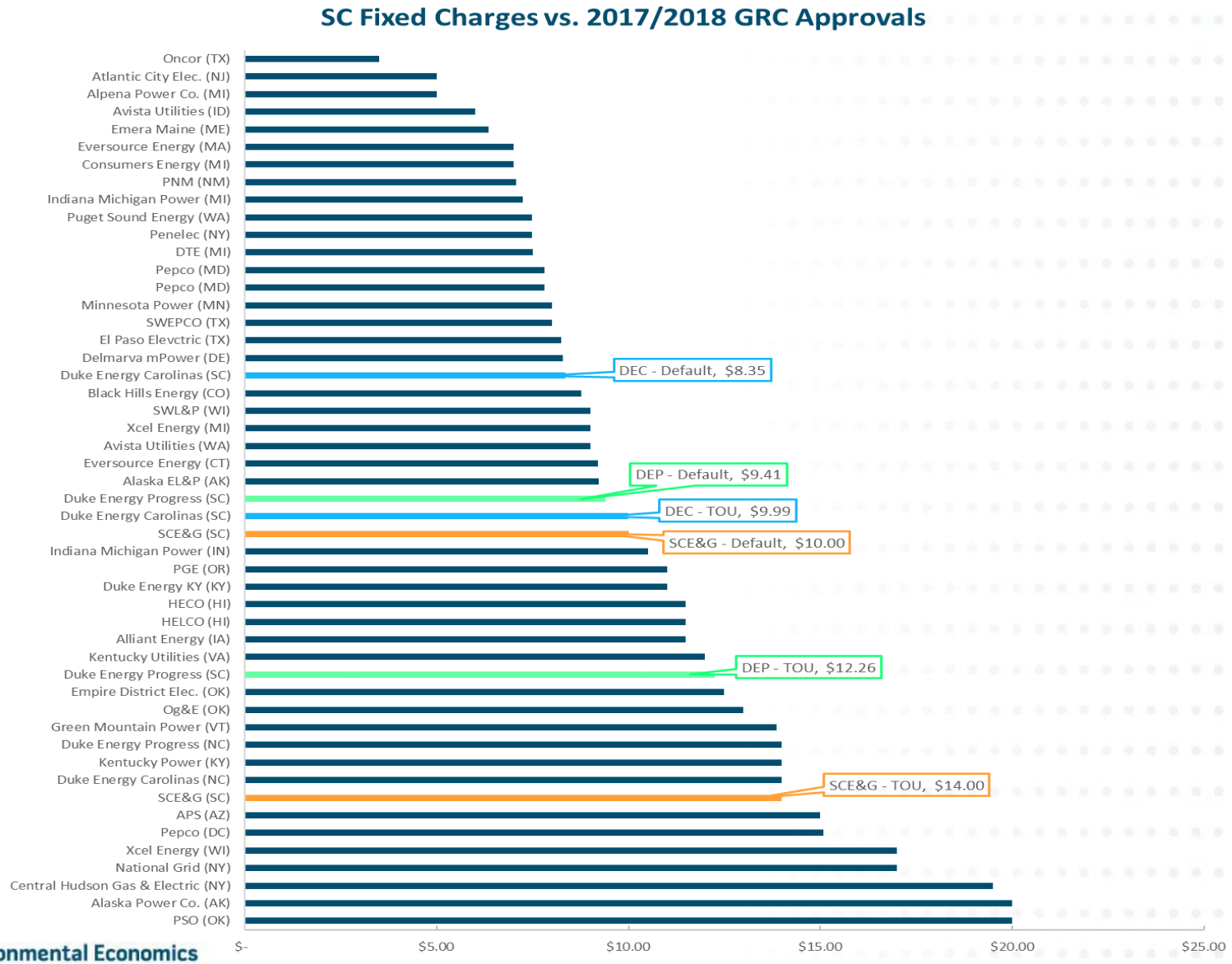
Image credit: North Carolina Clean Energy Technology Center

Majority of recent DER action is moving beyond NEM status quo

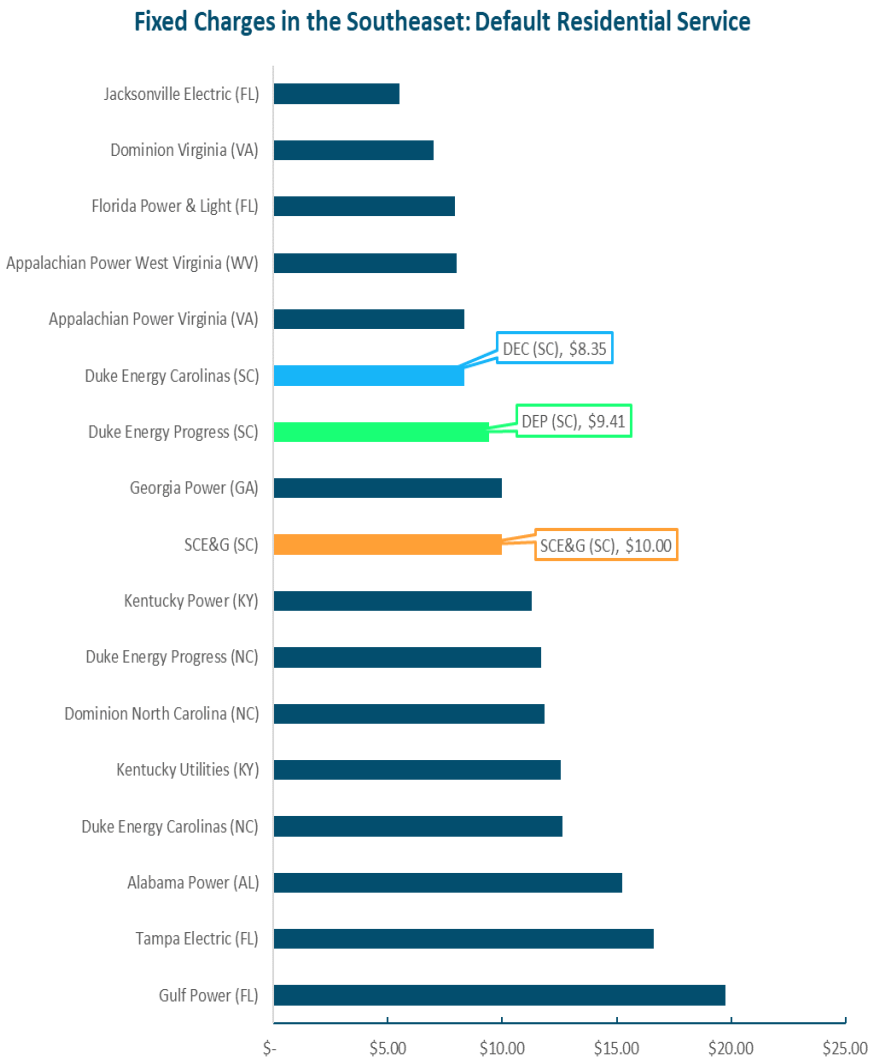
Maintaining the Status Quo
Nevada legislature restored statewide retail NEM
Florida PSC approved solar leasing
Transitions & Revisions
New York adopted more value-based compensation for certain types of DER
Hawaii revised NEM successor tariffs to encourage storage adoption
Maine legislature changed NEM to buy-all / sell-all structure (w/ decreasing credit value each year)
Arizona regulators replaced NEM w/ Net Billing at avoided cost
Utah regulators approved a Net Billing transition tariff (with rates slightly below retail)
Massachusetts DPU approved mandatory demand charge for residential DG customers
Idaho PUC permitted Idaho Power to create separate DG customer class
California mandated new homes post-2020 will be required to install solar
Connecticut legislature voted to replace NEM w/ a buy-all / sell-all rate structure
State regulators largely resisted utility-requested fixed charge increases (see Appendix for details)
Community Solar
Duke Energy (NC) and Dominion Virginia Power proposed / launched community solar plans

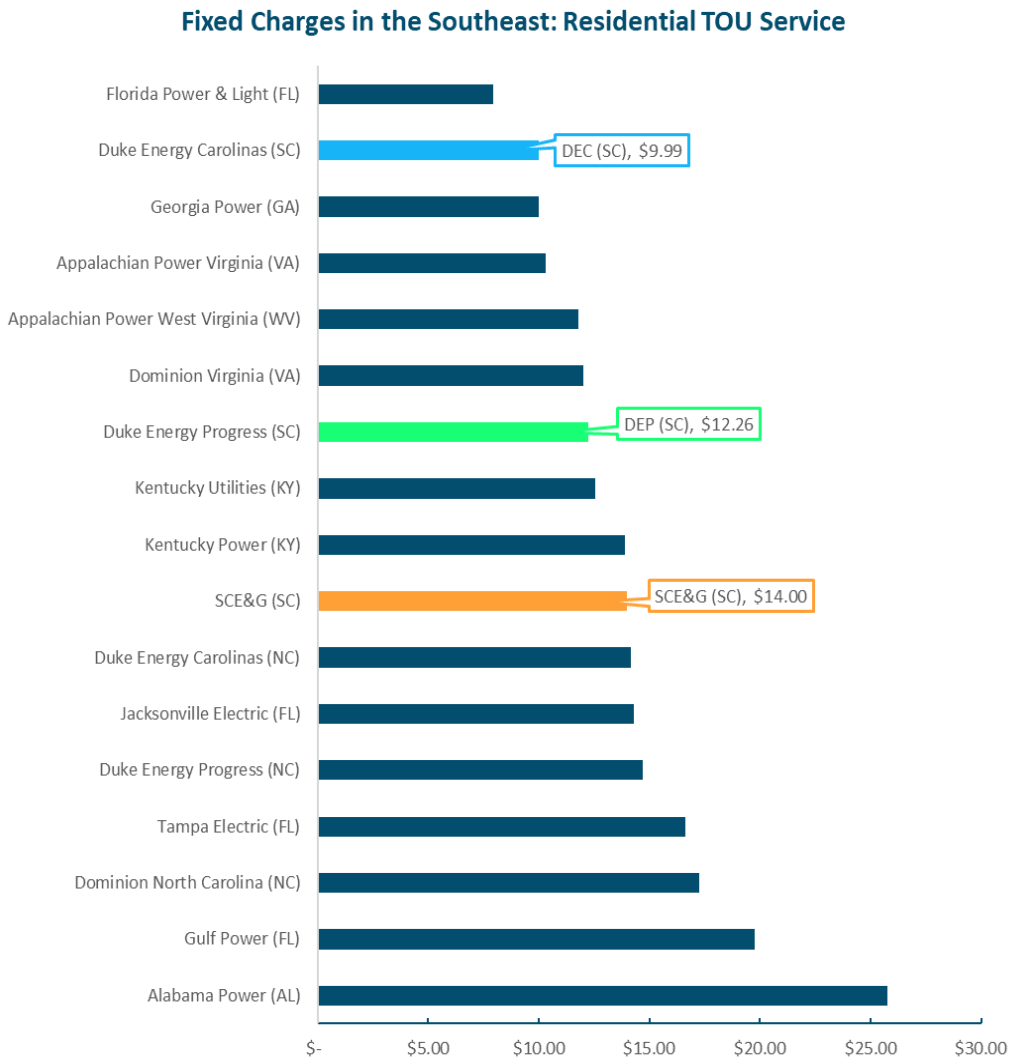
*Actions with which E3 is or has been involved

There is also a lot of action with residential customer fixed charges



One thing to note is that SC utilities have similar fixed charges





Summary of general relevant trends

- **Full retail NEM is becoming the <u>exception</u> rather than the rule**
  - However, most jurisdictions are taking a <u>gradual</u> approach away from 1:1 retail rate NEM following a glide path to minimize market/customer disruption
- **Numerous jurisdictions are rethinking their approach to valuing DERs, especially in the context of solar and new emerging technologies like batteries and electric vehicles, with broad variation in approaches and outcomes**
- **Proposed fixed charge increases are increasingly common; however, these requests are often either scaled back or denied outright**

Case Study: Louisiana

RETAIL (-)

NEM Cap	Compensation	Max. System Size
None: previous cap at 0.5% of retail demand removed in Dec 2016	• *Systems registered prior to the NEM cap*: 1:1 retail credit* • *Systems registered after NEM cap reached*: compensation for excess generation at avoided-cost rate**	• Residential: 25 kW • Commercial/Agricultural: 300 kW

*NEM credits "roll over" month-to-month; if credits remain at time of service/account ending, paid out at avoided cost
**Avoided-cost rate in Louisiana: commodity rate , plus any locational, capacity-related, or environmental benefits

+ **Prior to 2016, customers received full retail NEM**
+ **Beginning 2016, compensation for excess generation reduced to average-cost rate**
+ **Currently a buy all / sell all compensation structure is under consideration**

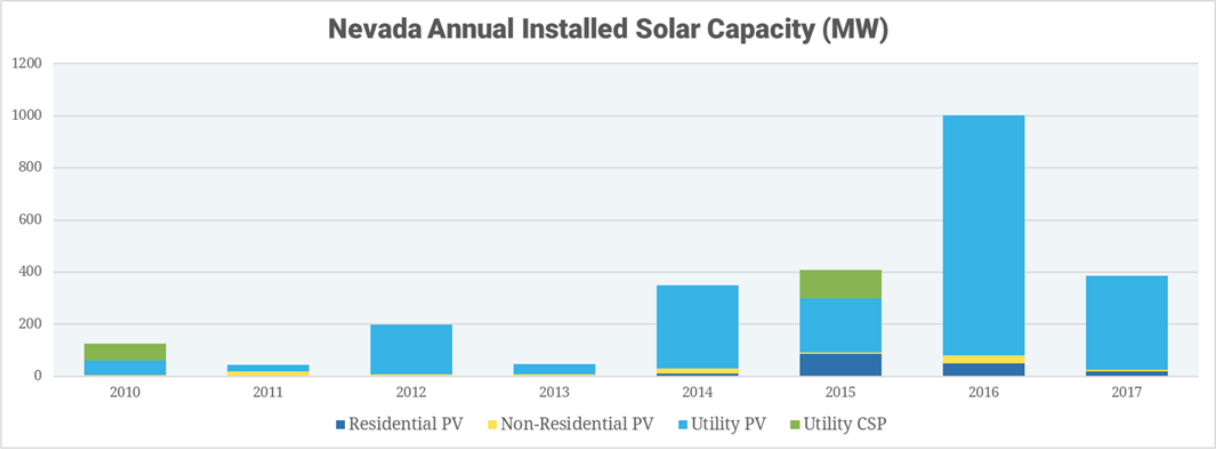
Case Study: Nevada

RETAIL (-)

NEM Cap	Compensation	Max. System Size
None (removed)	95% of retail rate*	1 MW or 100% of customer's annual electricity usage

*NEM credits decline by 7% for each 80 MW of DG PV installed, until reaching 75% of the retail rate

+ **2015 PUC decision ended retail NEM**
+ **2017 legislation restored NEM to near-retail levels**
+ **Highly political and combative environment**



Case Study: Missouri

RETAIL (-)

NEM Cap	Compensation	Max. System Size
5% of utility's single-hour peak load	Net excess generation compensated at avoided-cost rate*	100 kW

*NEM (avoided-cost) credits expire after 12 months or upon service termination

- **April 2018: PSC staff submitted report in grid modernization proceeding recommending more detailed analysis of DER costs/benefits**
- **June 2018: SB 564 provides $28M in solar rebates beginning 2019**

Case study takeaways

- **Each case represents a compromise by various stakeholders although the balance between stakeholders and how that compromise was achieved can vary substantially**
  - Utility
    - Nevada: near-retail rate compensation for NEM customers after NEM was initially eliminated
    - Missouri: increased funding for solar rebates
  - Solar industry
    - Nevada: haircut to NEM compensation, increasing over time
  - Environmental groups
  - Others?
- ***What compromises can be put on the table as we move forward to Act 236 Version 2.0?***

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NEXT STEPS

There are many compromise options:

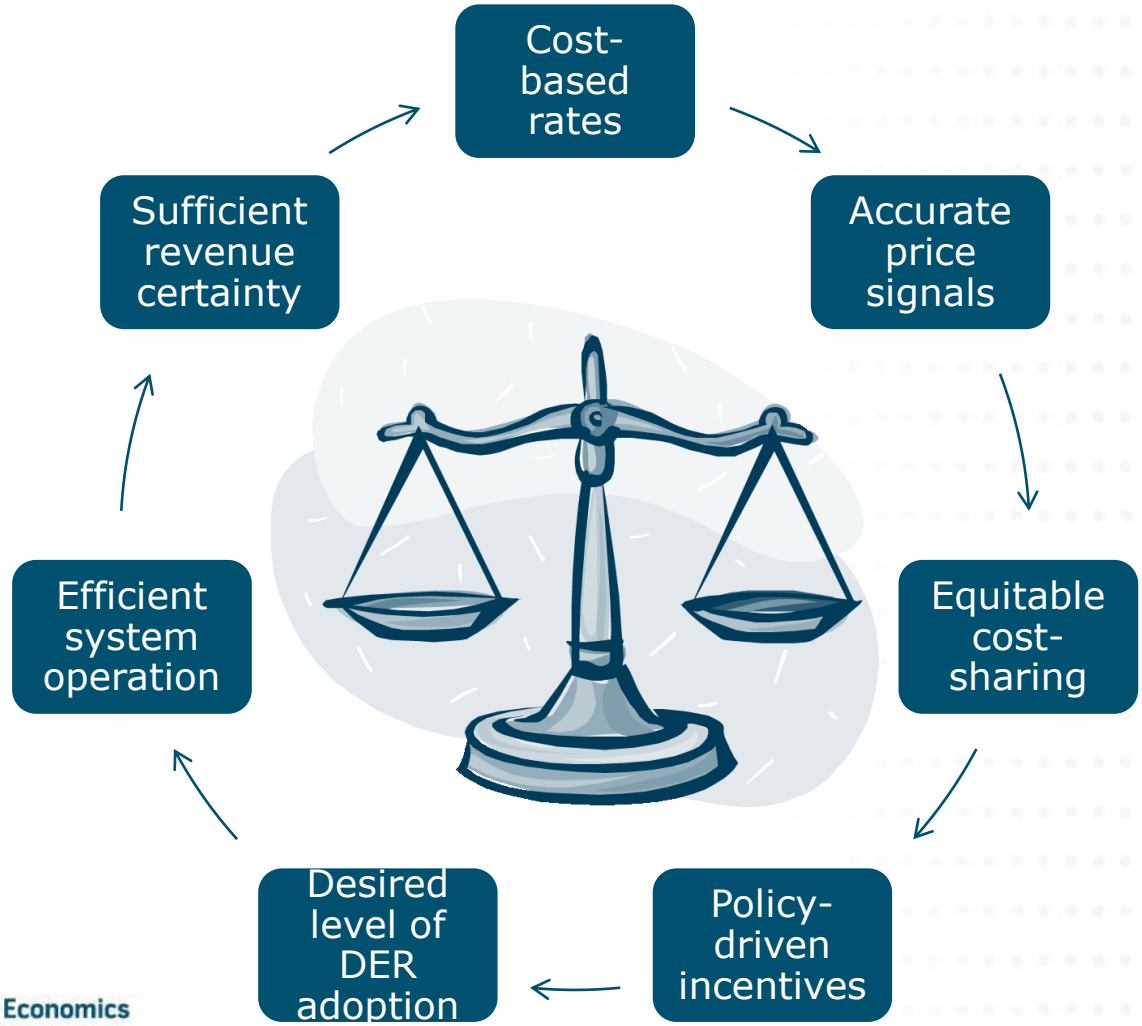
Remember as we search for the right compromise we should try to rely on sound data and analytics!

+ **Retail (-)**
  - This can include increased fixed charges or minimum bills to better reflect utility cost to serve
+ **Value of Solar (+)**
  - This could be compensation directly tied to the NEM formula similar to a QF-style tariff
+ **TOU rates to better reflect more dynamic energy costs**
+ **"Transition" tariffs with phased energy credits**
  - Retail rates → transition credits → embedded/avoided cost rate
+ **Reduction in NEM value**
  - 95% → 90% → 85% → ?
+ **Asymmetric compensation**
  - Self-consumption and net export valued differently, e.g. at retail vs. avoided costs
+ **Distinct DER/solar adopter customer rate class**
+ **Support/protection for low-to-moderate income customers**
  - For example: grants, financing, direct subsidies, community solar, bill protection, cost / revenue shift caps, etc.

Remember where we started?

Are we any closer?

+ ***Goal:*** **Retail rates and DER compensation mechanisms that accurately reflect South Carolina values**



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THANK YOU!

Energy and Environmental Economics, Inc. (E3)
101 Montgomery Street, Suite 1600
San Francisco, CA 94104
Tel 415-391-5100
Web http://www.ethree.com

Kush Patel, Partner (kush@ethree.com)
Sharad Bharadwaj, Consultant (sharad@ethree.com)
Ben Shapiro, Senior Associate (ben.shapiro@ethree.com)

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APPENDIX

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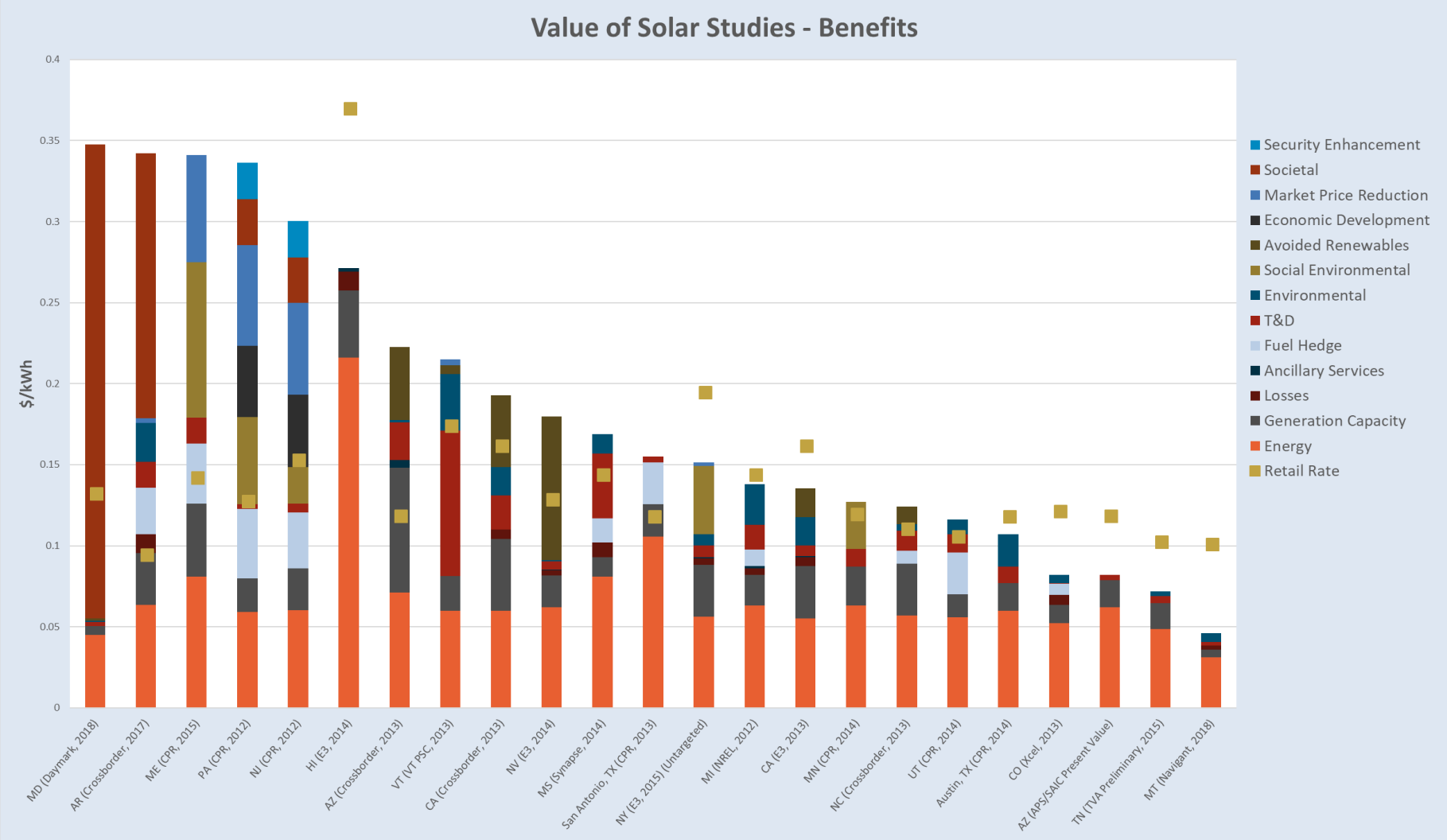
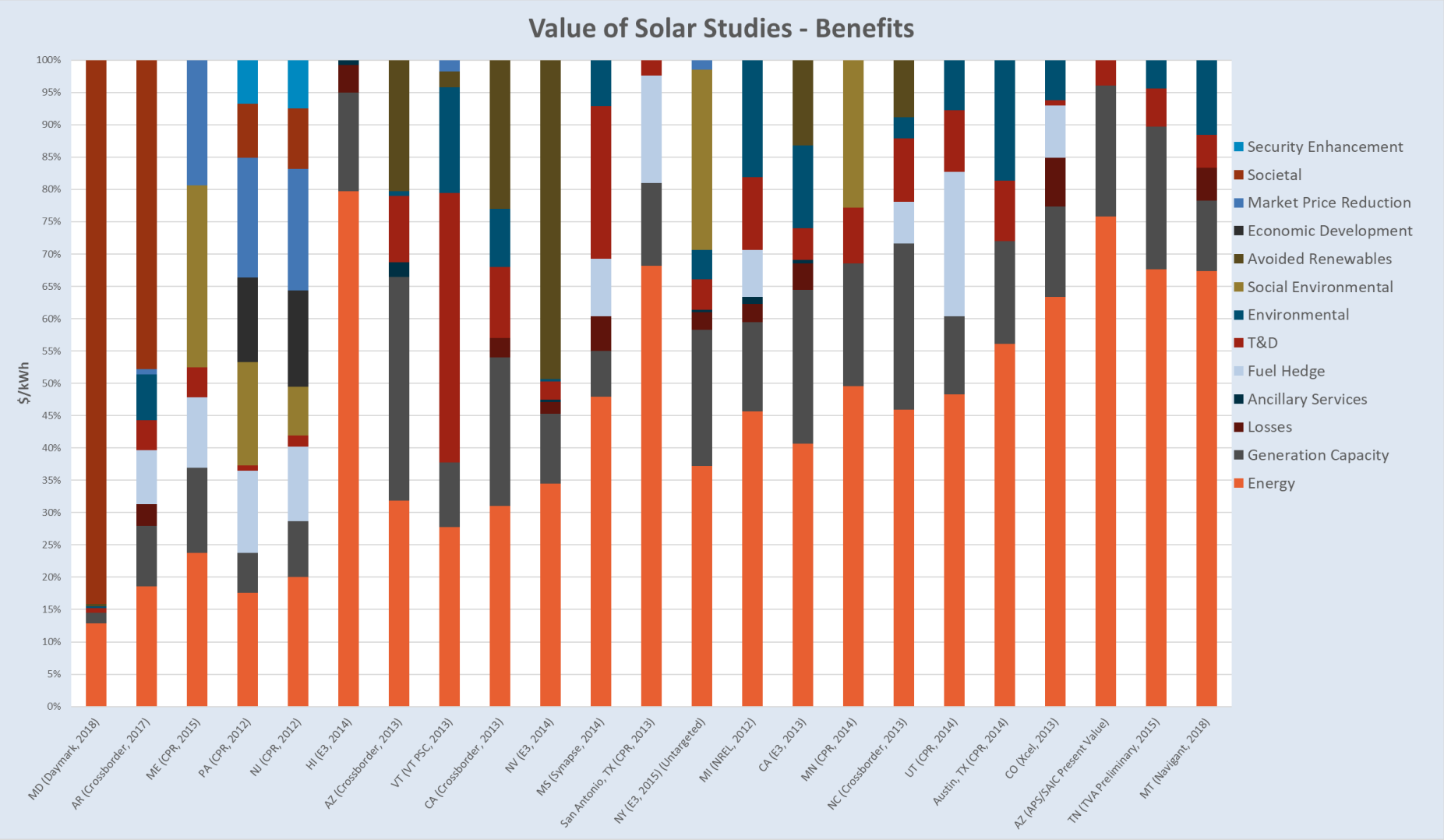
VALUE OF SOLAR STUDIES

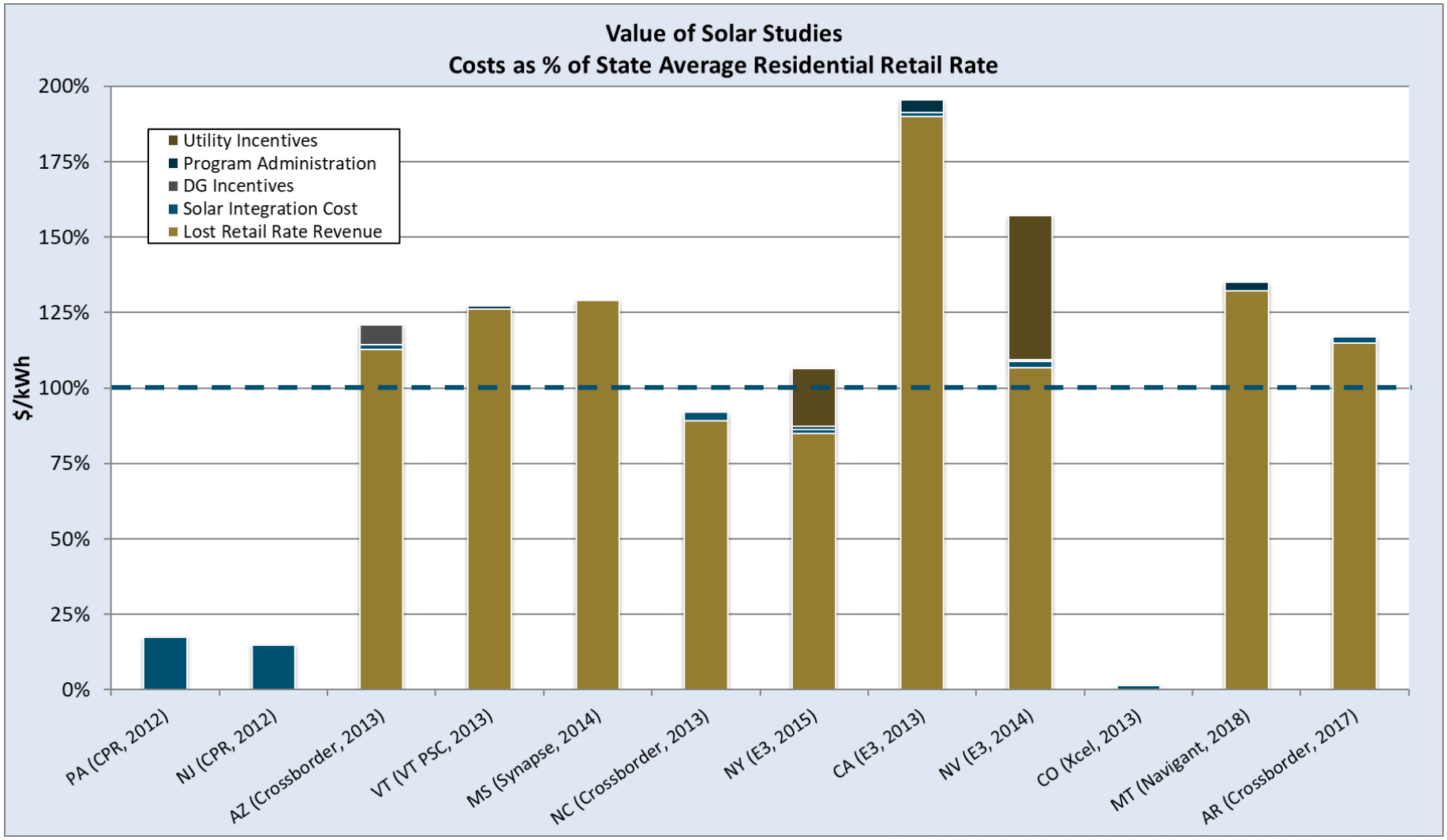
VoS studies range broadly in their benefits assessments (1)



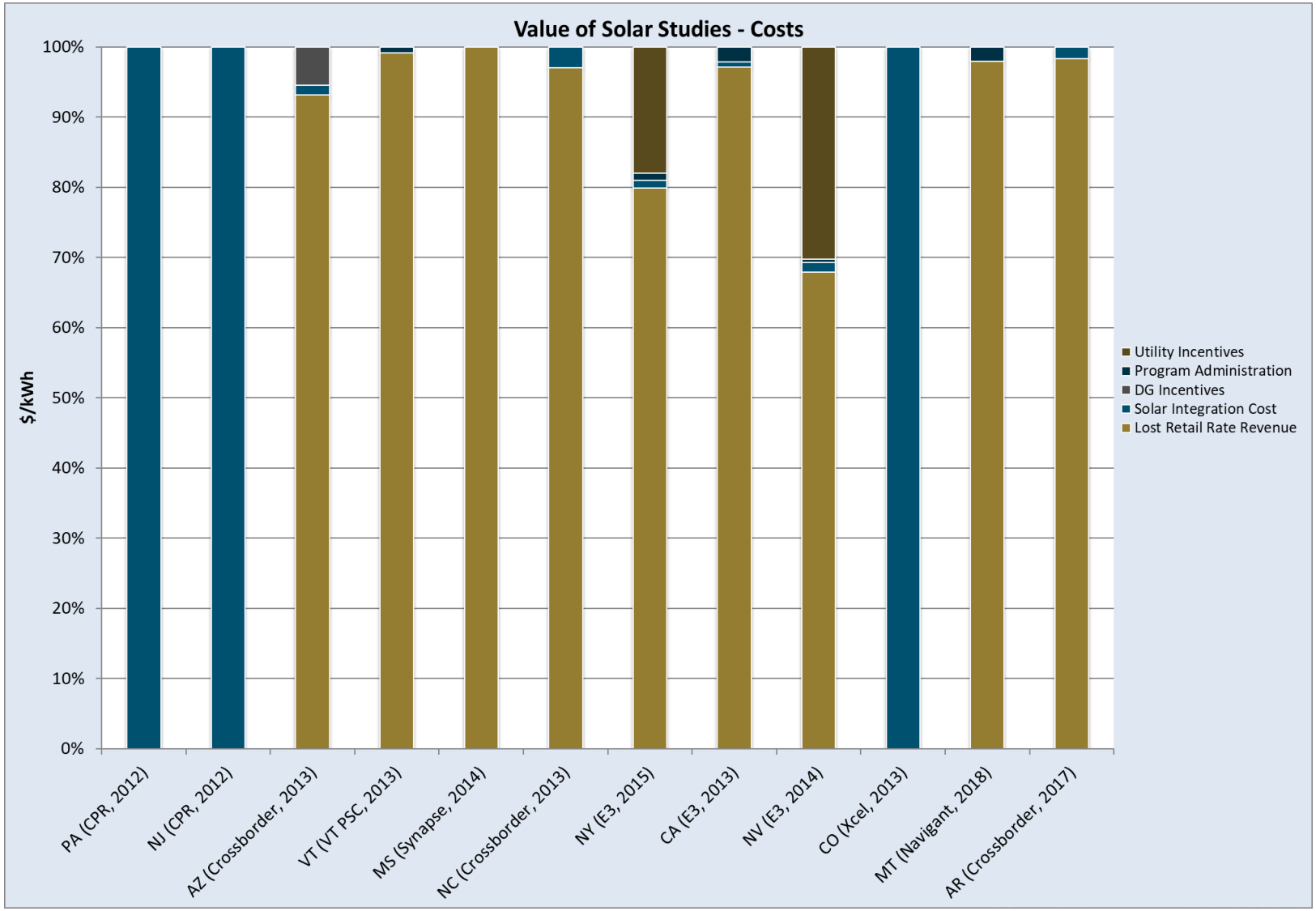
VoS studies range broadly in their benefits assessments (2)



Cost assessments also range broadly (1)



Cost assessments also range broadly (2)



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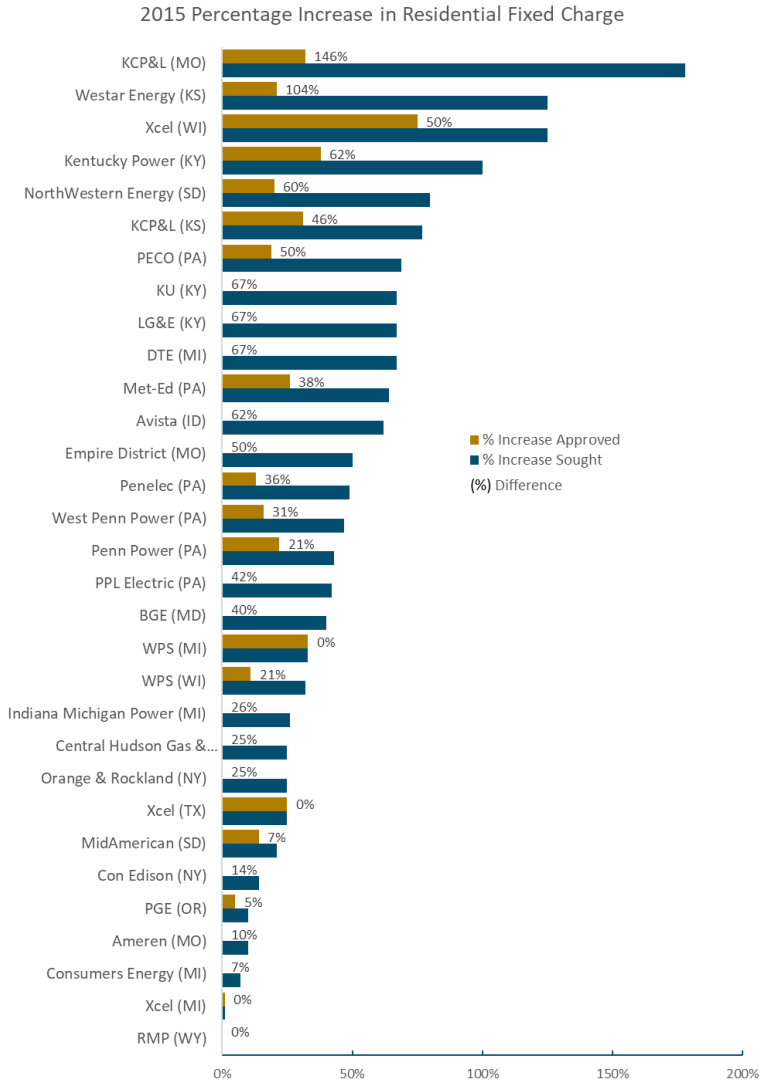
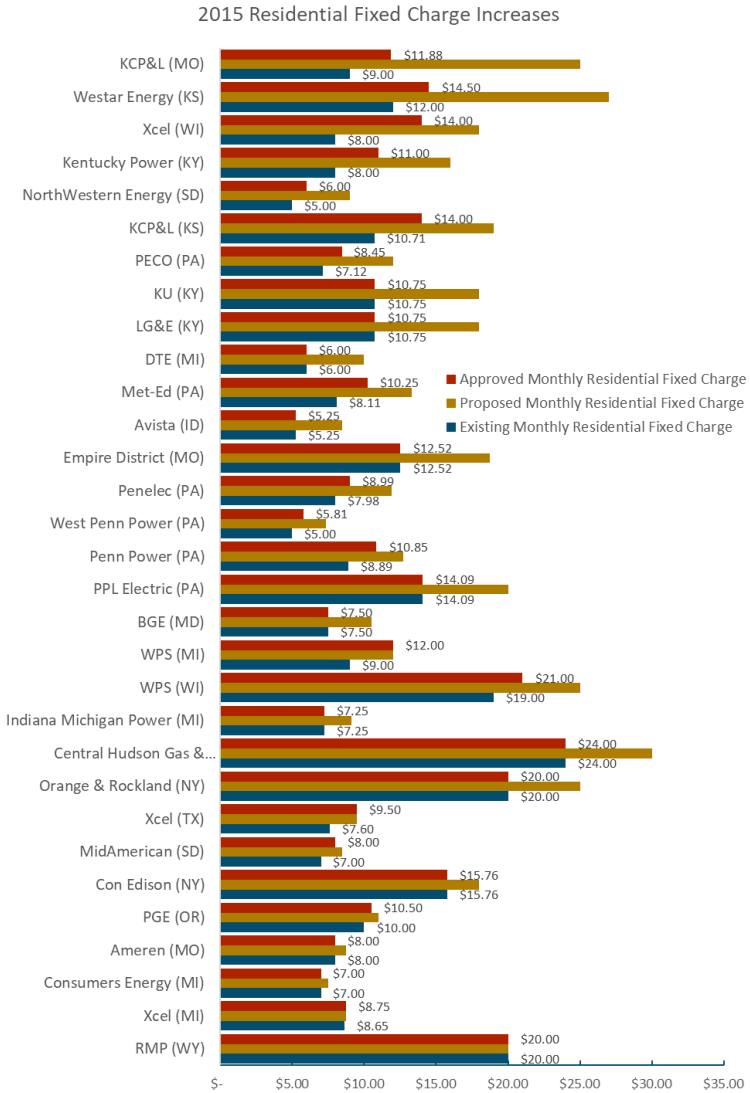
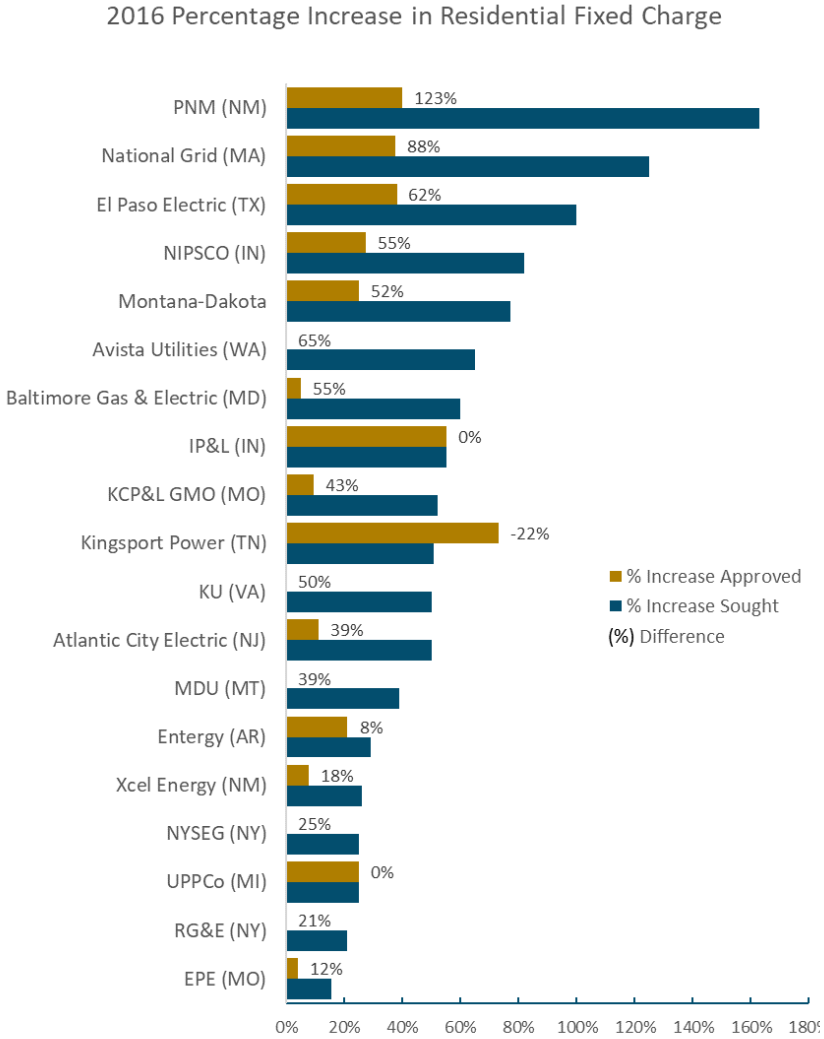
FIXED CHARGES

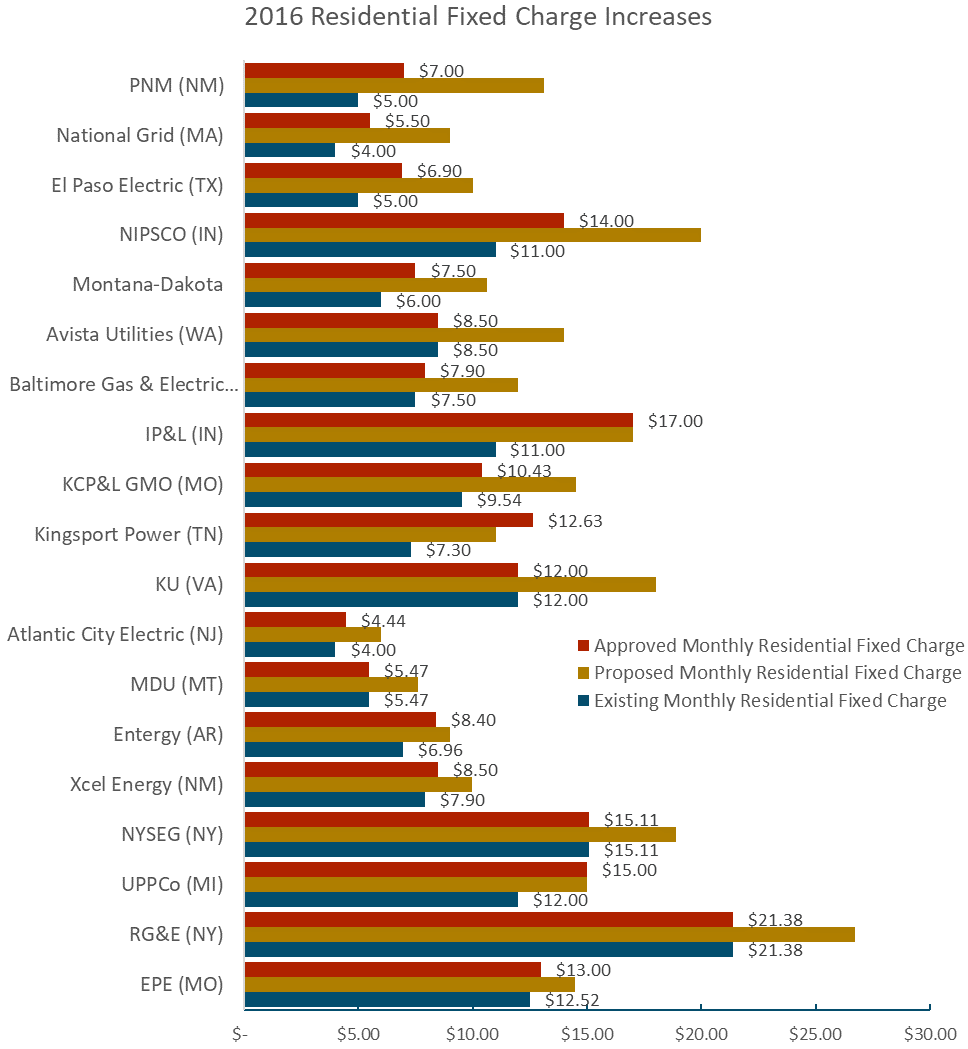
2015 Residential Fixed Charge Increases





2016 Residential Fixed Charge Increases

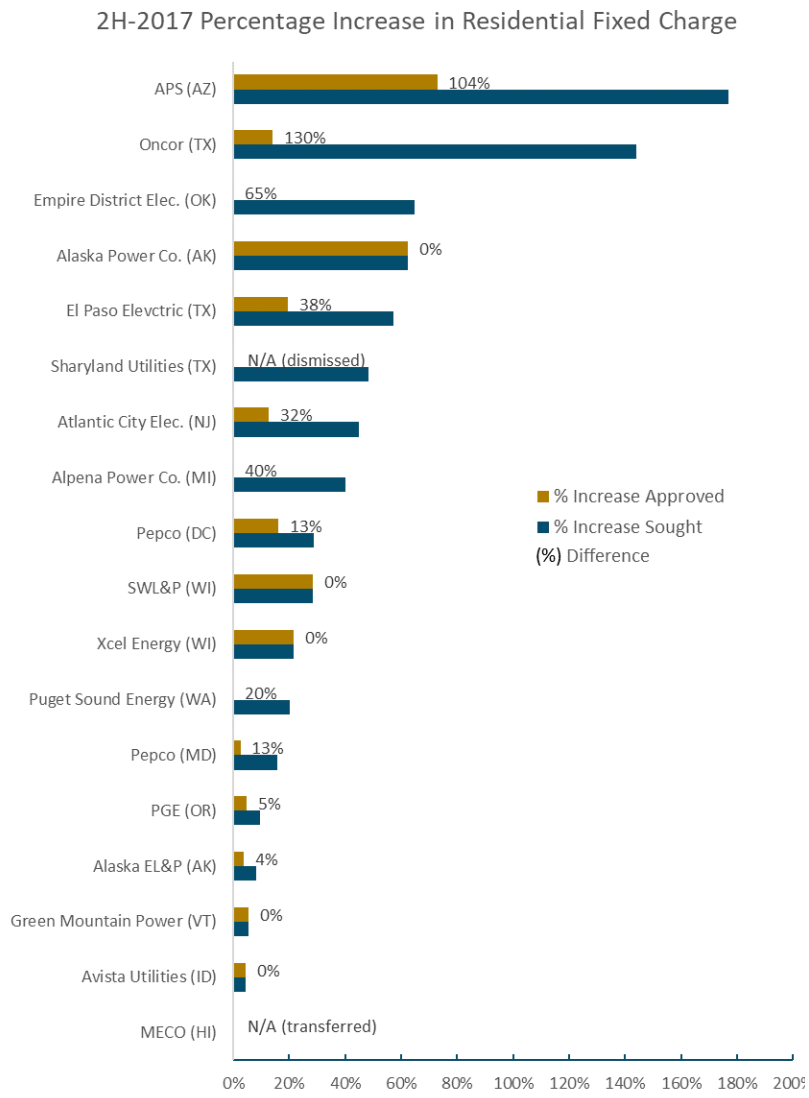


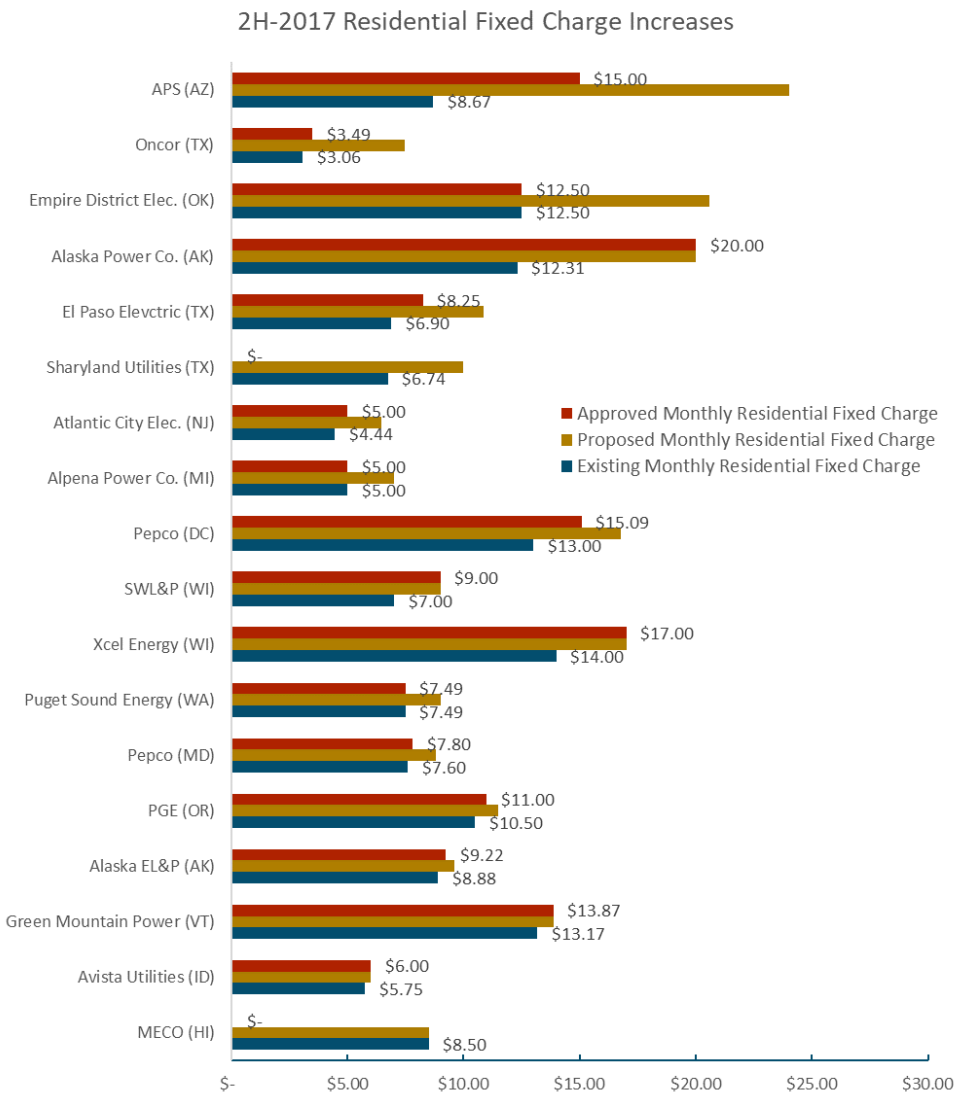


2015/16 Trends

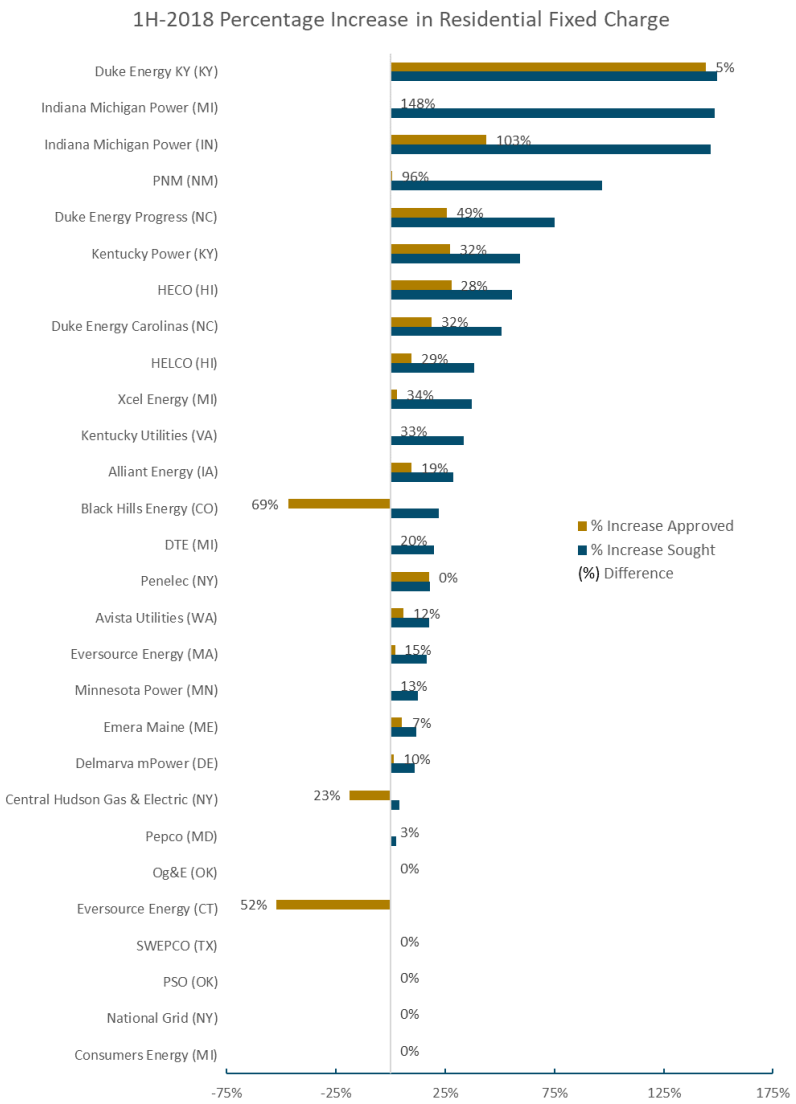
- Percentage increases approved in 2015 range from 1% (25¢) to 75% ($6)
- Percentage increases approved in 2016 range from 4% (48¢) to 73% ($5.33)
- In the case of the 75% increase, the increase approved exceeded proposed increase
- Increase cut across several jurisdictions, except in New York

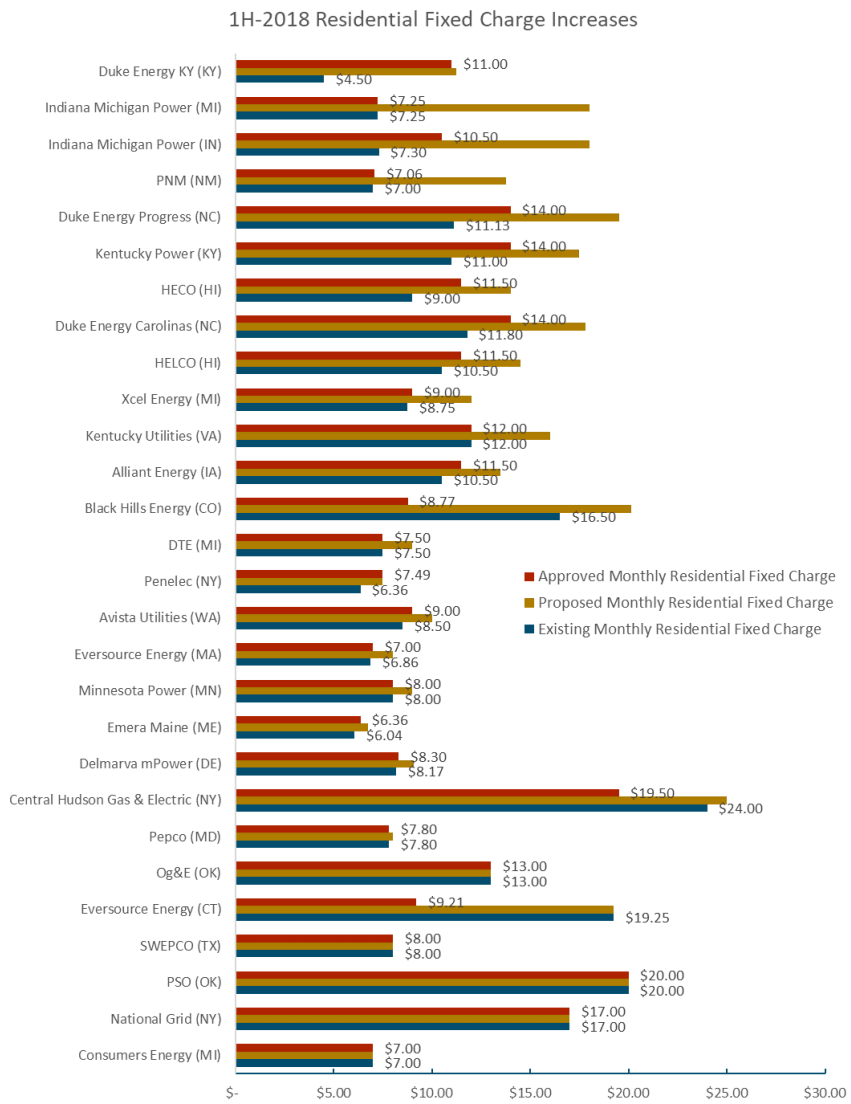
2H-2017 Residential Fixed Charge Increase





1H-2018 Residential Fixed Charge Increase





2017/18 Trends

- **Percentage increases approved in 2017 range from 3% (20¢) to 73% ($6)**

- **Percentage increases approved in 2018 range from -52% (-$10) to 144% ($6.50)**

- **Several significant decreases:**
  - Black Hills Energy: 47% ($8) *decrease* [vs. proposed increase of 22% ($3.60)]
  - Eversource Energy CT: 52% ($10) *decrease* [vs. no proposed increase]

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ADDITIONAL CASE STUDY: COLORADO STAKEHOLDER AGREEMENT

Colorado settlement showed successful collaboration with diverse stakeholders

+ **2016 settlement covering rate design & NEM, community solar & green tariffs, and IOU renewable programs capacities**
  - Consolidated issues across several distinct PSC proceedings to cover "full spectrum"
+ **Rate Design & NEM**
  - Xcel initially proposed "grid-use" fee in GRC to cover fixed distribution costs (paired with lower volumetric rate / lower NEM credit); pushback from solar & consumer groups
  - Settlement instead established a voluntary TOU trial for residential customers & a time differentiated rate (TDR) demand charge pilot for residential and commercial customers
    - Expectation of default TOU rates in future (~2020)
  - Key compromise: agreement of solar bloc not to oppose separate decoupling proceeding
+ **Community Solar, Green Tariffs & Renewable Program Capacities**
  - 50 MW utility-owned solar installation proposed, sold via retail subscriptions to green rider
  - Developer concern over competition from Xcel; IOU perceived as having unfair advantage
  - Added 225 MW of solar to green rider program, and 105 MW of community solar
  - Key compromise: amendment prohibiting sale of subscriptions to residential customers (the main market for CS developers)

Colorado Takeaways

+ What made the Colorado settlement successful?

- **Comprehensive** – considered multiple issues across several proceedings
- **Compromise** – each group committed to several concessions in order to finalize deal
- **Communication & collaboration** – established ongoing quarterly stakeholder meetings

Sources & Useful Links

- NCCETC 50 States of Solar Q1 2018 Quarterly Report - Executive Summary
- NCCETC 50 States of Solar Q4 2017 Quarterly Report & 2017 Annual Review – Executive Summary
- SRNL South Carolina Solar Development - Tracking the Effects of Act 236 (2014- 2017)
- SC State Energy Plan
- 2015 E3 Cost Shift Analysis
- 2017 Distributed Energy Resource and Net Metering Implementation – ORS Report
- 2016 Distributed Energy Resource and Net Metering Implementation – ORS Report

9.8.2 RATE DESIGN OPTIONS AND CONSIDERATIONS

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South Carolina Act 236: 2.0

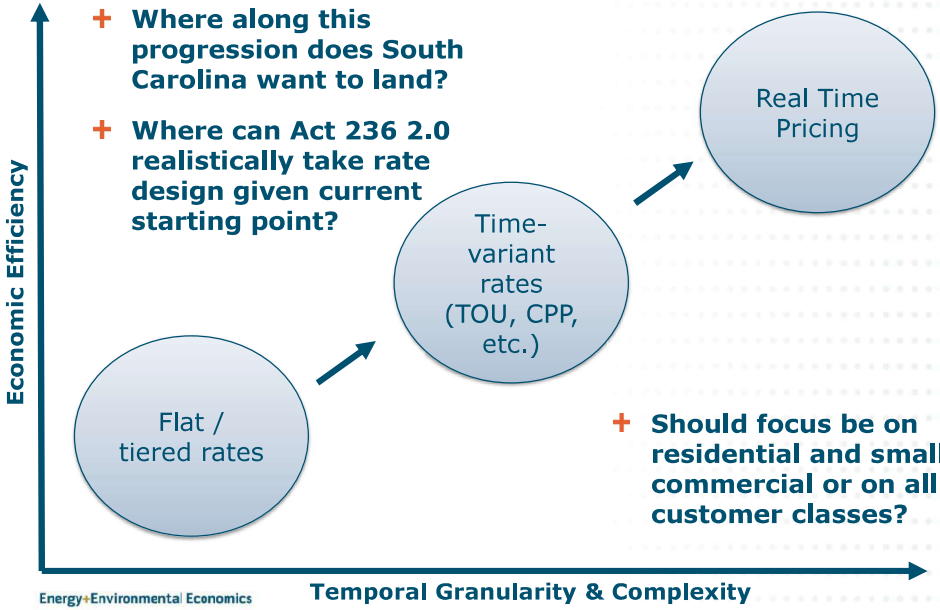
Rate Design Options and Considerations

August 28, 2018

Kush Patel, Partner
Sharad Bharadwaj, Consultant
Ben Shapiro, Senior Associate

Energy rate efficiency increases w/ temporal granularity of pricing

- **Where along this progression does South Carolina want to land?**
- **Where can Act 236 2.0 realistically take rate design given current starting point?**



- **Should focus be on residential and small commercial or on all customer classes?**

Spectrum of Smaller Customer Rate Designs (illustrative)

Increasing Complexity & Economic Efficiency

Gradual Shift with Existing Structure "The Quick Fix"	*Bigger Shift with Existing Structure* "Middle-ground"	*Large Structural Shift* "The Economist"
Increased customer charge	Size-differentiated **customer** charge	Customer charge
Decreased volumetric rate	Either existing volumetric energy rate, or mandatory TOU	**Demand** charge
		Time-varying energy rate

Issues to address

- **How to best collect embedded costs?**
  - [Customer charge] vs. [size-differentiated *customer* charge] vs. [customer charge + *demand* charge]
  - If size-differentiated customer charge or more traditional demand charge, how to calculate?
- **How granular/accurate should a time-variant energy rate be?**
  - Seasonal TOU? Critical Peak Pricing (CPP)? Real Time Pricing (RTP)?
- **In absence of a more "economic" 3-part rate, what proportion of embedded costs should be collected via fixed vs. variable charges?**
- **Should DER customers be placed in a separate class due to their lack of homogeneity with the rest of the class?**
- **Will customers be able to understand the proposed changes to their rates?**
- **What is the best way to pair the proposed rate with support for LMI customers?**

Need for stakeholder compromise may preclude most efficient rates

- **Maintaining 1:1 volumetric NEM "kicks the can down the road" which may be OK for market stability and transition**
- **A 3-part, more economically efficient rate structure takes the long-term view on rate design, but may not be practically implementable at this point**
- **One potential compromise is making the optional TOUs (current or revised) the default rate for all DER customers**
  - Lower energy rates and higher fixed charges would be more reflective of true system costs, without introducing unnecessary complexity
  - TOU rate can remain optional for other non-DER customers, further reducing complexity of rate design

One version of a SC compromise: Duke Residential TOU

- **Existing Duke TOU rate has relatively low energy charge, recovering embedded costs through on-peak demand charges and a higher BFC**
  - Current SCE&G TOU rate looks less economic as it relies more on energy charges for cost recovery
- **Making Duke's TOU structure (or a similar variant) mandatory for all DER customers may be the best middle-of-the-road option that still moves SC along the path to more economically-efficient rates**
- **DER compensation could take several forms**
  - 1:1 *within periods* (current approach); negotiated settlement (Retail (-)); Avoided Cost (+); etc.

Residential TOU Rates			
	SCE&G	DEC	DEP
TOU Peak Hours	S: 2-7pm W: 7am-12pm	S: 1-7pm W: 7am-12pm	S: 10am-9pm W: 6am-1pm, 4-9pm
Basic Facilities Charge ($/mo)	$ 14.00	$ 9.93	$ 11.91
Energy On-peak [Summer] ($/kWh)	$ 0.316	$ 0.066	$ 0.085
Energy Off-peak [Summer] ($/kWh)	$ 0.105	$ 0.054	$ 0.070
Energy On-peak [Winter] ($/kWh)	$ 0.284	$ 0.066	$ 0.085
Energy Off-peak [Winter] ($/kWh)	$ 0.105	$ 0.054	$ 0.070
On-peak demand charge [S] ($/kW)	N/A	$ 8.15	$ 5.38
On-peak demand charge [W] ($/kW)		$ 4.00	$ 4.14

Other options

- **Comprehensive reform of rate design**
  - Focus on economic efficiency and cost causation
  - Single rate treats all distributed generation resources and customer load reductions equivalently, valued at true system cost
- **Negotiated settlement**
  - Retail (-), i.e., haircut to retail rates for DER generation
- **Avoided cost, plus adders**
  - Value of DER (+), i.e., individual value components, plus any negotiated incentives for DG / DER

Next Steps (E3)

Updated Cost Shift Analysis
- Currently collecting necessary data to refresh model and address additional stakeholder questions

→

Rate Design Analysis
- What effect will different proposed rate designs have on the economics of different DERs? (focus on BTM PV; w/ other DERs assessed as well)

→

Reporting of Results
- Final written report will incorporate results of both analytical exercises, along with recap of national trends and potential paths forward for SC

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APPENDIX A: ILLUSTRATIVE RATE DESIGN OPTIONS

Potential "Ideal" Rate Structures (1)

+ **Key issues addressed:** Recommend that DER in separate class or a low-income rate be established given that in SC highest usage residential customers tend to be poorest

Gradual shift from today		Bigger shift from today		Large structural shift from today	
2-part	*Proposal*	*2-part*	*Proposal*	*3-part*	*Proposal*
Customer Charge	Current $10 → $15-$30 with some demand related embedded costs	Customer Charge	Minimum of $10, with 3 tiers of sizes (Avg. of 5 monthly NCP kW demand or average of max 3-months kWh usage)	Customer Charge	Current $10 → $15-$20 for only customer related charges
Energy Charge	Seasonal 2-period (peak/off-peak) TOU for energy/capacity costs + some demand related embedded costs	Energy Charge	Seasonal 3-period TOU for energy/capacity costs + some demand related embedded costs	Demand Charge	Avg. of 5 monthly NCP kW demand (collects embedded demand related costs)
				Energy Charge	Seasonal 3-period TOU for energy/capacity costs

Potential "Ideal" Rate Structures (2)

+ **Key issues addressed:** Separate prosumer class necessary to effectively address NEM cost-shift; *intentional* cost-shifts reasonable to support BTM policy goals; important to factor in standby and grid integration charges (not currently accounted for)

Gradual shift from today		Bigger shift from today		Large structural shift from today	
2-part	*Proposal*	*2-part*	*Proposal*	*3-part*	*Proposal*
Customer Charge	Grid-usage fee, based on customer size (embedding demand w/out distinct demand charge)	Customer Charge	Grid-usage fee, based on customer size (embedding demand w/out distinct demand charge)	Customer Charge	Current $10 → $15-$20 for only customer related charges
Energy Charge	TOU w/ high evening peak charge (energy charges overall set lower than current levels)	Energy Charge	Standard tariff rate for net usage; net exports credited at wholesale + avoided cap. cost (ideally netting on hourly time-scale)	Demand Charge	Daily demand charges
				Energy Charge	Lower energy rate to reflect only marginal energy costs & losses

Potential "Ideal" Rate Structures (3)

+ **Key issues addressed:** NEM should not be thought of in isolation; create separate DER customer class; utilities should be buying a lot of utility-scale solar

BTM compensated at full avoided cost; distinct DER class	
3-part	*Proposal*
Customer Charge	Current $10 → $20-$30?
Demand Charge	Rolling average daily demand charges
Energy Charge	Lower than current rates, representing marginal energy + losses

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APPENDIX B: EXISTING RATES IN SOUTH CAROLINA

Rate Summary

- **Residential**
  - Similar default structure across all IOUs (flat rate, no demand charge, some seasonally-based energy rates)
  - TOU rates: SCE&G based on high energy charges (no demand charge); both Duke utilities employ seasonally-differentiated demand charges to recoup fixed costs
- **Commercial**
  - Variations on declining block energy rates, w/ demand charges*
- **Industrial****
  - SCE&G: large fixed charge, low energy rate, moderate demand charge
  - DEC: small fixed charge, higher energy rate

*DEP small commercial tariff does not include a demand charge; DEC commercial tariffs use kWh/kW billing demand blocks, in addition to a standard demand charge

** DEP does not appear to offer an industrial tariff

Residential

Residential	SCE&G		DEC		DEP	
	Default	TOU	Default	TOU	Default	TOU
TOU Peak Hours	N/A	S: 2-7pm W: 7am-12pm	N/A	S: 1-7pm W: 7am-12pm	N/A	S: 10am-9pm W: 6am-1pm, 4-9pr
Basic Facilities Charge ($/mo)	10	14	8.29	9.93	9.06	11.91
Energy (Summer) ($/kWh)	.137 (.15 above 800 kWh)	N/A	0.099 (.105 above 1,000 kWh)	N/A	0.116	N/A
Energy (Winter) ($/kWh)	.137 (.13 above 800 kWh)				0.116 (0.106 above 800 kWh)	
Energy On-peak (S) ($/kWh)	N/A	0.316	N/A	0.066	N/A	0.085
Energy Off-peak (S) ($/kWh)		0.105		0.054		0.070
Energy On-peak (W) ($/kWh)		0.284		0.066		0.085
Energy Off-peak (W) ($/kWh)		0.105		0.054		0.070
On-peak demand charge (S) ($/kW)	N/A	N/A	N/A	8.15	N/A	5.38
On-peak demand charge (W) ($/kW)				4.00		4.14

Small Commercial

Small Commercial	SCE&G		DEC	DEP	
	Default	TOU	Default	Default	TOU
TOU Peak Hours	N/A	S: 2-7pm W: 7am-12pm	N/A	N/A	S: 10am-10pm W: 6am-1pm, 4-9pm
Basic Facilities Charge ($/mo)	22.75	26.4	10.52	9.91	23.17
Energy (Summer) ($/kWh)	0.112 (0.120 above 3,000 kWh)	On-peak: 0.24625 Off-peak: 0.09922 (0.10464 over 1,000 kWh)	1st 125 kWh/kW billing demand: 0.118 for 1st 3,000 kWh 0.059 for next 6,000 kWh 0.052 for all over 9,000 kWh Next 275 kWh/kW billing demand: 0.06 for 1st 3,000 kWh 0.059 for next 6,000 kWh 0.051 for all over 9,000 kWh All over 400 kWh/kW billing demand: 0.044	1st 2,000 kWh: 0.123 Over 2,000 kWh: 0.088	On-peak: 0.06672 Off-peak: 0.05287
Energy (Winter) ($/kWh)	0.112 (0.105 above 3,000 kWh)	On-peak: 0.1877 Off-peak: 0.09922 (0.10464 over 1,000 kWh)			
Demand charge ($/KVA or kW)	3.44/kVA above 250 KVA in Summer	N/A	4.00/kW above 30 kW	N/A	On-peak: S: 11.55; W: 9.02 Off-peak: 2.95

Large Commercial

Large Commercial					
	SCE&G		DEC	DEP	
	Default	TOU	Default	Default	TOU
TOU Peak Hours	N/A	Jun-Sep: 1-9pm May & Oct: 1-9pm Nov-Apr: 6am-12pm & 5-9pm	N/A	N/A	S: 10am-10pm W: 6am-1pm & 4-9pm
Basic Facilities Charge ($/mo)	210	225	17.16	98	98
Energy ($/kWh)	Up to 75,000 kWh: 0.056 Above 75,000 kWh: 0.051	On-peak: S: 0.0976 W: 0.0672 Off-peak: 0.04965	1st 125 kWh/kW billing demand: 0.127 for 1st 3,000 kWh 0.065 for next 87,000 kWh 0.054 for all over 90,000 kWh Next 275 kWh/kW billing demand: 0.066 for 1st 3,000 kWh 0.065 for next 87,000 kWh 0.057 for all over 90,000 kWh All over 400 kWh/kW billing demand: 0.050	0.053	On-peak: 0.05316 Off-peak: 0.01816
Demand charge ($/KVA or kW)	16.82/KVA	On-peak: S: 24.5 W: 16.55 Off-peak: 5.25	4.11/kW above 30 kW	1st 5,000 kW of billing demand: 12.8/kW Next 5,000 kW of billing demand: 11.8/kW All billing demand over 10,000 kW: 10.8/kW	On-peak (1st 5,000 kW) - S: 19.60, W: 14.57 On-peak (next 5,000 kW) - S: 18.60, W: 13.57 On-peak (over 10,000 kW) - S: 17.60, W: 12.57 Off-peak: 1.25

Industrial

Industrial		
	SCE&G	DEC
Basic Facilities Charge ($/mo)	2,050	22.97
Energy charge ($/kWh)	0.049	1st 125 kWh/kW billing demand: 0.118 for 1st 3,000 kWh 0.060 for next 87,000 kWh 0.044 for all over 90,000 kWh Next 275 kWh/kW billing demand: 0.60 for 1st 3,000 kWh 0.055 for next 87,000 kWh 0.050 for all over 90,000 kWh All over 400 kWh/kW billing demand: 0.048 for 1st 1,000,000 kWh 0.047 over 1,000,000 kWh
Demand charge ($/kW)	16.08	4.72/kW over 30 kW

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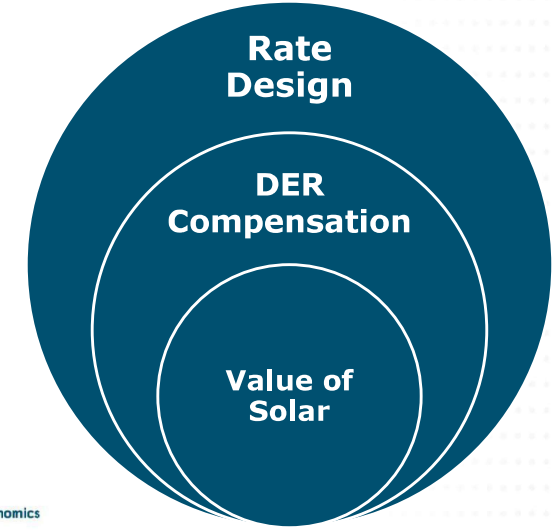
APPENDIX C: RATE DESIGN PRINCIPLES IN THE CONTEXT OF DER COMPENSATION

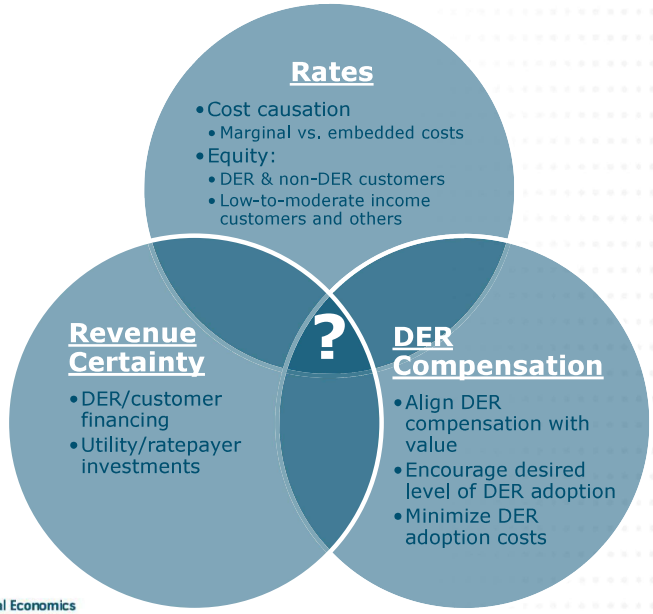
First Principle:
Rate design encompasses many issues; some of which are related, while many others are not

- **DER compensation and the value of solar are embedded issues within the larger set of general rate design concerns**



Second principle:

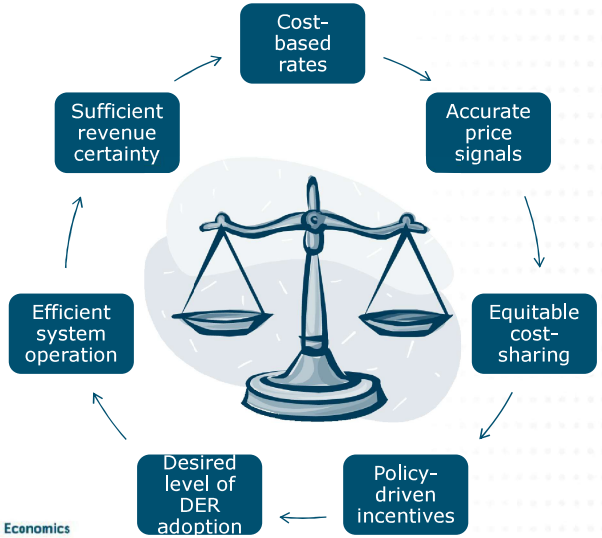
There is <u>no</u> perfect intersection between the "right" retail rate and the "best" type of DER compensation



Third Principle:

Compromise and balance is needed for equitable and sustainable DER compensation within rate design

+ ***<u>Goal:</u>*** **Retail rates and DER compensation mechanisms that accurately reflect <u>South Carolina</u> values**



Here's one set of illustrative retail rate/DER compensation principles

- **Efficiency:**
  - Rates should promote efficient investment and consumption decisions by customers, which if tied to the utility avoided costs minimize the total costs of delivered energy to customers
- **Equity:**
  - Costs should be allocated fairly and equitably among customer classes and customers within the class when rate components are based on embedded costs
- **Rates should be simple, stable, understandable, acceptable to the public, and easily administered**
- **Innovative rate designs should be tested prior to full scale implementation**
- **Rates should support public policy, as applicable**